# SCHOOL BOARD'S APPROVED 2015 BUDGET



# SCHOOL BOARD OPERATING BUDGET

# FISCAL YEAR 2014-2015

APPROVED APRIL 2, 2014 by SCHOOL BOARD

APPROVED MAY 14, 2014 by CITY COUNCIL

REVISIONS APPROVED JUNE 18, 2014 by SCHOOL BOARD

REVISIONS APPROVED JULY 9, 2014 BY CITY COUNCIL

REVISIONS APPROVED JULY 16, 2014 BY SCHOOL BOARD

1 Franklin Street Hampton, VA 23669

http://hampton.k12.va.us/

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# INTRODUCTORY

# City of Hampton 2013-2014 SCHOOL BOARD



Martha mugler Chair

# **MISSION**

In collaboration with our community, Hampton City Schools ensures academic excellence for every child, every day, whatever it takes.

# CORE VALUES

We believe that the developmental needs of children are central to every aspect of the operations of Hampton City Schools and that interactions with our stakeholders must be governed by our core values—integrity, responsibility, innovation, excellence, and professionalism.



JOSEPH C. KILGORE VICE CHAIR



LINWOOD D. HARPER



PHYLLIS T. HENRY W



WILLIAM D. PEARSON



JENNIFER PHILLIPS



MONICA J. SMITH



DR. LINDA SHIFFLETTE ED. D. SUPERINTENDENT



HAMPTON VIRGINIA

#### HAMPTON CITY PUBLIC SCHOOLS DIVISION STRUCTURE FY 2013-2014

The Hampton City School Board is a seven member group of citizens elected to serve four year overlapping terms. The School Board is charged by the statutes of Virginia and the regulations of the Virginia Board of Education to provide and operate the public schools of Hampton, Virginia. It is the function of the Board to set general school policy and, within the framework of Virginia Board of Educations, to establish guidelines that will ensure the proper administration of the city school program.

Mrs. Martha Mugler	Mr. Joseph Kilgore		
Chairman	Vice Chairman		
At-Large Districts	Chesapeake District		
MEMBER	RS		
Mrs. Phyllis Henry	Mr. Linwood D. Harper		
Chesapeake District	Hampton Roads District		
Mrs. Monica J. Smith	Mrs. Jennifer Phillips		
Chesapeake District	Hampton Roads District		
Mr. William D.	Pearson		
Hampton Roads District			
Dr. Linda M. Shifflette			
Superintendent			
Mrs. Nanci Reaves	Ms. Carolyn Bowers		
School Board Attorney Clerk of the Board			

#### **DIVISION LEADERSHIP TEAM**

Curriculum and Instruction Pre K-12, Deputy Superintendent	Dr. Patricia Johnson
Operations and Support, Deputy Superintendent	Mrs. Suzanna Scott
Instructional Accountability, Executive Director	Dr. Cynthia Cooper
Elementary School Leadership, Executive Director	Dr. John Caggiano
Elementary School Leadership, Executive Director	Dr. Patricia Leary
Secondary School Leadership, Executive Director	Dr. Donna Woods
Human Resources, Executive Director	Mrs. Robbin Ruth
Public Relations and Communications, Executive Director	Mrs. Diana Gulotta
Community and Legislative Relations, Director	Mrs. Ann Bane



IN FREE EDUCATION

### School Board of the City of Hampton

June 30, 2014

Dear Citizens of Hampton:

We are pleased to present to you the School Board's Adopted Budget for 2014-2015. This budget was approved by the School Board at its meeting on April 2, 2014, and by City Council on May 14, 2014. A final revised budget was approved by the School Board on June 18, 2014. The total approved budget is \$196,018,093, which represents a decrease of \$979,984 or .50%, over 2013-2014.

The economy continues to make a very slow recovery, and as a result, housing values have been slow to increase. As the amount of local funding contributed by the city is dependent on housing values, we continue to have little or no gain in local funding without changes in the tax rates. For FY15, City Council decided against any change to the real estate tax rate, but did approve a \$.25 increase in the personal property tax rate to \$4.50 per \$100 of assessed value. This provided the school division with an additional \$580,000 in local contribution, reflecting approximately half a year of the tax rate increase since changes in tax rates do not take effect until January 1. Council further agreed to fund the other half year of revenue that the tax rate increase would have provided had it been in effect for the entire fiscal vear. This amounted to an additional \$500,000. In addition. adjustments were made to the budget based on loss of student enrollment, significant increases in retirement and health insurance costs, personnel reductions, and reductions to supplements. This budget reflects no salary increases for personnel.

The local composite index (LCI), a measure of a locality's wealth, is recalculated each biennium. In 2012-2013, the composite index for Hampton City Schools was calculated as .2912, reflecting an increase of .0222. Beginning with FY15, the LCI has again been recalculated and is now .2878, a decrease of .0034 over the previous biennium.

As part of our continued restructuring to meet the needs of the division in light of reduced funding, staffing formulas were developed in FY10 to ensure that schools are staffed equitably and appropriately according to their needs. Formulas were developed for the following positions: Assistant Principals, School Nurses, School Counselors, Deans, Instructional Assistants, School Security Officers, Custodians, Cafeteria Monitors, Health Clerks, Librarians, Library Clerical, School Clerical, and

Food Services (part of Fund 51). These staffing formulas are reviewed annually and changes have been made for the current year. Kindergarten instructional assistants have been reduced from full time to part time, and cafeteria monitors have been eliminated based on the fact that these positions have been moved to Food and Nutrition Services (Fund 51) as Food Service Workers. Elementary counselors are now staffed at SOQ, although adjustments may be made based on need. In addition, custodians are no longer part of the staffing formulas since this function has been outsourced to a third party as of this school year.

While this budget reflects over \$7M in reductions, we have been able to maintain class size, maintain the operation of Moton as a preschool, keep nurses at current levels, offer several choice programs, and maintain state-of-the-art technology in our classrooms. The \$2M in Capital Improvement Project (CIP) funding that City Council approved last year for a one-to-one technology initiative continues for the second year in FY15. This is funded with 2 cents of the tax rate increase in FY14 as a dedicated stream annually over five years (FY14-FY18).

The division will continue to maintain a mandatory shutdown for four days during winter break (a utility cost saving measure). Other non-personnel changes include cost increases to city services such as self-insurance and School Resource Officers.

Revenues are based on a projected enrollment (March 2015 ADM) of 20,000 students. This reflects a decrease in average daily membership of 150 students over that budgeted for FY14. This estimate is based on both current and projected statewide and division trends. While enrollment is still declining, the rate of decline had slowed significantly, with an unexpectedly large drop in FY13, and a small gain over what was budgeted for FY14. However, based on current projected trends, we anticipate another small decline for FY15. This translates into a decrease of just under \$800,000 total in per pupil funded state revenue. There was also a significant decline in per pupil funding for special education, from \$726 to \$543 per pupil, amounting to a \$2.6M loss in state funding.

In conclusion, we have worked hard to continue to fund those items that most directly impact services to our children. As we move forward, we will continue to deliver quality services to every child, every day, whatever it takes. As Nelson Mandela said, "Education is the most powerful weapon which you can use to change the world". As our greatest untapped resource, we believe that the developmental needs of our children are central to every aspect of the operation of Hampton City Schools and that all interactions with our stakeholders must be governed by our core values - integrity, responsibility, innovation, excellence, and professionalism. Investing in education is the single most effective way of reducing poverty. It gives children critical skills and tools to help them better provide for themselves and their future families. Education helps people work better and can create opportunities for sustainable and viable economic growth now and into the

future. There is no greater single investment that a city can make than to support the public schools. Money invested in our public schools pays remarkable dividends. Whether excellence is defined in academics or athletics, Hampton City Schools can point with pride to its students and their achievements.

Thank you to each of our staff, our community members and our City Council for supporting Hampton City Schools and for helping us to equip students with the knowledge and opportunities necessary for 21st century success. Together we will continue to make Hampton City Schools the first choice!

Martha M. J

Martha Mugler Chairman, Hampton City School Board

Ainda Shifflette

Linda M. Shifflette Superintendent of Schools

#### SCHOOL BOARD PROFILES



MARTHA MUGLER (<u>mmugler@hampton.k12.va.us</u>) (757) 850-3954 **Chair** 

Director of Administration, Court Services - Hampton Sheriff's Office, Elected 7/1/08 Mrs. Mugler represents the city At-Large

Representing districts At-Large, Mrs. Mugler was elected to the School Board in 2008. Mugler is known as a staunch community advocate and volunteer. Her goals for Hampton City Schools focus on raising student achievement, administration and faculty accountability and decreasing the dropout rate. A former board member for Downtown Hampton Child Development Center and longtime advocate for early childhood education, she believes that the best course of action for addressing the dropout problem begins with providing our youngest students with quality early learning opportunities. She is also committed to the building of new schools while maintaining and updating the district's existing facilities. As a mother of three (3), she is a proponent of the Hampton City School's Compass Initiative and devoted to providing personalized learning plans for all students. Mrs. Mugler knows it is important to attract and retain highly qualified teachers for our schools and supports adequate and competitive pay.



JOE KILGORE (<u>jkilgore@hampton.k12.va.us</u>) (757) 850-8723 Vice Chair

Engineer, Huntington Ingalls Industries, Inc., Elected 5/4/10 Mr. Kilgore represents the Chesapeake District, Seat A

Representing the Chesapeake Bay District, Joseph Kilgore was elected to the School Board in 2010. A lifetime resident of Hampton and Kecoughtan High School graduate, Mr. Kilgore attended Old Dominion University and received a B.S. degree in Mechanical Engineering. He works for Huntington Ingalls Industries, Inc. in Submarine Engineering. Mr. Kilgore has years of parental involvement in the Hampton City School system and is known for his significant volunteer efforts within the community. His goals for Hampton City Schools are to maximize student achievement, increase school safety, increase parental and community involvement, attract and retain the highest quality employees, and ensure that the fiscal and physical resources of the division are effectively used. Mr. Kilgore is married with two daughters and one son.

#### SCHOOL BOARD PROFILES



LINWOOD "BUTCH" HARPER (<u>Iharper@hampton.k12.va.us</u>) (757) 838-4679 Retired, Elected 7/1/94

Mr. Harper represents the Hampton Roads District, Seat B

A native Hamptonian and Vietnam veteran, Linwood "Butch" Harper represents the Hampton Roads District. He is an environmental consultant and community leader, holding a B.S. degree from Norfolk State University. His board experience includes the City of Hampton Parks and Recreation Advisory Board and the City of Hampton Voluntary Action Center (VAC) Board. He is the commissioner & co-founder of the Aberdeen Athletic Association, Inc. and is a youth director with the Boo Williams Basketball League. Mr. Harper is a member of the Youth Football and Basketball Commissioners, City of Hampton. He is married with two daughters.



PHYLLIS TAYLOR HENRY (<u>phenry@hampton.k12.va.us</u>) (757) 851-1578 Retired Educator

Elected 7/1/04 Ms. Henry represents the Chesapeake District, Seat C

Phyllis Henry holds a BA in modern European history from the University of North Carolina-Chapel Hill and a Master in Education from the University of Virginia. She retired as principal of Phoebus High School after 30 years in Hampton City Schools as a teacher and administrator. She serves as chair of the HRETA Board for WHRO and on the Board of Healthy Families, Inc. Ms. Henry is a member and Past President of the Phoebus Civic Association, The Woman's Club of Hampton, and Kiwanis By the Bay. She serves as Kiwanis advisor for the AKtion Club at the Arc of the Peninsula. She has one daughter, a graduate of Hampton City Schools. Ms. Henry actively supports career and technical education, as well as the highest standards for all of our students and schools.

#### SCHOOL BOARD PROFILES

WILLIAM "DAVE" PEARSON (<u>dpearson@hampton.k12.va.us</u>) (757) 722-1347 Retired Educator, Appointed 11/7/07, Elected 7/1/08 Mr. Pearson represents the Hampton Roads District, Seat C

William "Dave" Pearson was appointed to the School Board in November of 2007 and elected to serve a four year term on May 6, 2008. A native Hamptonian, Pearson spent 32 years in the Hampton School System as a teacher and administrator. After retirement, he worked as a consultant with the Virginia Department of Education and as a coordinator with the Pre-Service Teacher Program sponsored by NASA Langley Research Center, the National Institute of Aerospace and three successive universities. He and his wife, Elaine, have four children.



JENNIFER PHILLIPS (<u>jphillips@hampton.k12.va.us</u>) (757) 723-3034 Homemaker, Elected 5/4/10 Mrs. Phillips represents the Hampton Roads District, Seat A

Jennifer Phillips represents the Hampton Roads District and was elected to a four year term in 2010. Ms. Phillips graduated from DePaul School of Professional Nursing and is very active in the community. She has served on the Board of the Armstrong PTA, the Hampton Council of PTAs and the Norfolk City Union of The King's Daughters. In addition, Ms. Phillips has served on the Board of Directors for King's Daughters, as well as in the capacity of Membership Chair, Education Chair and Fundraising Chair. She is a homemaker and the proud parent of three children who attend Hampton City Schools.



MONICA J. SMITH (<u>msmith4@hampton.k12.va.us</u>) (757) 850-6690 Engineer, McSmith Engineering Elected May 1, 2012 Ms. Smith represents the Chesapeake District, Seat B

Ms. Smith was elected to a four year term in 2012 and represents the Chesapeake District. A graduate of Virginia Tech, she is self-employed as a licensed professional engineer with her own consulting business, McSmith Engineering. Ms. Smith has served as an active volunteer for over 13 years and served four years as the president of the Hampton Council of PTAs. Her top three issues are fiscal leadership and responsibility, steadfast school discipline and safety, and increased parental involvement. Ms. Smith and her husband Kevin have a daughter Brooke and a son Hayden.

#### SUPERINTENDENT PROFILE

HAMPTON CITY SCHOOLS SUPERINTENDENT 757-727-2030



Dr. Linda Shifflette Ishifflette@hampton.k12.va.us

#### Superintendent Dr. Linda Madsen Shifflette

**Dr. Linda M. Shifflette** has served as Hampton's Superintendent of Schools since 2009. A graduate of Old Dominion University and Virginia Tech, Dr. Shifflette is also a product of Hampton City Schools – having graduated from the division's Kecoughtan High School. With over 30 years of administrative experience in the Hampton school division, she has held the positions of Business Education teacher, Cooperative Office Education Coordinator and, prior to her appointment as Superintendent, was the division's Deputy Superintendent for Instructional Support. During that time she implemented several programs designed to ensure student success, including the division's Performance Learning Center (PLC) – a credit recovery program that is currently the top performing PLC in the state of Virginia. A well-respected administrator, Dr. Shifflette was named a 2009 Darden College of Education Fellow at Old Dominion University. Nominated by the faculty of the University's Department of Educational Foundations and Leadership, Dr. Shifflette was cited as having "made significant contributions to the educational leadership profession [as well as having] distinguished yourself in your career field."

She is also the recipient of the Education Excellence Award from Virginia Tech, the Vocational Educator Award of Excellence from the Virginia Peninsula Chamber of Commerce, and has been named a "2011 Woman of Distinction" by the YWCA for "dedication and commitment in the categories of Education & Racial Justice/Civil Rights."

Dr. Shifflette's educational accomplishments are many, including the opening of two new PreK-8 schools in the fall of 2010, as well as raising the graduation rate and reducing the dropout rate. When the School Board voted unanimously to extend her contract through 2015, Board Chair Fred Brewer credited Dr. Shifflette with having a true commitment to communication, and understanding the value and importance of constantly having open communications with both the internal and external publics as well as being engaged and transparent with the media.

A Superintendent who is truly committed to educating "Every Child, Every Day", Dr. Shifflette is married with two adult children and two grandchildren.

#### Introduction

The Hampton City School Board is responsible for preschool, elementary and secondary education within the city. Established over four hundred years ago, Hampton is the oldest continuously settled English community in the United States. America's first free public school, the Syms-Eaton Academy, was established in Hampton in 1634. It was later renamed Hampton Academy and in 1852 became part of the public school system. Hampton High School traces its origin to the Syms-Eaton school and thus lays claim to being the oldest public school in the United States. The trust fund created from the Syms and Eaton donations has remained intact since the 17th century and was incorporated into support for the Hampton public school system.

The school division deliberates and presents to the School Board each March five separate budgets: 1) the Operating Fund, 2) Food and Nutrition Services, 3) Reimbursable Projects, 4) Rental Income and 5) Student Activities. These funds are described in more detail below under Summary of Funds. Hampton City Schools is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund. As a result, no debt service budget is presented.

#### Summary of Funds

The following budgets are included in the School Board's Approved Budget: School Operating Fund (Fund 50), Food & Nutrition Services Fund (Fund 51), Reimbursable Projects Fund (Fund 60), Rental Income Fund (Fund 65), and Student Activities Fund (Fund 94). The School Operating Fund is intended to finance instructional programs and day-to-day operations to support those programs. The Food Service Fund accounts for the cafeteria operations within the schools, including breakfast and lunch. The Reimbursable Projects Fund includes 100% reimbursable projects from state, federal, and self-supporting sources, as well as pass-through funds for New Horizons Technical Center. This fund also includes the jointly operated PEG TV station, a cooperative agreement between the city and the school division. The Rental Income Fund records revenues from rental properties and records expenditures to maintain those properties. The Student Activities Fund supports all interscholastic sports for high schools, and is funded with revenues from high school sporting events and student fees as well as a subsidy from Fund 50. Monies in Funds 51, 60, 65 and 94 are all considered Special Revenue Funds as described in the Organizational section on page 60. All of the above mentioned budgets are balanced for FY15.

The schedule below presents a summary comparison of the funds included in this budget. The FY15 approved operating budget reflects a decrease of .75% over the FY14 budget and projects a decrease of 150 students on a budgetary basis, based on a continuing decline in enrollment. The 3.61% decrease in the Food & Nutrition Services Fund stems from a decrease in cash sales, as well as an allocation from Fund Balance to cover capital improvements in cafeterias. The increase in the Reimbursable Projects Fund is a result of an increase in Title I funds. The funding for Student Activities Fund is relatively flat.

	Budget	Approved	Cł	nange
Fund	FY14	FY15	\$	%
School Operating	196,998,077	196,018,093	(979,984)	-0.50%
Food Services	11,596,722	11,177,929	(418,793)	-3.61%
Reimbursable Projects	18,862,802	20,989,902	2,127,100	11.28%
Rental Income	0	130,924	130,924	100.00%
Student Activities	492,000	533,500	41,500	8.43%



#### **Budget Process**

State code requires that the School Board present a balanced budget to the city on or before April 1. The annual budget process begins in September with the development of the budget calendar. There are five primary funds for which budgets are developed that are then presented to the Board for approval. These funds are: the Operating Budget (Fund 50), Food and Nutrition Services (Fund 51), Reimbursable Projects (Fund 60), Rental Income (Fund 65) and Student Activities (Fund 94). The School Board conducted three public hearings on the Superintendent's Proposed Operating Budget (Fund 50). The initial budgets were presented on March 12. All five budgets were adopted on April 2, 2014. Generally, budgets are adopted as of April 1<sup>st</sup> but City Council granted a one day extension due to delays in the General Assembly. Because school divisions in the Commonwealth of Virginia are fiscally dependent on the local government (see page 19 for further explanation), after the School Board approves the budget it is forwarded to the City Council of the City of Hampton for their consideration. The City Council must approve a budget for educational purposes by May 15 or within 30 days of the receipt by the municipality of the estimates of state funds, whichever shall later occur (Code of VA §22.1-93). If City Council makes adjustments to the School Board's request, the School Board is required to adjust its budget within the parameters of state law. The final School Board Adopted Budget is approved by

late May or early June (if changes have been made since the School Board initially adopted the budget). The final FY15 budget was approved by City Council on July 9, 2014, and by the School Board on July 16, 2014 based on final General Assembly and City Council actions.

The city and school division have seen dramatic funding declines over the past several years. For FY15, the City Manager and Superintendent worked collaboratively to present several citizen forums to discuss the state of the city's and schools' finances. Valuable information was shared about all that the city and schools have been able to accomplish with limited funding, as well as the constraints created by the lack of funding. Development of Hampton's economic base was a large part of the discussion. Citizens generally supported investing in economic development, and maintaining city and school services through tax equalization. The city manager does an excellent job of seeking citizen input and providing several opportunities to attend live events, and to participate in online polling.

City Council ultimately approved an increase in the personal property tax rate, which provided the schools with an additional \$1,089,174 in local contribution. The City will also continue to fund a one-to-one technology initiative for students, beginning with 6<sup>th</sup> and 9<sup>th</sup> graders through Capital Improvement Projects (CIP) from FY14 through FY18.

#### Fiscal Year 2015 Budget Approach and Challenges

The FY15 budget is the first year of the biennium for the state budget. Hampton's Local Composite Index (LCI), which is recalculated each biennium, decreased from .2912 to .2878, a decrease of .0034. The funded amount for local contribution from the City of Hampton is based on a funding formula, and the amount budgeted for FY15 is up by .48% over FY14. The total operating budget for Hampton City Schools is \$196,018,093, a decrease of \$979,984, or .50% less than FY14.

The division is in a period of declining enrollment, as are many divisions around the Commonwealth. Enrollment for FY14 was higher than budgeted for FY14, but trends still indicate smaller incoming kindergarten classes; therefore, we have decreased the budgeted enrollment for FY15 by 150 less than FY14 based on the latest projections.

Overall, this budget includes the reduction of a net 291.9 FTE positions, including 21.5 FTE teachers, 60 FTE instructional assistants, and 167 FTE related to the outsourcing of custodial services. Positions added include 2.1 FTE teacher specialists moved from Fund 60, 1 FTE school accountant for the Campus at Lee, and a .5 FTE grant writer.. The approved budget also includes \$4.3M for increased VRS, group life and HERS costs, \$1.0M for increased health insurance costs and \$258,199 for New Horizons. Budget reductions include \$2.3M for the outsourcing of custodial and HVAC services, \$1.3M in special education position efficiencies, \$982,000 from making kindergarten instructional assistants part time, \$924,000 due to the elimination of 7.5 elementary guidance counselors and middle school teams and \$240,000 due to moving cafeteria monitors to Fund 51 from Fund 50. All told, the division cut over \$7M of expenditures in order to balance this budget.

#### School Board Strategic Goals and Objectives

The six strategic goals listed below serve as the foundation of the strategic plan and provide the structure for the development of the strategic objectives, action plans and key performance indicators included in the balanced scorecard. Student learning serves as the basis for all actions and is represented by goal one: maximize every child's learning. This goal also served as goal one for the 2005-2010 strategic plan. Goal two: create safe, nurturing learning environments, addresses a challenge identified by stakeholders, that of maintaining a safe learning environment. Enhance parent and community engagement and satisfaction serves as goal three and addresses the district's commitment to collaboration with parents and members of the Hampton community as well as the commitment to superior customer service. Efforts toward meeting goal three provide a mechanism for addressing the areas identified in response to the question, what could the district do that would delight you? Goal four: attract, develop and retain exceptional staff addresses both a challenge and a financial priority for the division. Strategic goal five: maintain effective, efficient and innovative systems focus the district's efforts on ensuring that systems supporting student learning are optimized. The sixth and final strategic goal: manage fiscal resources effectively and efficiently, serves as the foundation upon which all district operations rest. This goal focuses on being good stewards of taxpayer dollars while ensuring resources are targeted to student learning.

The Hampton School Board established the following five goals and objectives as part of the 2010-2015 Strategic Plan:

- Goal One: Maximize every child's learning *Objectives:* 
  - Standards-based teaching and learning
  - Students as critical and creative thinkers
  - Students as responsible learners
  - Prevention, not remediation
  - Relevancy-based teaching and learning
- Goal Two: Create safe, nurturing learning environments *Objectives:* 
  - Relationship building
  - Physical environment
  - Caring environment
  - Positive culture
- Goal Three: Enhance parent and community engagement and satisfaction *Objectives:* 
  - Parent, student and staff alliances
  - Customer-based culture
  - Community collaboration

- Goal Four: Attract, develop and retain exceptional staff *Objectives:* 
  - Build staff capacity
  - Talent investment
  - Workforce commitment
- Goal Five: Maintain effective, efficient and innovative support systems *Objectives:* 
  - Management by fact
  - Culture of continuous improvement
  - Process management
  - Emergency preparedness
- Goal Six: Manage fiscal resources effectively and efficiently *Objectives:* 
  - Transparency
  - Benchmarking
  - Financial discipline

Hampton's strategic plan is brought to life in the work of each school and department in the division. For every strategic goal, there are multiple measures of progress, with a division leadership team member assigned to each. Those individuals work directly with schools and departments in the development of practices and programs to improve our results. The school division has a "project charter" protocol in place for new program development. The charter process makes sure new initiatives are tied to our strategic goals, specify measurable outcomes, and have a clear plan and timeline for evaluation. The Superintendent and leadership team review the progress indicators for the HCS strategic plan on a regular basis and recently reallocated a position to lead the research, planning, and evaluation effort for the division.

More detail on the objectives for each of the listed strategic goals may be found in the Organizational section, on page 47. Specific key performance indicators may be found in the full strategic plan. The Strategic Plan was approved by the Board on March 30, 2011 and may be viewed on our website at <u>Hampton City Schools Strategic Plan 2010-15</u>.

#### Budget Format

Beginning with the fiscal 2008-2009 year, the school operating budget uses a programmatic basis to facilitate review and analysis by the School Board and the citizens of the City of Hampton. The high level of line item account detail presented in this budget document is intended to facilitate its review and understanding by the reader. The same information may be presented in multiple formats in order to provide the reader with greater insight into how our resources are utilized.

#### Future Challenges

The continuing slow economic recovery makes the next few years a challenge. The division must continue to explore ways to provide a high quality education to our students with more limited resources. Enrollment is still declining, but, we are optimistic that the trend will begin to bottom out and turn around in the next few years. We are projecting 20,000 students for FY15, 19,900 for FY16 and 19,600 for FY17 for budget purposes.

We anticipate continued increases in the VRS rate in the next biennium as well as an adjustment to the LCI. Based on this, we anticipate increased revenue from the state; however, much of it will be for mandated expenditure increases. Additionally, there will be a biennial revaluation of the (closed) local retirement plan next year that may reduce the annual liability to the division by approximately \$700,000. Providing competitive compensation to our employees will continue to be a challenge, but it must be high on our priority list if we want to continue to attract and retain the very best and brightest to our division. We will continue to work to provide all children with an appropriate, high caliber learning environment while being fiscally responsible with our limited resources.

Food and Nutrition Services is expected to continue to see revenue growth based on modest meal price increases and increased sales. They also continue to work to increase efficiency and streamline operations in order to keep costs under control. We anticipate the continuation of a solid, self-sufficient food services operation despite economic and cost pressures.

Based on sequestration and the lack of a federal budget, it is very hard to predict the impact on our Reimbursable Projects (grant) funds; however, we anticipate that total revenue will increase slightly based on new and increased program funding. The decline in state and local funding over the last few years has increased the need to seek funding from other sources. We will continue to explore these options going forward.

Over the past five years, the Schools have closed several schools due to declining enrollment and loss of funding. The Rental Income Fund represents an opportunity to repurpose the schools for other city or local agencies. In FY15 two of our schools, Mary Peake and Mallory, will house the following agencies: Girls Inc. of America, Office of Human Affairs and Downtown Hampton Child Development Center.

Our Student Activity Fund is fairly stable from year to year. The economy has somewhat impacted attendance (and therefore gate receipts) at games, but is expected to level out and begin to rise again. The implementation of student fees also helps to stabilize and enhance the funding. Overall, Student Activities is expected to maintain stable funding over the next few years. The chart below summarizes the projected expenditures for all funds for fiscal years 2016 through 2018 based on current estimates:

FUND	FY16	FY17	FY18
50	198,097,196	200,563,839	203,079,815
51	11,290,457	11,506,266	11,726,391
60	21,409,700	21,837,894	22,274,652
65	133,542	136,213	138,938
94	538,430	543,459	548,588

#### **Population Changes in Hampton**

Since 2013, the City of Hampton has had a net population gain of 1,596 people, or 1.2% of its population in 2013. Hampton ranked 70<sup>th</sup> in the state for population increase. The decennial census count ranks Hampton as the 13<sup>th</sup> largest of Virginia's localities.

Source: July 1, 2013 Population Estimates for Virginia and its Counties and Cities Published on January 27, 2014 by the Weldon Cooper Center for Public Service, Demographics & Workforce Group, <u>www.coopercenter.org/demographics/</u>



#### **Top Ten Population Losses Since 2010**

#### School Enrollment

The School Board utilizes enrollment projections based on data from the Weldon Cooper Center combined with HCS historical data and trends to prepare the budget. The School Board's approved FY14 Operating Budget was prepared using 20,150 projected students. Actual enrollment was 20,226 (March ADM), which is a decrease over the previous year's enrollment (20,398) of 132 students. Our enrollment projection of 20,000 for FY15 represents 226 or 1.12% fewer students than FY14 actual. Student enrollment projections are a major consideration when developing the School Board budget. Student enrollment drives the amount of state and federal funding the School Division receives. It is also significant because it drives the number of instructional and support staff needed to provide educational and support services to students. The following chart and graph shows the actual and projected enrollment in the division for the school years 2005-2017.

Year	March ADM	
04/05	22563	
05/06	22378	Enrollment Trends
06/07	21772	23000
07/08	21318	22500
08/09	20857	
09/10	20744	21000
10/11	20656	
11/12	20615	
12/13	20398	
13/14	20226	
14/15	20000	+ 04/05 05/06 06/07 07/08 08/09 09/10 10/11 11/12 12/13 13/14 14/15 15/16 16/17
15/16	19900	*
16/17	19600	*

+ Budgeted enrollment

\* Projected enrollment

Student enrollment in Hampton as a percentage of the city's total population is 14.7%, consistent with surrounding localities of similar demographics. The table and chart below reflect rankings as of 2013.

No. Locality	Population, 2012	Average Daily Membership in Public Schools, 2013	Percentage
	<i></i>	10.010	
95 York	66,428	12,213	18.4%
28 Poquoson	12,291	2,172	17.7%
6 Chesapeake	228,210	38,627	16.9%
35 Suffolk	86,463	13,868	16.0%
36 Virginia Beach	447,489	68,511	15.3%
24 Newport News	183,331	27,525	15.0%
46 Isle of Wight	36,180	5,343	14.8%
16 Hampton	138,848	20,366	14.7%
29 Portsmouth	97,450	14,159	14.5%
38 Williamsburg/James City	84,049	10,707	12.7%
25 Norfolk	245,803	30,114	12.3%



Source: State Auditor of Public Accounts; Comparative Report; Fiscal Year Ended 6/30/13

#### Fiscally Dependent School Division

Hampton City School Division is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the School Division maintain a debt service fund. State law prohibits the School Division from entering into debt that extends beyond the current fiscal year without the approval of the local governing body. The governing body in the City of Hampton is the City Council. The School Division does not prepare or administer a budget for school debt service. The school debt service budget is prepared and administered by the City of Hampton. The School Division is currently paying \$2,000,000 per year to the city as a debt service reserve for the two new PK-8 schools that opened in September, 2010. These funds are budgeted in category 1, account 9924 (see page 112). The School Division has paid \$16,000,000 through June, 2014.

#### Capital Improvement Plan

In 2005, the city created school investment panel (SIP) established funds for school renovations and maintenance and support for construction by issuing bonds. Small capital improvement projects are under the supervision of the Director of School Maintenance and Operations. The capital improvement plan (CIP) funds approximately \$2.4 million in improvements each year, meeting requests developed through a planning process involving stakeholders at each school. In addition, the city allocates \$2.9 million that was

recommended by the SIP to be provided annually beginning in FY 2007, for school renovation and remodeling. The total available is \$5,287,500 per year. The SIP also recommended funds for new construction. The division has completed the construction of two new PK-8 schools that opened in fall 2010. George P. Phenix PK-8 is located behind Bethel High School on Big Bethel Road, and Hunter B. Andrews PK-8 is located on Victoria Blvd at the site of the old Sentara Hospital. (Source: MGT Efficiency Review of Hampton City Schools, May, 2009)

The current CIP/SIP process was established approximately nine years ago to ensure the Division solicited information and concerns directly from key stakeholders at each school facility. The Director of School Operations and Maintenance schedules site visits at each school to meet with a committee composed of administrators, instructional staff, support personnel, parents, and student(s). The primary goal of these meetings is to establish in priority order the most important facility improvements relative to safety, code compliance, student achievement, and maintaining a comfortable learning environment. A composite list of needs based on the outcome of these meetings is established for each school.

The City Council and School Board has endorsed a funding formula recommended by the School Investment Panel (SIP) to provide additional annual funds dedicated to meet these needs. The Division is in the process of revising its current five year plan as a result of the economic downturn and limited funding to proceed with new projects. The revised project list is expected to be completed by Fall 2014.

The current list of priorities by school is shown below (updated as of September 2014).

#### **EXECUTIVE SUMMARY**

#### SCHOOL IMPROVEMENT PROJECTS

SCHOOL	1ST CHOICE	2ND CHOICE	3RD CHOICE	4TH CHOICE	5TH CHOICE
Aberdeen	Extend Front Parking/Lts.	Design Student Drop Off/P/U	Construct Stage/Walls	Add Adult Restroom	Create IT Training Lab
Andrews	Add Stairwell Camera	Add Signage	Install Serving Line Rail	Construct Dugouts	Canopy Drop Off/Pick Up
Armstrong	New Marquee Sign	Canopy and Driveway	Blacktop Area	Add Stg. Space in Clrms.	Replace Café Sound Syst.
Asbury	Cover Front Breezeway	Replace Stage Curtains	Update Girl's Restroom	Add Perimeter Fence	Replace Small Canopies
Barron	Upgrade Electrical	Replace Windows	Paint Light Fixures	Construct Gymnasium	Install Solar Panels
Bassette	Resurface Driveway	Replace Ceiling & Lights	Upgrade Parking Lts. & Lines	Replace Misc. Floor Tiles	Repair Misc. Roof Leaks
Bethel	ADA Fire Alarm System	Classroom HVAC	Add PC Ramps	Renovate Restrooms	Refurbish Hall Lockers
Booker	Replace Roof	Repair Front Driveway	Replace Stage Curtains	Replace Library Carpet	Paint Classrooms
Bryan	Update Restrooms	Construct Library Wall	Upgrade Parking Lot Lts	Remove Old Boilers	Replace HVAC
Burbank	Student Drop Off/PU Mod	Restroom Upgrades	Construct Gymnasium	Renovate Admin Offices	Design Roof and Gutters
Cary	Replace Stage Curtains	Refinish Stage	Driveway Signage	Repair Misc. Roof leaks	Move PC Trailer
Cooper	Enclose Library w/Glass	Design Parking Lot Exit	Upgrade Restrooms	Paint Interior Doors	Add Exterior Lights
Davis	Window Repair/Replace	Restroom Upgrades	Exterior Lights	Camera Upgrades	Pave Rear Parking Lot
Eaton	Renovate Restrooms	Replace HVAC	Paint Classrooms	Replace Canopy, Drive	Add Cameras
Forrest	Renovate Stage/Café	Construct Gymnasium	Fill Hall Grates	Add Cameras	Install Cork Strips
Hampton	Re-Seal Windows	Upgrade Science Rooms	Renovate Auditorium	Add Cameras	Re-Surface Parking Lot
Jones	Enlarge Cafeteria	Renovate Restrooms	Parking Lot Lights	Upgrade Interior Lighting	Repair Roof Leaks
Kecoughtan	Replace Roof	Upgrade Aud. Dress Rms	Upgrade Girls Gym	Ugrade Faculty Park. Lot	Ugrade Band/Chorus Rms.
Kraft	Replace Interior Doors	Restroom Upgrades	Replace Café VCT	Parking Lot Lights	Refinish Stage
Langley	Paint Exterior Bldg.	Replace HVAC	Enclose Breezeway	Upgrade Cafetorium	Electrical Upgrade
Lee					
Lindsay	Add Security Cameras	Install Elec.Water Fount.	Paint Classrooms	Replace Classroom Floor Tiles	Install Marquee
Machen	Walking Trail ADA Access	Re-Design ParkingLot	Construct Gymnasium	Infill Courtyard	Café Acoustic Panels
Mallory					
Mary Peake					
Merrimack	Paint Interior/Exterior	Install Perimeter Fence	Add Security Cameras	Update Restrooms	Refinish Stage
Moton	Install CIrm. Mini Blinds	Electrical Upgrade	Install Side Canopy	Paint Classrooms	Add Security Cameras
Phenix	Rear Parking Spaces	Additional Lockers	Add Rear Canopy	Re-Key Doors	Repair Classroom Latches
Phillips	Paint Ceilings & Lights	Remove CIrm. Partitions	Modify Office Wall	Replace Floor Tiles	Refinish Stage
Phoebus	Install Classrm. Walls	Re-Wire 2nd Floor Elect.	Replace Carpet Misc. Rms	Repair Athletic Stg. Bldg.	Misc. Roof Leaks
Smith	Renovate Restrooms	Upgrade Camera System	Install New Lights in Office	Paint Classrooms	Replace Stage Curtains
Spratley	Replace Cirm HVAC	Paint Gym/Floor	Add Water in Sc. Classrm	Re-Surface Parking Lot	Install Clrm. Blinds
Syms	Add Security Cameras	Pave Front Driveway	Replace Canopy/Sidewalk	Add Risers Chorus Rm.	Paint Classrooms
Tarrant	Pave Parking Lot	Replace Windows	Replace Interior Doors	Upgrade Electrical	Install Patio & Table
Tucker Capps	Parking Lot Lights	Add Security Cameras	Expand Parking Lot	Replace Roof	Refinish Stage
Tyler	Paint Parking Lot Lines	Replace PA System	Replace Stage Curtains	Update Restrooms	Add Ashalt Walk to PCs
Wythe					

Legend	Status
Red Highlight	Completed Projects
Green Highlight	Active Projects
Yellow Highlight	Current Design Projects
Tan Highlight	Deferred Projects
Blue Highlight	School Closed or Re-purposed

09.22.14

#### Parent Satisfaction Survey

Since the Hampton school division made a decision to query parents about their perceptions of Hampton City Schools, the division has received outstanding parent approval. Our 2014 Parent Survey yielded great results from our Hampton parents regarding their perceptions about Hampton City Schools.

- 87% of parents responding to our survey reported that our schools are teaching their children what they need to know to be successful.
- 90% said they feel they are partners in their children's education.
- 86% said the school provides a safe environment for teaching and learning.
- 88% said that staff members are available to support their children if they have a problem.

The 2014 Parent Survey consisted of statements in seven categories, which were:

ACADEMIC PREPARATION - Teaching and Learning PARENT ENGAGEMENT - Communication and Cooperation SAFETY and BEHAVIOR - Safe and Orderly Environment SCHOOL LEADERSHIP - Decision Making and Availability SCHOOL OPERATIONS - Maintenance, Food Service, Transportation STUDENT SUPPORT - Academic, Health, Emotional TECHNOLOGY - Availability and Access

The Response choices ranged from "Strongly Agree" to "No Opinion." The Overall Grade category included "A", "B", "C", "D" and "F", and the survey also included a section for written comments.

Surveys are conducted on a biennial basis. A survey was conducted in April 2014. The next scheduled survey is April 2016.

#### MGT Efficiency Review

The Commonwealth of Virginia inaugurated the school efficiency review program in the 2004-05 school year as the governor's *Education for a Lifetime* initiative. The program involves contracting with outside educational experts to perform efficiency reviews for school divisions within the Commonwealth; school divisions volunteer to participate. The goals of the reviews are to ensure that non-instructional functions are running efficiently so that as much of school division funding as possible goes directly into the classroom and to identify savings that can be gained in the school division through best practices. School divisions participating in this program are required to pay 25 percent of the cost of the study, 25 percent of internal direct costs to be reimbursed, plus an additional 25 percent if certain implementation targets are not met. The efficiency review results provide guidance to school divisions in determining whether educational dollars are being utilized to the fullest extent possible.

In July 2008, MGT of America, Inc. (MGT), was awarded a contract to conduct an efficiency review of Hampton City Schools (HCS). As stated in the Request for Proposal (RFP), the purpose of the study is to conduct an external review of the efficiency of various offices and operations within the division and to present a final report of the findings, commendations, recommendations, and projected costs and/or cost savings associated with the recommendations. The final report was issued May 7, 2009 and may be found on our website at: <u>MGT Efficiency Review</u>.

Source: MGT Efficiency Review of Hampton City Schools, May, 2009

As of May, 2011, Hampton City Schools reported to the Department of Planning and Budget that total cumulative net savings to date equal \$43,684,355. This is well in excess of the 50% requirement. The division is in the process of implementing 89.22% of the recommendations; again, well above the 50% requirement.

#### Academic Efficiency of Dollars Spent

Below is a ranked comparison of per pupil expenditures for school divisions identified as peer divisions in the MGT Efficiency Review dated May 2009 compared to the ranking of pass rates for English, Math and Science SOL scores. All data is for fiscal 2013, the latest available.

	PerPupil	
	Expenditure	Rank
Roanoke City	11,824	1
Norfolk	11,022	2
Lynchburg	10,690	3
Newport News	10,658	4
Portsmouth	10,424	5
Hampton	10,061	6

Source: Superintendent's Annual Report, Table 15

	Math SOL	Rank
Roanoke City	68	1
Hampton	67	2
Portsmouth	63	3
Newport News	59	4
Norfolk	57	5
Lynchburg	54	6
Source: Division Leve	el Report Card FY13	

	English SOL	Rank
Hampton	67	1
Roanoke Cit	y 66	2
Portsmouth	66	2
Lynchburg	64	3
Newport New	vs 64	3
Norfolk	60	4
Pourse: Divisio	a Latel Bobat Card EV	10

Source: Division Level Report Card FY13

	Science SOL	Rank
Hampton	75	1
Newport News	71	2
Portsmouth	71	2
Roanoke City	71	2
Lynchburg	69	3
Norfolk	68	4
Source: Division L	evel Report Card FY	13



Below is a comparison of this data for fiscal years 2011 through 2013.

#### ON TIME GRADUATION

Below is a ranked comparison of the on time graduation rate for our peer divisions as explained above. Data is for the class of 2013, the latest available. Also shown is a comparison of the rates for FY11-FY13.

	Graduation Rate	Rank
Hampton	85.5	1
Newport News	85.2	2
Portsmouth	80.9	3
Lynchburg	80.7	4
Roanoke City	80.3	5
Norfolk	77.9	6
Source: Division Le	vel Cohort Report Cla	iss of 2013



#### FIRST CITIES COMPARISON

Hampton City Schools ranks No. 1 in all academic areas when compared to Virginia First Cities with student enrollments of 15,000 or more. According to their website, "Virginia First Cities is the state advocacy coalition comprised of 13 of the oldest and most historic cities – the core of the Commonwealth." First Cities with student enrollments of 15,000 or more include Hampton, Richmond, Norfolk, Newport News and Portsmouth.

The academic areas with a student population of 15,000 or greater are English, mathematics, social studies, science and graduation rate. In addition to ranking No. 1, we have the lowest dropout rate among the Virginia First Cities. The English, mathematics, social studies and science performance is based on the 2012-13 Standards of Learning scores. The graduation and dropout rates represent the graduating class of 2013. Additionally, we are the most efficient in the delivery of instructional services by having the lowest per pupil expenditure of all Virginia First Cities.









#### PER CAPITA SPENDING

Presented below is a summary comparison of per capita spending by category for fiscal 2013. The data compares Hampton to its peer divisions as identified by the MGT Efficiency Audit. All information is from the Auditor of Public Accounts 2013 Comparative Cost Report.

#### **EXECUTIVE SUMMARY**

			PER CAPIT	A SPE	NDING BY CAT	EGOR	Y			
		R		R		R		R		R
		а	Administration	а		а		а	Food	а
		n	Attendance &	n	Pupil	n	Operation &	n	Service &	n
	Instruction	k	Health	k	Transportation	k	Maintenance	k	Other	k
Newport News	1,274	1	92	3	96	2	174	2	83	2
Roanoke	1,200	2	133	1	98	1	137	5	70	4
Hampton	1,185	3	100	2	73	3	151	3	70	5
Portsmouth	1,174	4	71	4	57	5	230	1	80	3
Norfolk	1,107	5	64	6	55	6	141	4	121	1
Lynchburg	920	6	66	5	69	4	132	6	52	6





#### **OPERATING FUND (FUND 50)**

#### Summary of Operating Fund Revenue

#### **Revenue Summary**

The FY15 budget, totaling \$196,018,093, reflects a decrease of \$979,984 or .50%, under the approved FY14 budget.

Sales Tax		21,051,418	21,060,654	9,236	0.04
Local Contribution		70,773,049	71,112,223	339,174	0.48
State Revenue	\$	101,681,610	99,853,216	(1,828,394)	(1.80)
	A	2013-2014 pproved Budget	2014-2015 Approved Budget	\$ INCR (DECR)	% INCR (DECR)



The Operating Budget normally has four sources of revenue as described below.

- **State Revenues** consist of the Standards of Quality (SOQ) payments, incentive funds, categorical programs, and lottery funded programs. Funding is established by the General Assembly on a biennial basis.
- Local Revenues consist of funding provided by the City of Hampton through appropriation made by the City Council. A minimum level of funding is required to meet SOQ and other matches based on the locality's Local Composite Index (LCI), a reflection of ability to pay. The City of Hampton provides an appropriation based on a funding formula. Currently, the city provides funding in excess of the minimum required.
- State Sales Tax (another source of state revenue) provides 1.125% of the revenue collected through the state sales and use tax to localities to support

public education. The money is distributed based on the number of school-age children (ages 5-19) counted during the decennial census, projected out biennially based on the UVA Weldon Cooper model for school age populations by school division. Revenues from the sales tax may be used by school divisions for maintenance, operations, capital projects, and debt service.

• Federal and Miscellaneous Revenues consist of Impact Aid, ROTC, indirect cost recovery, Medicaid, cell tower receipts, scrap sales, interest on investments, and other miscellaneous items.



#### Local Funding Formula

Hampton City Schools receives its share of local funding from Hampton City based on a funding formula. The local school funding formula endorsed by the City Council and School Board in FY1999 is as follows:

- a. The local school system shall receive 61.83% of all residential real estate, personal property, and utility taxes. Utility taxes include telephone, electric, gas, and cable utility tax revenues.
- b. The residential component of these taxes is obtained by subtracting the commercial component out of the total amount for each tax rate.
- c. The commercial component is subject to some variation each year.
- d. The amount provided to the schools will be based on this formula, regardless of the state and federal revenue provided to schools.
- e. It was agreed, however, that should the General Assembly ever address the inadequate level of state funding for education as noted by various JLARC
studies as a comprehensive package that negotiations around appropriate local adjustments would be in order.

- f. It was also agreed that the local school system could make requests for special funding in the form of dedicated real estate tax increases if the School Board felt additional funding was warranted. This was done to help fund teacher salary adjustments.
- g. Dedicated real estate tax increases are not shared according to the local funding formula.

# Financial Guidelines

In FY2006, a local financial guideline pertaining to real estate growth was adopted by Council as follows effective FY2007:

- a. Real estate tax revenue growth, net of new construction, from one fiscal year to the next shall be limited to the equivalent percentage increase in an inflationary growth factor as measured by either the consumer price index for urban dwellers (CPI-U) or resident income growth (RI); whichever is greater in any given year.
- b. To the extent that budgetary needs require real estate revenues to grow faster than this factor, the Manager and Council shall explicitly explain the budget driving factors causing this so that residents may have a concise and clear understanding of the need to deviate from this financial guideline.

# **Historical Notes**

In essence, the adoption of the financial guideline pertaining to real estate growth has the effect of constraining the real estate component of the local funding formula to no more than percent growth in resident income growth. Dedicated real estate revenues, however, can be assigned to the local school program as they were in FY2008 when the Council dedicated the equivalent of three cents that exceeded the financial guideline to school construction. In addition, in FY14, Council approved a 20 cent increase in the real estate tax rate, with 8 cents of it dedicated to the schools through local contribution. Also in FY14, Council appropriated (through CIP) an additional 2 cents (\$2,000,000) per year for a technology one-to-one initiative and continuing through FY18. For FY15, Council approved a \$.25 increase in the personal property tax rate that resulted in an additional \$1,089,154 in local contribution for the schools.

Hampton City Schools ("HCS") wants to improve the effectiveness of their administrative application software and is currently reviewing its options for replacement. In order to accomplish that replacement in an effective, non-disruptive manner, HCS is seeking proposals for the execution of a project that will identify and prioritize the business requirements a new system must meet. In order to fund the initial project, HCS will request a carryover of FY14 appropriations from City Council in the amount of \$729,442.





# Summary of Personnel Resource Changes

Presented below is a summary of net personnel changes included in the FY15 budget. The majority of new positions added were 2.1 FTE teacher specialists that were moved from the Reimbursable Projects Fund. Reductions of 291.9 were largely due to custodians, instructional assistants and teachers (based on lower enrollment). Funded full-time equivalent positions for FY15 total 2,543.10.

	FTE Positions
Assistant Director	(1.0)
Athletic Director	4.0
Cafeteria Monitor	(26.0)
Curriculum Leader - CTE	(1.0)
Custodian/Custodial Supervisor	(167.0)
Director - CTE	1.0
Environmental Compliance/Safety Coordinate	c (1.0)
Facilities Assistant	0.5
Family Engagement Specialist	1.0
Floor Technician/Lead	(3.0)
GEAR UP/College Coach	1.0
Grant Writer	0.5
In School Suspension Assistant	(1.0)
Instructional Assistant/Student Attendant	(60.0)
Maintenance Supervisor	(2.0)
Manager, School Operations	(1.0)
Mechanic (II, III, Lead)	(7.0)
Messenger/Van Driver	1.0
Operations and Maintenance Planner	(1.0)
Parent Involvment/Resource Facilitator	(2.5)
Plumber	(1.0)
Route Scheduling Assistant	(0.5)
School Accountant	1.0
School Counselor	(7.5)
School Operations Compliance Coordinator	1.0
Security Officer	1.0
Speech Language Pathologist	(1.0)
Teacher	(21.5)
Teacher Specialist	2.1
Transportation Assistant	1.0
Warehouse Supervisor/Worker	(2.0)
	(291.9)



# Financial Overview – Expenditures

Expenditures consist of cost estimates for the operation of regular day school, summer school, adult education programs, and other education programs, and are grouped by state-mandated categories. The five categories in the Operating Budget are:

- Instruction
- Administration, Attendance and Health
- Pupil Transportation
- Operations and Maintenance
- Technology

The categories are further broken down into the following expenditure classifications:

**Personnel Services**: All compensation to employees for full-time, part-time, and temporary work, including supplements, allowances, overtime, and similar compensation.

**<u>Fringe Benefits</u>**: Includes job-related benefits provided as part of the employee's total compensation such as FICA, retirement contributions, health insurance premiums, and other employee benefits.

<u>Contract Services</u>: Includes expenditures for services acquired or purchased from outside sources on a fee basis or fixed time contract basis. Examples are regional tuition payments, payments to consultants, payments to HRT, and printing/copier charges.

<u>Other Charges</u>: Includes payments made for utilities, postage, telecommunications, insurance, rentals, travel, and other miscellaneous charges.

<u>Materials and Supplies</u>: Includes expenditures for articles and commodities such as textbooks, instructional supplies, office supplies, and other miscellaneous expenses.

**Payments to Other Agencies**: Includes payments to New Horizons Regional Education Center for various programs including gifted, vocational training, and special education.

**<u>Capital</u>**: Expenditures for the purchase of durable goods with a useful life greater than one year. Examples include buses, classroom furniture, musical instruments, computers, and other technology items.

<u>**Transfers to Other Funds</u>**: Transfers of funds from one fund (e.g., school operating) to another fund (e.g., student athletics) without recourse.</u>

# Summary of Major Operating Expenditure Changes

Following is a summary of the major changes to expenditures in the operating budget from FY14 to FY15.

Original FY14 Budget Budget increases:		\$ 196,998,077
VRS/Group Life	2,876,142	
HERS Increase	1,384,345	
Health Insurance	922,419	
Outsouce Substitutes	600,000	
Contingency	514,792	
Risk Management	335,225	
Non Personnel Increases	268,410	
New Horizons	258,199	
Misc Adjustments	89,961	
City Costs	56,248	7,305,741
Budget reductions:		
Outsource Custodians and HVAC	(2,299,785)	
Instructional Assistants (K I/A to part	(004,770)	
time)	(981,778)	
SPED Efficiencies	(1,281,667)	
Attrition	(768,076)	
Early Retirement Incentive	(600,000)	
Eliminate 7.5 Guidance Counselors	(482,268)	
Eliminate MS Teams	(441,798)	
25% reduction in supplements (except		
BNP, Teacher - Extra Class	(334,751)	
Move Cafeteria Monitors to Fund 51	(241,255)	
Bridgeport Efficiencies	(225,128)	
Eliminate PYP/MYP Program	(162,663)	
Eliminate Asst. Director - HR	(110,376)	
Reduce CPEG Subsidy	(100,000)	
Bus Lease	(80,000)	
Eliminate Excel Art	(79,940)	
Eliminate MS IL Supplement	(66,097)	
AF ROTC Contract Reduction	(30,143)	(8,285,725)

FY15 Budget

\$ 196,018,093

			Change	
	FY14	FY15	\$	%
Salaries	\$120,688,266	\$109,884,504	(\$10,803,762)	-9.0%
Fringe Benefits	45,241,778	46,795,434	1,553,656	3.4%
Contract Services	6,612,101	14,464,054	7,851,953	118.8%
Internal Services	14,083	16,459	2,376	100.0%
Other Charges	8,308,888	8,531,531	222,643	2.7%
Materials & Supplies	9,064,169	8,892,758	(171,411)	-1.9%
Payments to Other Agencies	1,168,013	1,191,647	23,634	2.0%
Capital	2,152,364	2,078,231	(74,133)	-3.4%
Contingencies	2,927,313	3,442,373	515,060	17.6%
Fund Transfers	821,102	721,102	(100,000)	-12.2%
Total	\$196,998,077	\$196,018,093	(\$979,984)	-0.50%

### School Operating Fund Budgeted Expenditures by Major Object Code FY15 Compared to FY14



### School Operating Fund Budgeted Expenditures by Category FY15 Compared to FY14

			Change	
	FY14	FY15	\$	%
Instruction	\$146,195,460	\$146,469,229	\$273,769	0.2%
Administration/Attendance & Health	9,841,083	10,155,875	314,792	3.2%
Transportation	9,327,470	9,339,937	12,467	0.1%
Operation & Maintenance	19,699,052	18,000,777	(1,698,275)	100.0%
Technology	11,113,910	11,331,173	217,263	2.0%
Fund Transfers	821,102	721,102	(100,000)	-12.2%
Total	\$196,998,077	\$196,018,093	(\$979,984)	-0.50%



The percentage of the budget that is directed to compensation and other costs is shown below. These percentages have not changed significantly over the last several fiscal years.



# **Division Performance Highlights**

Student Achievement Measures:

The 2014 Hampton City Schools SAT College-Bound Senior Mean score remained level at 1346 when compared to the 2013 College-Bound Senior Mean score.

- The critical reading mean score decreased one point when compared to 2013 from 456 to 455.
- The mathematics mean score decreased one point when compared to 2013 from 455 to 454.
- The writing mean score increased two points when compared to 2013 from 435 to 437.
- 34% of our 2013 diploma graduates earned Advanced Diplomas.
- 72% of our 2013 graduates were accepted to two and four year colleges.

Academic Excellence:

- \$41 million in scholarships awarded to graduates in 2014
- 19 Advanced Placement courses offered in a variety of subjects
- Preschool program offered through the Virginia Preschool Initiative
- Gifted services include a center at Spratley to serve grades 3-8; resource staff serve all elementary schools

Teaching Staff:

- 1530 teachers & guidance counselors.
- 94 National Board Certified Teachers
- 712 teachers hold advanced degrees
- 99.6% of teacher vacancies filled prior to the start of school

Student Demographics:

- Enrollment 2013-14 (End of Year ADM): 20,929
  - o 61.5% African American
  - o 28.5% Caucasian
  - o 6.4% Multi-Ethnic
  - o 3.6% Other
  - o 51.7% male, 48.3% female
- 14.15% of students were enrolled in the Special Education Program in 2013-14
- 10.95% of students were enrolled in the Gifted Education Program in 2013-14
- 59% of students received free or reduced lunches in 2013-14

# STUDENT DEMOGRAPHICS CHARTS





# **Association of School Business Officials International**



This Meritorious Budget Award is presented to

# HAMPTON CITY SCHOOLS

For excellence in the preparation and issuance of its school entity's budget for the Fiscal Year 2013-2014.

The budget adheres to the principles and standards of ASBO International's Meritorious Budget Award criteria.



Ron McCulley, CPPB, RSBO President

John D. Musso

John D. Musso, CAE, RSBA Executive Director

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# ORGANIZATIONAL

# **History**

Located on the southeastern tip of the Virginia peninsula on the Chesapeake Bay, Hampton is the oldest continuously settled English community in the United States. As an Indian village called Kecoughtan, it had been visited by the first English colonists before they sailed up the James River to settle in Jamestown. Hampton is graced with miles of shoreline and breathtaking water views. The city is literally in the heart of the Hampton Roads region and the center of the East Coast.

Established in 1610, Hampton is one of America's oldest cities and is also one of the fastest growing cities in the region...a city on the move! Rich in history with small-town charm, Hampton has been recognized by Money magazine as one of the best places to live, as well as a national model for youth development and civic engagement. Stroll the streets of our vibrant, waterfront community and you will quickly see what makes Hampton a great place to live, work and play.

In 1610 the construction of Fort Henry and Fort Charles at the mouth of Hampton Creek marked the beginnings of Hampton. In 1619, the settlers chose an English name for the community, Elizabeth City. The settlement was known as Hampton as early as 1680 and in 1705 Hampton was recognized as a town. The City of Hampton was first incorporated in 1849 and classified as a city of the second class in 1908. In 1952 Hampton, the independent town of Phoebus and Elizabeth City County, encompassing Buckroe and Foxhill, were consolidated under one municipal government and classified as a city of the first class.

The first free public schools in the United States were founded in Hampton by Benjamin Syms and Thomas Eaton and are commemorated in the Syms-Eaton Museum. Hampton is the site of Hampton University, established in 1868 to educate freed slaves, and Thomas Nelson Community College. St. John's Episcopal parish was founded in 1610, making it the oldest in the country.

Fort Monroe dates from 1819. For a long period during the American Civil War the fort was the only Union outpost in the Confederacy. The famous battle between the first ironclad battleships, the Monitor and the Merrimac, was fought just offshore.

During the Civil War the city was burned down by its own troops rather than surrender to Federalist troops in 1861. Before the fire, Hampton had 30 businesses and over 100 homes. Fewer than six buildings remained intact after the fire. In 1884 fire again besieged Hampton and almost completely destroyed the downtown business district.

# **Statistics**

Hampton Demographics

Population

- Population: 137,436 people
  - Male: 47.8%
  - Female: 52.2%

# **Ethnicity Percentages**

- African American: 49.6%
- White: 42.7%
- Hispanic or Latino: 4.5%
- Persons of Hispanic or Latino origin: 4.5%
- Identified by two or more: 3.7%
- Asian: 2.2%
- American Indian and Alaska Native: 0.4%
- Native Hawaiian and Pacific Islander: 0.1%

(All of this information was taken from the 2010 U.S. Census Bureau.)

# Size

54.7 sq. Miles **City Information** 311 (Inside Hampton) 757.727.8311 (Outside & Cell phones) **School Information** http://www.hampton.k12.va.us/ 757.727.2000

# Fort Monroe

Hampton's national monument, Fort Monroe, plays a large part in Hampton's history. In 1607, the English explorer Captain John Smith came ashore near Fort Monroe. In 1609, colonial settlers built a wooden structure large enough to hold 50 men and seven mounted cannons, and called it Fort Algernourne. In 1619, it would serve as a landing place in the New World for Africans brought in as slaves.

Work on the fort began in 1819. Named for James Monroe, the fifth President of the United

# Households

- Households: 55,043 people
- Median household income: \$49,815

# Education

- High school graduates: 88.6%
- Bachelor's Degree or higher: 21.8%



States, Fort Monroe took 15 years to build. Among those who directed construction of the fort was a young lieutenant, Robert E. Lee.

Fort Monroe remained in the hands of the U.S. Army. Although situated in Virginia and surrounded by Confederate forces, the fort did not fall to the Confederacy.

# Civil War Inclusion

On May 23, 1861, three Virginia slaves escaped from Norfolk at night and rowed a small boat across the harbor to Hampton. They arrived at Fort Monroe, which had remained under Union control, and asked for asylum. Post commander Major General Benjamin Butler met with the three - Frank Baker, Sheppard Mallory and James Townsend - and determined he would not return them. When a Confederate officer requested their return under the Fugitive Slave Act, Butler refused, declaring the three to be "contraband of war."

General Butler's contraband decision propelled slavery to the forefront as a wartime concern. By the end of the war, more than 10,000 former slaves were living in large tent cities outside the fort. Many of them stayed in the area, starting businesses and rebuilding Hampton. Thousands of African-Americans today trace their heritage to the slaves who escaped to "Freedom's Fortress."

# National Monument

On November 1, 2011, President Barack Obama signed a proclamation to designate portions of Fort Monroe as a National Monument. This was the first time that President Obama exercised his authority under the Antiquities Act, a 1906 law to protect sites deemed to have natural, historical or scientific significance.

To learn more about Hampton's 400 plus years of history, visit our <u>Hampton History</u> <u>Museum page</u>.

# Variety of Opportunities

In Hampton, we take great pride in partnering with our citizens and collaborating with a diverse array of businesses, universities and other government entities. Hampton is home to the new Hampton University Proton Therapy Institute, a state-of-the-art cancer treatment center and Sentara Careplex, a technologically advanced facility featuring the area's first dedicated orthopedic hospital.

The new Peninsula Town Center and other developments have re-established Hampton as the premier shopping, dining and entertainment destination of Hampton Roads. Peninsula Town Center features retail, dining, entertainment, office and residential opportunities. Other developments include The Power Plant of Hampton Roads with Bass Pro Shops Outdoor World and NASCAR Sports Grille, the Hampton Roads Convention Center and Embassy Suites hotel and new residential communities.

Hampton's neighborhoods are as diverse as they are unique with prices, styles and sizes to meet residents' needs. Options range from beautiful waterfront properties and exquisite turn-of-the century Victorians to new urban condominiums and convenient downtown living.

# Quality of Life

The quality of life is a breath of fresh air and one of the best kept secrets on the East Coast. A waterfront city with a mild climate, Hampton has one of the lowest crime rates in the region. The city was named one of the most technology-advanced cities in the nation by the Center for Digital Government for the 10th year in a row and one of the top 20 hot spots for young professionals to live and work by Next Generation Consulting.

There is also an abundance of things to see and do in Hampton. The city has a vibrant arts community, distinctive festivals, signature events and cultural attractions that include the Fort Monroe National Monument, Virginia Air and Space Center, Hampton History Museum, Hampton Coliseum, The American Theatre, harbor tours, cruises and more.

# <u>Schools</u>

Hampton's impressive School Division, teaching PK through grade 12, ranks # 1 in Region II for National Board Certified teachers.

A 2014 parent survey showed that 87% of parents responding reported that schools are teaching their children what they need to know to be successful and 90% said they feel they are partners in their children's education. The school division prides itself on the individual development of every child with its many progressive programming choices offered to parents and students.

Hampton City Schools ranks # 1 in all academic areas when compared to Virginia First Cities with student enrollments of 15,000 or more. According to their website, "Virginia First Cities is the state advocacy coalition comprised of 13 of the oldest and most historic cities – the core of the Commonwealth." First Cities with student enrollments of 15,000 or more include Hampton, Richmond, Norfolk, Newport News and Portsmouth.

Source: The City of Hampton website, <u>http://www.hampton.gov/</u> 2014.

# Hampton City School Division

The Hampton City School Board is responsible for preschool, elementary and secondary education within the city. There are seven elected school board members serving four year staggered terms. The city has a population of approximately 137,000 with a budgeted student population of 20,000 for FY15. The school division's instructional program encompasses preschool through 12<sup>th</sup> grade. The division includes nineteen elementary schools, five middle schools, two prekindergarten – eighth grade combined schools, four high schools, one 3-8 gifted magnet school, one early childhood center, and three alternative programs co-located at one site, the Campus at Lee.

Hampton City School Division is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund. State law prohibits the school division from entering into debt that extends beyond the current fiscal year without the approval of the local governing body. The governing body in the City of Hampton is the City Council.

# STRATEGIC PLAN 2010-2015

Hampton City Schools is committed to continuous improvement. To that end, *Stakeholder-Driven Strategic Planning in Education: A Practical Guide for Developing and Deploying Successful Long-Range Plans* by Robert W. Ewy (2009) served as the model for developing the 2010-2015 strategic plan. The guide is grounded in research conducted at the Midcontinent Research in Education and Learning (McREL) laboratory and the Strategic Planning Category of the Baldrige Education Criteria for Performance Excellence. To see the full plan, go to Hampton City Schools 2010-2015 Strategic Plan or visit Hampton City Schools website at http://bit.ly/1sCLQnh.

# **MISSION, VALUES AND GOALS**

# MISSION

In collaboration with our community, Hampton City Schools ensures academic excellence for **every child**, every day, whatever it takes.

# CORE VALUES

We believe that the developmental needs of children are central to every aspect of the operations of Hampton City Schools and that all interactions with our stakeholders must be governed by our core values—integrity, responsibility, innovation, excellence and professionalism. In Hampton City Schools we will exhibit:

- Integrity by being honest, sincere, and trustworthy; treating all with fairness and respect.
- **Responsibility** by being accountable and reliable.

- Innovation by taking risks, being creative, and recognizing that small gains are important.
- Excellence by exceeding expectations; committing to quality through a focus on high standards and continuous improvement.
- **Professionalism** by communicating effectively, demonstrating confidence in our abilities, maintaining competence, working collaboratively and exhibiting leadership.

# GOALS

# GOAL ONE: MAXIMIZE EVERY CHILD'S LEARNING

To meet or exceed the performance levels described in the student learning targets, the following strategic objectives will be implemented:

- Standards-based teaching and learning—policies, initiatives, curriculum, instruction, assessments and student performance based upon clearly defined rigorous academic standards
- Students as critical and creative thinkers—opportunities provided for students to explore new ideas, points of view and possibilities, to frame questions and gather information, use reason to investigate questions, evaluate ideas, advocate positions and resolve conflicts
- **Students as responsible learners**—opportunities provided for students to set goals and monitor progress, both individually and collaboratively, design learning strategies and identify indicators of success
- **Prevention, not remediation**—system that includes both time and support for intervention and enrichment
- **Relevancy-based teaching and learning**—opportunities provided for students to apply core knowledge, concepts and skills to solve real world problems or tasks, connecting concepts to current issues

# GOAL TWO: CREATE SAFE, NURTURING LEARNING ENVIRONMENTS

To meet or exceed the performance levels described in the student learning targets, the following strategic objectives will be implemented:

- **Relationship building**—relationships and safety nets to ensure student success academically, socially, emotionally and physically
- **Physical environment**—comfortable, welcoming, clean facilities that are in compliance with regulatory guidelines
- **Caring environment**—psychological, social and emotional safety to increase student connection to school
- **Positive culture**—students and staff demonstrate Hampton City Schools core values and a sense of community in each classroom

# GOAL THREE: ENHANCE PARENT AND COMMUNITY ENGAGEMENT AND SATISFACTION

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Parent, student and staff alliances**—active participation in the division in areas that most interest and affect them with a clear understanding of mutual roles and benefits
- **Customer-based culture**—superior customer service designed to identify and exceed the expectations of all customers
- Community collaboration—involvement of stakeholders to address district challenges

# GOAL FOUR: ATTRACT, DEVELOP AND RETAIN EXCEPTIONAL STAFF

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Build staff capacity**—learning systems that develop the knowledge, skills and abilities of all staff
- **Talent investment**—systems, policies and processes for recruitment, retention, assessment and evaluation, compensation and benefits and succession planning
- Workforce commitment—systems, policies and processes that support collaborative, trusting, respectful relationships, a safe environment, good communication and information flow and satisfaction with work

# GOAL FIVE: MAINTAIN EFFECTIVE, EFFICIENT AND INNOVATIVE SUPPORT SYSTEMS

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Management by fact**—data and information analyzed to determine trends, projections, and cause and effect to support planning, improve division operations, and identify best practice benchmarks and compare division performance with comparable districts
- **Culture of continuous improvement**—the structured problem-solving process of plan-do-study-act (PDSA) followed for all improvement activities
- **Process management**—organizational knowledge and skills deployed to identify and improve core processes
- Emergency preparedness—procedures focused on prevention, management, continuity of operations and recovery of key work processes

# GOAL SIX: MANAGE FISCAL RESOURCES EFFECTIVELY AND EFFICIENTLY

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Transparency**—disclosing fiscal information in a timely and systematic manner
- **Benchmarking**—comparing business processes and performance metrics to best practices
- **Financial discipline**—systematically collecting, analyzing and using information to align performance expectations with resources

The key performance indicators (KPI) for each of these goals are discussed in more detail in the full strategic plan (link shown at the beginning of this section). None of our KPI's have specifically identifiable costs associated with them; however, the overall budget is built with achievement of these goals in mind.

# Neighborhood Office **District Boundaries**







- (757) 825-4634 **13. Langley** 16 Rockwell Rd.
- 13. Langley 16 Rockwell Ro. (757) 850-5105
  14. Machae 20 Secremente Dr.
- **14. Machen** 20 Sacramento Dr. (757) 727-2900

# 52

(757) 850-7900

(757) 825-4560

26. Syms 170 Fox Hill Rd. (757) 850-5050

25. Lindsay 1636 Briarfield Rd.

(757) 727-1061

(757) 850-5032

- Performance Learning Center (757) 727-2790

32. Moton Early Childhood Center 339 Old Buckroe Rd.

33. Spratley Gifted Center 339 Woodland Rd.

REVISED OCTOBER 2013

# STRATEGIC PLAN 2015



In collaboration with our community, Hampton City Schools ensures academic excellence for every child, every day, whatever it takes.

# **CORE VALUES**

We believe that the developmental needs of children are central to every aspect of the operations of Hampton City Schools and that interactions with our stakeholders must be governed by our core values—integrity, responsibility, innovation, excellence, and professionalism.

# **STRATEGIC GOALS 2015**

# Hampton City Schools Will:

- Maximize every child's learning
- Create safe, nurturing learning environments
- · Enhance parent and community engagement and satisfaction
- Attract, develop and retain exceptional staff
- Maintain effective, efficient and innovative support systems
- Manage fiscal resources effectively and efficiently

IN COMPLIANCE WITH RESIDENT AND STATE LAWS AND REGULATIONS, NAMPTON CITY SCHOOLS DOES NOT DESCHIMINGTE DK. NA EXERCID BACE, COLOR, BEIGION, SEX, NATIONAL ORIGIN, AGE, MARITAL STATUS, OF THE RESERVE OF NON- TOE RELATED BETTER (COMPONDATION) HANDICARS IN THE BUICATIONAL PROGRAMS AND ACTIVITIES & OFERATES IN IT ADMISSION POLICIES AND ISOCRAD QUINENT/PARTICLES







ORGANIZATIONAL KEY
Division Leadership Team
School/Dept./Position
Title I School

A new process was implemented for the FY09 budget development. Previously, the majority of budget line items were developed on an incremental budgeting basis; however, based on recommendations from a curriculum audit for Hampton City Schools, the division determined that a performance based approach was necessary.

# What is the difference?

In performance-based (zero-based) budgeting the financial planners start from a zero base. In other words, they assume that no program is necessary and no money need be spent. For a program to be accepted, it will have to be proven worthwhile and financially sound in an evaluation of all elements of revenue and spending.

An incremental budget, on the other hand, treats existing programs and departments as already approved, subject only to increases or decreases in the financial resources allocated. The organization's historical costs are the base from which budget planning starts. The focus of the budgeting process is on the changes anticipated in last year's figures. The planning process has already been completed and the program priorities established.

### What does the curriculum audit recommend?

Auditors concluded that budgeting procedures followed by Hampton City Schools do not include formal documented procedures for determining cost-benefit analysis; for linking budget allocations to student performance and program evaluations; or for expansion, reduction, or stabilization of the budget based on changing needs or priorities. Rather, principals and department administrators are allowed to request funds for programs and initiatives without documentation of results or procedures for evaluating the effectiveness of the initiative. In the absence of policies requiring needs-based budgeting, budget procedures maintain the status quo rather than being able to equitably respond to changing student needs. (Finding 5.1, pg 187 of A Curriculum Management Audit of the Hampton City Schools dated April 2006)

### What are we doing?

In an effort to implement the recommendations of the curriculum audit committee, the division is following a three year phased in approach. Phase I (creating a program budget reporting format) has been completed. Phase II was creating the 2008-09 budget in a program format and working with departments to detail their operating requirements from the ground up. Phase III was to be the development of the 2009-10 budget through a performance based budgeting process. The division did not have a full year of program data until June 30, 2008; therefore, data for this base year was available as of the Fall 2008 when we began the 2009-10 budget process, and decisions based upon performance could be made. However, no one could have foreseen the downturn in economic conditions that occurred during calendar 2008. As a result, significant budget reduction decisions had to be made which severely impacted our ability to address performance based budgeting in either FY10 or FY11 as we might have hoped. Still, many decisions were made that continued to move us in the direction of full performance based budgeting. We were also able to address

many of the recommendations made in the MGT efficiency review. For FY12, we began small steps toward performance based program budgeting. Hampton Harbour and the English as a Second Language (ESL) programs were reviewed. National Board Certified Teacher supplements were reviewed for FY13. For FY14 the Department of Research, Planning & Evaluation completed a thorough program evaluation of the middle school structural model referred to as "teaming". The department interviewed staff from every Hampton middle school including: administrators, counselors, teachers at all grade levels and nearly 250 9th-grade students who had just left the various middle school structures in use in Hampton. The evaluation also analyzed outcome measures which included grades, attendance, discipline and climate survey data. A complete report is available on request. We will continue to work toward this ultimate goal as the economy improves.

# FY15 Process

In compliance with School Board Policy DB, Annual Budget, the division is required to prepare and submit a budget to the School Board for approval. The Hampton School Board appropriates the budget in the Operating Fund by category; therefore, any transfers of funds between categories must be approved by the School Board per policy DA, Management of Funds. State Code §15.2-2503 requires that the budget must be approved in time to be sent to the City's governing body (City Council) no later than April 1. Generally, budgets are adopted as of April 1 but City Council granted a one day extension due to delays in the General Assembly. In order to comply with the provisions of both Policy DB and state code, the following process was followed.

An annual project process charter is created outlining the budget process and the expected deliverables, along with a timeline for completion. The project charter includes specific steps for achieving each deliverable, and anticipates potential risks and data requirements. In addition, it identifies the process owners and key stakeholders.

Budget packages were sent out to all departments in late November 2013 with instructions on completing all budget request forms. Also included was the budget for the current year (FY14). Each Division Leadership Team (DLT) member worked collaboratively with their administrative leaders to review budget submissions with special attention to justifying any new funding requests. All personnel costs are budgeted based on current employees and vacancies as of October 24th, plus any personnel changes resulting from budget deliberations. As of FY09, the following line items are budgeted on a per pupil basis: instructional supplies, office supplies, postage, school capital and field trips. Local travel (mileage reimbursement) for schools is budgeted on a per building basis. For FY10, Other Expenses was added as a per pupil allocation at the school level. Budget requests were due in early December and the Assistant Director of Budget began pulling the information together for an initial look at the gap between projected revenues and total budget submissions.

During the fall, Finance and members of the Division Leadership Team (DLT) met with various stakeholder groups to solicit input on division priorities, with the emphasis being on those items considered most important to preserve in light of the budget limitations. Based on the feedback, the DLT created a budget that protected the students and the instructional process to the greatest extent possible.

Beginning in January, members of the Finance department met with the DLT to review consolidated budget requests. Based on the projected budget available and identified division priorities, the DLT began making decisions regarding the reductions that would be necessary as well as new or increased funding of items deemed necessary and appropriate. Personnel funding decisions are generally made based on a combination of projected ADM, critical need, staffing needs for new programs, and changes due to efficiency or consolidation. Recommendations were made by the DLT based on input from their staff in addition to their own knowledge of their area. Non-personnel items were decided based on new programs or initiatives and known or projected changes in costs or funding. Other requests were considered based on availability of funds and appropriate fit with division goals and priorities.

Once the preliminary budget was ready to be presented, it was posted on the HCS web site, and information was posted regarding meeting dates for public comment. This year, there were three opportunities for public comment. Input is carefully considered and has in the past been the impetus for making changes in the proposed budget.

Once initial decisions were made and the budget was balanced, it was presented to the School Board on March 12th, followed by work/public comment sessions. Revisions were made based on input from the public, the School Board and funding changes. The budget was presented again and approved by the School Board on April 2, 2014 for submission to City Council. City Council approved the budget on May 14, 2014. An increase in the Local Contribution was received and the School Board approved the restoration of furloughs and supplement reductions for the National Board Certified Teachers on June 18, 2014.

# **Budget Administration and Management Process**

Once implemented, the budget is monitored on a routine basis. Managers are provided with a monthly electronic report of their department's budget status. They are also provided with online access if requested. Non-personnel expenditures cannot be processed if there is not sufficient budget available. Managers are notified when this happens and requested to process a budget transfer. In addition, monthly reports are generated and reviewed for personnel attrition (funds available due to vacant positions), headcount (to ensure it is within budgeted limits), comp time and overtime earned, part-time hours worked, as well as other reports as needed. Items that appear out of bounds are flagged and reviewed with the appropriate personnel for action. Periodic updates are also provided to the Superintendent and the Division Leadership Team. If and when any cross categorical transfers are needed, Board approval is required as previously noted.

The division uses Oracle eBusiness Suite for its finance, human resource and procurement functions. As of August 2012, the division implemented a significant upgrade to the latest Oracle version (R12). Access to the system is strictly controlled, and users with update ability are limited; however, any department head may request "view only" access to his or her department(s). We also use a report writing package that enables us to pull data from the system in multiple formats for ease of reporting and budget projections. In late May 2014 the division began the process of collaborating with Marathon Consulting to identify requirements for a new financial system.

Internal controls are in place to ensure adequate segregation of duties in the payroll, accounts payable, accounts receivable, general ledger reporting, and other financial functions, both at the district level and at the school level. In addition, the division is audited by independent auditors on an annual basis. The delegated procurement authority for departments (the level at which purchases may be made without going through Procurement) is \$4,999.99 or less. Purchases of \$5,000 and over on an annualized basis must be submitted on a requisition to Procurement for appropriate bidding and award. We share a Consolidated Procurement office with the city, reimbursing them for a proportionate share of the cost. We have used this model for many years with great success.

The division does not carry a fund balance, except to the extent that outstanding encumbrances exist as of June 30 that must be paid for in the subsequent fiscal year. Any unspent funds at year end are returned to the city. The division requested \$729,441.54 to be re-appropriated for FY15 to cover costs associated with the implementation of a new financial system.

# Hampton City Schools Budget Development Calendar FY 2014-2015

Month	Activity	Responsibility
October 2013	Begin work on FY15 budget. Update Project Charter Template. Determine initial projected	Finance Staff/DLT*
	impacts on biennial budget.	
10/16	Community Priorities Workshop	School Board/DLT
10/18	Final Fall Membership Report due to DOE. Update March 2014 ADM projection and review	Finance Staff/DLT
10/10	projections for Fall 2014.	
10/26	Review RIF Guidelines with DLT	Executive Director, HR^*
10/20		
lovember 2013		
11/01	Review Program Evaluation options, timeline with DLT. Review fall membership.	Deputy Superintendent, B&F**
11/06	FY15 Budget Retreat with School Board	Deputy Superintendent, B&F
11/08	Budget Committee Meeting	Finance Staff/DLT
11/15	Budget Committee Meeting	Finance Staff/DLT
11/22	Budget Committee Meeting	Finance Staff/DLT
11/25	Budget Priorities with Teacher Advisory Council	Finance Staff/DLT
ecember 2013		
12/06	Budget Committee Meeting	Finance Staff/DLT
12/13	Budget Committee Meeting	Finance Staff/DLT
12/16	Budget Priorities with Administrators	Finance Staff/DLT
12/20	Budget Committee Meeting	Finance Staff/DLT
12/16	Governor's Proposed Budget presented	
January 2014		
01/03	Budget Committee Meeting	Finance Staff/DLT
01/08	General Assembly Session Begins	
01/08	Budget Committee Meeting	Finance Staff/DLT
01/10	Budget Committee Meeting	Finance Staff/DLT
01/15	Budget Committee Meeting	Finance Staff/DLT
01/17	Budget Committee Meeting	Finance Staff/DLT
01/22	Budget Committee Meeting	Finance Staff/DLT
01/24	Budget Committee Meeting	Finance Staff/DLT
01/29	Budget Committee Meeting	Finance Staff/DLT
01/31	Budget Committee Meeting	Finance Staff/DLT
-ebruary 2014		
02/05	Budget Committee Meeting	Finance Staff/DLT
02/07	Budget Committee Meeting	Finance Staff/DLT
02/12	Budget Committee Meeting-Finalize Budget	Finance Staff/DLT
02/14	Budget Committee Meeting- Work on Board Budget Presentation, prepare for 2x2's	Finance Staff/DLT
02/19	Budget Committee Meeting- Work on Board Budget Presentation, prepare for 2x2's	Finance Staff/DLT
02/24-02/28	Budget Committee Meeting - Board 2x2's	Finance Staff/DLT
02/28	FY15 Recommended Budget in Board Packets	Superintendent
02/20		
larch 2014		
03/05	Presentation of Funds 51, 60, 65 and 94; Public Hearing on FY15 Proposed Budget	Deputy Superintendent, B&F
03/08	General Assembly Session ends	Deputy Superintendent, B&F
03/12	Presentation of Superintendent 's Proposed Budget to the School Board	Deputy Superintendent, B&F
03/19	Public Hearing on FY15 proposed budget	Deputy Superintendent, B&F
03/26		
	Public Hearing on FY15 proposed budget	Deputy Superintendent, B&F
03/27-04/01	Finalize changes to proposed budget based on GA action, School Board & public input	Finance Staff
April 2014		
4/2	Adoption of the FY2014-2015 School Board's Recommended Budget & Funds 51, 60, 65	School Board
	and 94	
4/3		Finance Staff
	Deliver School Board's Recommended Budget to City Council for approval	
4/23	Presentation of School Board Recommended Budget to City Council prior to May 1	School Board Chairman
<i>l</i> lay 2014		
5/14	City Council approval of School Board FY15 budget	City Council
	*Division Londorship Toom	
	*Division Leadership Team **Business and Finance	
	ACurriculum and Instruction	

^Curriculum and Instruction

^\*Human Resources

# ORGANIZATION OF FINANCIAL DATA

# **BASIS OF PRESENTATION – FUND ACCOUNTING**

The accounts of the Hampton City School Division are organized on the basis of funds, each of which is considered a separate accounting entity.

### **Governmental Fund Types**

Governmental Funds are those through which most functions of the School Division are financed. The following are the Hampton City School Division's governmental fund types:

<u>General Fund</u> – The General Fund (Fund 50) is the general operating fund of the School Division. It is used to account for all financial resources except those required to be accounted for in another fund.

<u>Special Revenue Fund</u> – Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. School Food Services (Fund 51), Reimbursable Projects (Fund 60), Rental Income (Fund 65) and Student Activities (Fund 94) are accounted for in Special Revenue Funds.

<u>Debt Service Fund</u> – The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The City of Hampton maintains the Debt Service Fund for the School Division. The School Division does not budget for debt service. According to state law, the School Division cannot issue debt that extends beyond the current fiscal year.

<u>Capital Project Fund</u> – The Capital Project Fund (Fund 52) is used to account for financial resources to be used for the acquisition or construction of major capital facilities. The Capital Project Fund accounts for school construction and major renovations to facilities. The City of Hampton approves and funds the capital projects for Hampton City Schools.

# **Basis of Accounting**

The modified accrual basis of accounting is used by the Governmental Funds. Under this basis, revenues are recorded when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the fund liability is incurred, if measurable. Encumbrances outstanding at year end are reported as reserved fund balances since they do not constitute expenditures or liabilities. Depreciation expense is not included in the budget.

In applying the measurable and available accrual concept to revenues, the legal and contractual requirements of the programs are used as guidance. There are essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the School Division; therefore revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to the purpose of expenditure and are usually revocable only for failure to comply with

# ORGANIZATION OF FINANCIAL DATA

prescribed compliance requirements. These are reflected as revenues at the time of receipt or earlier if accrual criteria are met.

# **Classification of Revenues and Expenditures**

Revenues of the School Division are classified by fund and source. There are three primary sources of revenue: state, federal and local. State revenues include funding of the Standards of Quality by the General Assembly, grants, and sales and use tax. Federal revenues include Impact Aid, Title I, Title II and Title VIB. Local revenues include interest on deposits, fees charged, and the local appropriation from the City government.

Expenditures in the operating fund are classified by function (instruction, administrative, transportation, operations/maintenance and technology) and by object (salaries, benefits, contractual services, internal services, other, materials and supplies, payments to other agencies, capital, contingencies and transfers).

# Cash and Temporary Investments

The City utilizes the pooled cash investment method. Income from the investment of pooled cash is allocated to the various funds based on the percentage of cash and temporary investments of each fund to the total. The investment of School Division cash on hand for all appropriated funds is the responsibility of the City Treasurer.

# Fund Balance

State law prohibits school divisions from carrying over surplus funds from one fiscal year to the next in the General Fund, except in specific circumstances. Therefore, the School Division does not maintain a fund balance. The Hampton City Council may appropriate surplus funds from a prior fiscal year to the current fiscal year if requested, generally for one time maintenance and capital projects.

# Debt Service Fund

State law prohibits school divisions from entering into debt that extends beyond the current fiscal year without approval from the local governing body. The governing body in Hampton is the Hampton City Council. If Hampton City Council approves a debt issue, it is listed in the name of the Hampton City Council. Hampton City Council also maintains the budget and administers all payments related to the debt service fund for the School Division. Due to this, the budget for the Debt Service Fund is not included in the School Division operating budget.

# HAMPTON CITY SCHOOLS COST STRING GLOSSARY

Hampton City School uses a cost string to specifically identify characteristics of every transaction recorded in the accounting system. Our cost string has six segments as described below.

**<u>Fund</u>**: an independent accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities in accordance with specific regulations, restrictions or limitation.

Examples: Fund 50 – School Operating Fund Fund 51 – Food Service Fund Fund 60 – Reimbursable Projects Fund Fund 94 – Student Activities Fund

<u>Cost Center</u>: a non-revenue-producing element of an organization, where costs are separately figured and allocated, and for which someone has formal organizational responsibility.

Examples: 2 – Elementary School

- 3 Middle School
- 4 High School
- 9 Administration

**Department:** a distinct, usually specialized, division of an organization.

Examples: 300 – Hampton High School

- 860 Graphics
- 903 Student Services
- 922 Transportation

<u>Service Code (Program)</u>: an area designed to account for specific programmatic activities.

Examples: 115 – AVID

400 – Gifted

505 – Performance Learning Center

810 – At Risk Four Year Old Program

**<u>Category:</u>** a collection of accounts sharing a common attribute.

- Examples: 1 Instruction
  - 2 Administration, Attendance and Health
  - 3 Transportation
  - 4 Operations and Maintenance
  - 9 Technology

# HAMPTON CITY SCHOOLS COST STRING GLOSSARY

Account (Object Code): describes the type of revenue or expense being recorded.

Examples: 1121 – Compensation of Teachers

2300 – Health Insurance Subsidy

- 3145 Professional Services
- 6013 Instructional Supplies

Examples of purchases charged:

- 3145 Professional Services IT consultants, benefit consultants, attorney fees, etc.
- 6013 Instructional Supplies paper, manipulatives, art supplies, etc.
- 8200 Capital Outlay-New items over \$250 each with a useful life exceeding one year.

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# FINANCIAL

# REVENUES

The Operating Budget is comprised of four major revenue sources: state, federal, local, and miscellaneous.

### State

State revenue flows to the school division in numerous ways. The most predominant is based on student average daily membership (ADM). Other methods used by the state to fund local education programs are the allocation of state sales tax, grants, and participation in regional educational programs. The state first provided school divisions a distribution of lottery funds for fiscal year 1999 and the state has continued the lottery funds in each fiscal year thereafter through FY09. The school division receives a share of the lottery funds collected by the State. Prior to FY10 at least fifty percent of the total lottery funds received was required to be spent on nonrecurring costs. For FY10, the General Assembly approved shifting a majority of lottery proceeds to cover a portion of designated K-12 educational programs. State revenue as a percentage of the total budget has risen steadily over the last several years (see graph below). However, in FY07 the state significantly increased funding to local school divisions in an effort to address the under funded state Standards of Quality. That funding level was maintained in FY08 and FY09. Due to economic conditions in the state, state revenue decreased in FY10 and FY11 by a total of \$31,973,939. This represents the largest decrease in state revenue for school divisions across the Commonwealth of Virginia in decades. For FY12 and FY13, state funding was up by a total of \$10,818,087, largely based on an increase in the budgeted ADM from 20,200 to 20,700, on significant increases in the rates for VRS (Virginia Retirement System) and Group Life, and funds received for Additional Assistance with Retirement, Inflation and Preschool Costs. The minimum level of state funding and local funding required is determined using the local composite index (LCI) formula. The LCI was recalculated for the current biennium (FY15, FY16), decreasing by .34%, meaning that the division will be responsible for a lesser proportion of the funding for each area. In addition, the (VRS) and Group Life Insurance employer contribution rates dropped slightly, from 17.96% to 16.75%. The next biennium may continue to be difficult as the economy struggles to gain steam and there are few additional resources to be distributed. Total state funding for FY15 is down – by \$1,819,158 – based primarily on a reduction in budgeted ADM from 20,150 to 20,000 and a decrease in the per pupil amount for Special Education from \$726 to \$543.



# Federal

Federal revenue sources in the Operating Budget include Impact Aid and ROTC funding for personnel at the four high schools. Approximately 17% of our total students are connected to the federal government. Because the federal government does not pay property taxes, this Federal Impact Aid is designed to reimburse school districts for the loss of revenue due to the presence of the federal government. Federal Impact Aid comprises 75.6% of the federal revenue line item. Our federal revenue has remained a fairly nominal portion of the total operating budget and is projected to remain so over the next few years, with no significant changes in anticipated revenue.

# Local

City funding has increased from 35.9% of the budget in FY14 to 36.3% of the budget in FY15. In the past, local contribution was becoming a smaller percentage of the total budget as state funding increases outpaced local increases and based on the effect of the local funding formula. As the state funds decreased significantly, local decreases were less significant. For FY12 and FY13, state funding began to inch back up, while the locality was still feeling the effects of the stalled economy and the downward trend in housing prices. Beginning in FY99, the City's contribution is based on a formula that gives the school division 61.83% of all residential real estate, personal property and utility taxes. It was modified effective with the FY07 budget to add a financial guideline pertaining to real estate growth. The approved local contribution for FY15 is \$71,112,223, not including the capital funding of \$2,000,000 approved for the one-to-one technology initiative. The increase is based on an increase in the local personal property tax rate for FY15. As part of the FY14 budget process, and to stabilize annual real estate tax collections, City Council approved a Revenue Guideline for Real Estate Taxes that adjusts the real estate tax rate up or down each year based on changes in the assessed value of real property. No change in the real estate tax rate was made for FY15.



## Miscellaneous

Miscellaneous revenue consists of student fees, Medicaid reimbursements, interest earned, indirect costs from grants and Food Services, cell tower revenues and other miscellaneous items. We have a new program in place to monitor services to Medicaid eligible students; therefore, we have increased our projected Medicaid revenue. This is the third year using the program, and it has been successful to date, so we have budgeted an increase in the amount of revenue to \$1.1M, and we anticipate this amount to continue going up in subsequent years as we fully implement the process. Projected revenue for cell towers has also increased. In total, we have budgeted for an increase of \$500,000 in miscellaneous revenue.

## **EXPENDITURES**

The Operating Budget is comprised of five major categories: Instruction, Administration/Attendance and Health, Pupil Transportation, Operations and Maintenance, and Technology. Expenditures have taken a significant hit in recent years due to the economic decline, and all categories of expenditure have been impacted. However, we have generally maintained the same ratio of each category as a percentage of the total, with the emphasis being instruction. This trend is expected to continue for the next few years.

### Instruction

Programs and services dealing directly with the interaction between teachers and students. Also included in the instruction category are the activities associated with curriculum development and instructional staff. This is the largest portion of our budget, comprising more than 74% of the total operating budget. While the recent economic woes have taken a toll on our total budget, we still work hard to maintain the instructional core.

### Administration/Attendance & Health

Activities concerned with establishing and administering policy for operating the school division. These include Board Services, Executive Services, Human Resources, Fiscal Services and Health Services.

### **Pupil Transportation**

Activities associated with transporting students to and from school and on other trips related to school activities.

### **Operations & Maintenance**

Activities concerned with keeping buildings open, comfortable and safe for use. This includes heating, lighting, ventilating systems, repair of facilities and replacement of facility equipment.

### Technology

This category encompasses technology for classroom instruction, instructional support, administration and operations and maintenance. This category was new in FY09.

The graph below shows the amount that has been allocated to each category over the past four years.



The chart below reflects the allocation of the budget between personnel (salary and benefits) and non-personnel costs. These percentages have not changed significantly in the past few years.



# School Construction Fund

Hampton City School Division is a fiscally dependent school division pursuant to state law. As a fiscally dependent school division, assessed and market value of taxable property and tax rates do not apply, nor does the school division maintain a debt service fund. State law prohibits the school division from entering into debt that extends beyond the current fiscal year without the approval of the local governing body. The governing body in the City of Hampton is the City Council. The School Division does not prepare or administer a budget for school debt service. The school debt service budget is prepared and administered by the City of Hampton. The school division has established a fund (Fund 52, School Construction) within the accounting system to account for capital improvement transactions. As payments for work done are processed, the city transfers money from its capital fund to cover the expenses as they occur. Funds are generally used for maintenance and improvement projects such as roofs, boilers, gymnasium renovations, façade improvements, etc. Two new PK-8 schools were built and opened in Fall 2010. This was the first new construction in over 30 years.

The capital improvement plan (CIP) funds approximately \$2.4 million in improvements each year, meeting requests developed through a planning process involving stakeholders at each school. In addition, the city allocates \$2.9 million that was recommended by the school investment panel (SIP) to be provided annually for five years beginning in FY 2007, for school renovation and remodeling. The total available is \$5,287,500 per year. The SIP also recommended funds for new construction. During FY14, the City was able to fund \$2,462,500 of the FY14 appropriation leaving a balance of \$2,825,000. Below is a summary of the capital spending plan for the allocated funds for the remainder of 2014 and for all of 2015.

# Bond Funds

School	Project	Budget	Deferred	Advance	Status
Bethel	Classroom HVAC Renovation	1,012,500		1,012,500	Complete
Cary	Replace HVAC	375,000	375,000		
Division Wide	Restroom Renovations	200,000		200,000	Complete
Division Wide	Technology Infrastructure	500,000		500,000	Complete
Eaton	Auditorium Renovation	900,000	900,000		
Eaton	ADA Fire Alarm	100,000		100,000	In Progress
Jones	Design, New Roof Replacement	75,000		75,000	Design
Kecoughtan	Replace Cooling Tower	95,000		95,000	Complete
Lindsay	Install ADA Fire Alarm	100,000	100,000		
Lindsay	Install Emergency Generator	255,000	255,000		
Lindsay	Auditorium Renovation	900,000	900,000		
Lindsay	Replace Cooling Tower	90,000	90,000		
Moton	Overlay Parking Lot	75,000		75,000	Design
Phoebus	Replace Cooling Tower	105,000	105,000		
Spratley	Install ADA Fire Alarm	100,000	100,000		
Spratley	Replace Cooling Tower	95,000		95,000	Complete
Syms	Modify Front Drainage/Windows	55,000		55,000	In Progress
Syms	Install ADA Fire Alarm	100,000		100,000	In Progress
Syms	Replace Cooling Tower	95,000		95,000	Complete
Tucker Capps	Design Breezeway Enclosure	60,000		60,000	In Progress
	· · ·	5,287,500	2,825,000	2,462,500	-

# Bond Funds

School	Project	Budget
Barron	Design Window Replacement	50,000
Barron	Install New Window System	600,000
Davis	Replace Chiller	350,000
Division Wide	Technology Infrastructure	500,000
Jones	Replace Roof (phase 1)	1,400,500
Kecoughtan	Replace Classroom HVAC	1,011,500
Phillips	Replace HVAC	300,000
Phoebus	Roof Replacement (Gym Half)	900,500
Phoebus	Install ADA Fire Alarm	175,000
		5,287,500

# **Composite Index of Local Ability to Pay**

# (Local Composite Index, or LCI)

The Local Composite Index determines a school division's ability to pay education costs fundamental to the commonwealth's Standards of Quality (SOQ). The state recalculates each division's LCI every two years. The Composite Index is calculated using three indicators of a locality's ability-to-pay:

- True value of real property (weighted 50 percent)
- Adjusted gross income (weighted 40 percent)
- Taxable retail sales (weighted 10 percent)

The calculation of LCI for the 2014-2016 biennium is based on the true value of property in Hampton as of **2011**. This value dropped by 1.9%, from \$11.99B in 2009 to \$11.18B in 2011. Out of 135 localities, 60 divisions had no change or an increase in true value, while 75 had a decrease in true value. Of the ones that decreased, Hampton's decrease was the 15<sup>th</sup> lowest in the state.

Our LCI for the 2014-2016 biennium is .2878, meaning that for every dollar of funding we receive, the state will provide 71.22 cents and the locality must provide 28.78 cents. For FY15, our LCI is .34% lower than in FY14.

Each locality's index is adjusted to maintain an overall statewide local share of 45 percent and an overall state share of 55 percent. The LCI will be recalculated for the 2016-2018 biennium (FY17, FY18).

		OPERATING	BUDGET		FUND 51			FUND 60			FUND 65				FUND 94			
ACCOUNT		FY14 APPROVED	FY15 APPROVED	А	FY14 PPROVED	FY15 APPROVED		FY14 APPROVED		FY15 PPROVED	Å	FY14 APPROVED	AP	FY15 PROVED	A	FY14 PPROVED		FY15 PROVED
REVENUE																		
Local Revenue	\$	70,773,049 \$	5 71,112,223	\$	2,909,083 \$	2,853,570	\$	- 9	\$	-	\$	-	\$	-	\$	205,000	\$	246,50
State Revenue		101,681,610	99,853,216		128,000	128,000		903,812		913,483		-		-		0		
State Sales Tax		21,051,418	21,060,654		0	0		0		0		-		-		0		
Federal Revenue		1,323,000	1,323,000		7,344,116	7,597,309		16,268,641		17,942,633		-		-		0		
Fund Balance		0	0		1,215,523	599,050		0		0		-		-		0		
Transfers from Other Funds		0	0		0	0		0		0		-		-		287,000		287,00
Other Local Revenue		2,169,000	2,669,000		0	0		1,690,349		2,133,786		-		130,924		0		
Total Revenue	\$	196,998,077 \$	196,018,093	\$	11,596,722 \$	11,177,929	\$	18,862,802	\$	20,989,902	\$	-	\$	130,924	\$	492,000	\$	533,50
EXPENDITURES																		
Personnel Services		120,688,266	109,884,504		3,051,110	3,274,165		7,639,415		9,065,162						117,536		119,53
Fringe Benefits		45,241,778	46,795,434		729,612	755,764		2,546,472		2,631,490		-		-		0		
Contract Services		6,612,101	14,464,054		200,000	100,000		3,312,915		3,708,250		-		130,574		83,614		83,61
Internal Services		14,083	16,459		0	0		90,000		100,000		-		-		0		
Other Charges		8,308,888	8,531,531		50,000	50,000		1,012,000		1,058,000		-		-		30,000		45,00
Materials and Supplies		8,064,169	8,892,758		5,866,000	5,698,000		1,855,000		1,952,000		-		-		249,620		264,12
Payments to Other Agencies		1,168,013	1,191,647		0	0		752,000		752,000		-		-		0		
Capital		2,152,364	2,078,231		1,200,000	800,000		1,655,000		1,723,000		-		350		0		10,00
Contingencies		2,927,313	3,442,373		0	0										11,230		11,23
Fund Transfers		821,102	721,102		500,000	500,000												
Total Expenditures	\$	195.998.077 \$	196,018,093	¢	11.596.722 \$	11,177,929	¢	18.862.802	¢	20,989,902	¢	-	\$	130,924	\$	492,000	¢	533,50

#### HAMPTON CITY SCHOOLS TOTAL BUDGET SUMMARY FOR ALL FUNDS

### OPERATING FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	FY11	FY12	FY13	FY14	FY15	FY16^	FY17^	FY18^
REVENUES	Actual	Actual	Actual	Actual	Budget	Projected	Projected	Projected
State Funds	\$ 114,292,214	\$ 116,325,817	\$ 122,015,505	\$ 123,820,537	\$ 120,913,870	\$ 123,332,147	\$ 125,798,790	128,314,766
Federal Funds	2,235,862	1,113,979	1,070,823	894,448	1,323,000	1,323,000	1,323,000	1,323,000
Other Funds	1,286,640	1,902,128	1,859,130	1,807,311	2,669,000	2,669,000	2,669,000	2,669,000
State Fiscal Stabilization Funds	2,710,343	-	-	-	-	-	-	-
Payments from City	67,051,476	66,345,093	64,925,178	70,773,049	71,112,223	71,112,223	71,112,223	71,112,223
Total Revenues	187,576,535	185,687,016	189,870,636	197,295,345	196,018,093	198,436,370	200,903,013	203,418,989
EXPENDITURES								
Instruction	134,930,406	133,834,157	139,378,040	143,533,929	147,744,795	145,260,972	147,066,624	148,908,389
Administration / Attendance & Health	8,960,123	9,020,669	9,214,682	9,615,100	10,259,025	10,086,554	10,211,934	10,339,822
Transportation	11,045,271	9,477,475	10,147,366	9,452,096	9,752,927	9,588,965	9,708,160	9,829,738
Operation & Maintenance	21,276,415	19,641,803	20,335,753	19,263,367	19,064,121	18,743,623	18,976,614	19,214,264
Subsidies to Other Funds	287,000	821,102	821,102	821,102	721,102	708,979	717,792	726,781
Technology	13,209,205	15,277,093	10,571,393	12,176,191	14,287,471	14,047,277	14,221,890	14,399,995
Total Expenditures	189,708,418	188,072,299	190,468,335	194,861,785	201,829,441	198,436,370	200,903,013	203,418,989
Excess of revenues over expenditures	(2,131,883)	(2,385,282)	(597,699)	2,433,560	(5,811,348)	-	-	-
Fund Balance July 1	8,492,652	6,360,769	3,975,486	3,377,788	5,811,348	-	-	-
Fund Balance - June 30*	\$ 6,360,769	\$ 3,975,486	\$ 3,377,788	\$ 5,811,348	\$-	\$ -	\$ -	<u>\$ -</u>

\*Fund balance reverts to the City of Hampton at June 30. Fund balance for the Operating Fund represents undelivered orders/commitments.

^Assumptions for Projected Years:

-2% revenue growth in per pupil funded line items beginning with FY16, and level students each fiscal year. Does not include any new or additional programs or services.

-Expenditures are assumed to be distributed in the same proportions as FY15.

-Fund balances represent vendor and school obligations that are encumbered as of June 30.

-The projected years are not provided for budget planning purposes and represent only an estimate for future outlook.

-The projected years are for informational purposes only and not for budget formation.

# HAMPTON CITY SCHOOLS SCHOOL OPERATING FUND (FUND 50) COMPARISON OF FY 2014 and 2015

# **ESTIMATED REVENUES**

		FY14	FY15	% Change
SOQ Funds	\$	86,603,603	\$ 85,544,845	% Change -1.22%
Sales Tax		21,051,418	21,060,654	0.04%
Lottery Funds		11,029,075	12,745,725	15.56%
Other State Funds		4,048,932	1,562,646	-61.41%
Federal Funds		1,323,000	1,323,000	0.00%
Miscellaneous Funds		2,169,000	2,669,000	23.05%
Local Contribution	_	70,773,049	 71,112,223	0.48%
	\$_	196,998,077	\$ 196,018,093	-0.50%

# **EXPENDITURE APPROPRIATIONS**

Instruction	\$	<b>FY14</b> 146,195,460	\$	<b>FY15</b> 146,469,229	% Change 0.19%
Instruction	φ	140,195,400	φ	140,409,229	0.19%
Administration / Attendance & Health		9,841,083		10,155,875	3.20%
Transportation		9,327,470		9,339,937	0.13%
Operation & Maintenance		19,699,052		18,000,777	-8.62%
Technology		11,113,910		11,331,173	1.95%
Fund Transfers		821,102		721,102	-12.18%
	-	021,102	• •	721,102	12.1070
	\$_	196,998,077	\$	196,018,093	-0.50%

Note: Totals and percentages may not add due to rounding.

### Hampton City Schools Revenue Summary School Operating Fund (Fund 50)

		ADM of 20,150	ADM of 20,000		
Description	FY13 Actual	FY14 Budget	FY15 Budget	\$ Change	% Change
Revenues:					
Local Contribution:					
City of Hampton	64,925,178	\$ 70,773,049	\$ 71,112,223	\$ 339,174	0.48%
Total - Local Contribution	64,925,178	70,773,049	71,112,223	339,174	0.48%
State: (restated)					
Sales Tax	20,184,313	21,051,418	21,060,654	9,236	0.04%
Standards of Quality (SOQ)	88,338,580	86,603,603	85,544,845	(1,058,758)	-1.22%
Categorical	60,021	97,905	136,981	39,076	39.91%
Other (including Lottery Funds)	13,161,630	14,980,102	14,171,390	(808,712)	-5.40%
Total - State	121,744,544	122,733,028	120,913,870	(1,819,158)	-1.48%
Federal:					
Impact Aid	725,098	1,000,000	1,000,000	-	0.00%
ROTC	345,724	323,000	323,000	-	0.00%
Total Federal	1,070,823	1,323,000	1,323,000	-	0.00%
Miscellaneous	2,130,091	2,169,000	2,669,000	500,000	23.05%
Total Revenues: All Sources	\$ 189,870,636	\$ 196,998,077	\$ 196,018,093	\$ (979,984)	-0.50%

FY 2014- 2015 State Revenue Projections are based on HB 5002 dated June 12, 2014

Note: Totals may not add due to rounding

# Revenue Budget School Operating Fund Fiscal Year 2014 & 2015 ADM Comparisons

DESCRIPTION	ADM of 20,150 Fiscal Year 2014 (Budgeted)	ADM of 20,000 Fiscal Year 2015 (Budgeted)	\$ Change
Local Contribution			
Local Contribution	\$ 70,773,049	\$ 71,112,223	\$ 339,174
Sales Tax	21,051,418	21,060,654	9,236
State SOQ Funds			
Basic Aid	59,242,319	59,663,011	420,692
Textbooks (split with Lottery)	954,488	535,575	(418,913)
Vocational Education	1,142,586	1,153,764	11,178
Gifted Education	656,987	669,468	12,481
Special Education	10,368,964	7,734,492	(2,634,472)
Remedial Education	2,556,535	3,005,484	448,949
Virginia Retirement System - Retirement	6,684,126	7,891,176	1,207,050
Social Security	4,013,332	3,874,368	(138,964)
Virginia Retirement System - Group Life Ins.	257,082	242,148	(14,934)
Remedial Summer School	727,184	775,359	48,175
Total - State SOQ Funds	86,603,603	85,544,845	(1,058,758)
State Categorical Funds			
Special Ed/Homebound	97,905	136,981	39,076
Total - State Categorical/Regular	97,905	136,981	39,076
State Lottery Funds			
Foster Care	134,781	126,000	(8,781)
At-Risk Payments	2,305,318	2,871,452	566,134
Virginia Preschool Initiative	2,623,978	2,614,515	(9,463)
Early Reading Intervention	289,896	350,017	60,121
K-3 Primary Class Size	2,874,243	3,309,699	435,456
SOL Algebra Readiness	298,951	342,492	43,541
Special Ed Regional Payments	1,818,014	1,946,931	128,917
Vocational Education (CTE)	91,000	91,000	-
English as a Second Language	265,829	258,636	(7,193)
Textbooks (split with SOQ)	327,065	834,983	507,918
Total - State Lottery Funds	11,029,075	12,745,725	1,716,650
State - Incentive, Other Funds			
Compensation Supplement	1,502,624	-	(1,502,624)
Additional Assistance with Retirement, Inflation &			
Preschool Costs	1,262,208	-	(1,262,208)
Early Reading Specialists Initiative	168,195	173,392	5,197
Math/Reading Instructional Specialists	0	43,348	43,348
Technology/VPSA	1,012,000	1,202,400	190,400
Virginia State Commission for the Blind	6,000	6,525	525
Total - State-Incentive, Other Funds	3,951,027	1,425,665	(2,525,362)
Federal Funds - Regular			
Impact Aid	800,000	800,000	-
Impact Aid - Special Education	200,000	200,000	-
ROTC	323,000	323,000	-
Total - Federal Funds - Regular	1,323,000	1,323,000	-
Miscellaneous Funds			
Student Fees	42,000	42,000	-
Medicaid Reimbursement	750,000	1,100,000	350,000
Miscellaneous Revenue	425,000	475,000	50,000
Interest on Investments	2,000	2,000	-
Indirect Costs	450,000	550,000	100,000
Revenue from Fund 51	500,000	500,000	-
Total - Miscellaneous	2,169,000	2,669,000	500,000
Total - Fund 50-School Operating	\$ 196,998,077	\$ 196,018,093	\$ (979,984)

Note: Totals may not add due to rounding.

#### HAMPTON CITY SCHOOLS STATE REVENUE SUMMARY AND DEFINITIONS

State support for the Operating Budget is primarily received as Basic Aid, a formula-driven funding baser upon a per pupil amount and the March 31 Average Daily Membership (ADM). State Sales Tax is determine based on each locality's pro-rata share of school age population as based on the estimate of school-age population as provided by the Weldon Cooper Center for Public Service at the University of Virginia. The state als provides a portion of the fringe benefits costs for positions funded under the SOQ staffing formulas. Definition are based on FY15 funding.

Basic School Aid (SOQ)	Based upon average daily membership; calculated by formula
Textbooks (SOQ/Lottery)	State share of support costs for textbooks
Vocational Education (SOQ)	State share of support costs for vocational education programs
Gifted Education (SOQ)	State share of support costs for gifted education program
Special Education (SOQ)	State reimbursements for additional costs of special educatior
Prevention, Intervention & Remediation (SOQ)	State share of support for remedial services to children who need additional instruction
Virginia Retirement System (SOQ)	State share of Virginia Retirement System for SOQ personnel
Social Security (SOQ)	State share of Social Security for SOQ personne
VRS - Group Life (SOQ)	State share of VRS - Group Life for SOQ personne
Remedial Summer School (SOQ)	Remedial education costs for summer school
Compensation Supplement (Incentive)	Funding covers the state share of cost (including fringe benefits) for a percentage-based salary increase for funded SOQ instructional positions.
Additional Assistance with Retirement, Inflation & Preschool Costs (Incentive)	One-time allocations for additional assistance to school divisions to support increased retirement employer contribution rates, inflation costs, and one-time costs associated with Virginia Preschool Initiative programs.
Early Reading Specialists Initiative (Incentive)	These funds are designated to support a two-year pilot program to provide one early reading specialist position for all third-grade classes in schools that had a pass rate of less than 75 percent in the prior year Standards of Learning reading test. School divisions that are affected will have to match the funding of the additional positions based on their composite index of local ability to pay.
Math/Reading Instructional Specialists (Incentive)	This program provides the state share of the cost for one reading or math instructional specialist in underperforming schools. Eligible schools will include those that have been denied accreditation or were accredited with warning for the third consecutive year. In addition, the Department shall identify up to 20 additional schools from those that were accredited with warning for the second consecutive year that have shown little or no improvement in student achievement in the past year
Technology/VSPA (Incentive)	Funds to support the state technology initiative
Special Education Homebound (Categorical)	State share of Homebound costs for special education programs
Foster Care (Lottery)	Funds for pupils from other localities placed in Hamptor
At-Risk Payments (Lottery)	Funds to assist in the instruction of at-risk students
Virginia Preschool Initiative (Lottery)	Funds to support unserved, at risk 4 year olds
Early Reading Intervention (Lottery)	Funds to reduce the number of students needing remedial services
K-3 Primary Class Size (Lottery)	Funds to reduce class sizes in grades K-3
SOL Algebra Readiness (Lottery)	Funds to support students at risk of failing Algebra
Special Education Regional Tuition (Lottery	Costs for regional tuition programs
Vocational Education-CTE (Lottery)	State share of support costs for vocational education programs
English as a Second Language (Lottery)	Funds for the English as a Second Language program
Virginia State Commission for the Blind (Other)	Funds to support instructional costs

REVENUE ACCOUNTS	A	FY13 PPROVED		Y14 ROVED	A	FY15 PPROVED
Basic School Aid (SOQ)		61,751,950	ŗ	59,242,319		59,663,011
State Sales Tax		20,202,942		21,051,418		21,060,654
Textbooks (SOQ/Lottery)		1,316,533		1,281,553		1,370,558
Vocational Education (SOQ)		1,173,773		1,142,586		1,153,764
Gifted Education (SOQ)		674,919		656,987		669,468
Special Education (SOQ)		10,475,922		10,368,964		7,734,492
Prevention, Intervention & Remediation (SOQ)		2,626,317		2,556,535		3,005,484
Virginia Retirement System (SOQ)		6,851,899		6,684,126		7,891,176
Social Security (SOQ)		4,108,205		4,013,332		3,874,368
VRS - Group Life (SOQ)		264,099		257,082		242,148
Remedial Summer School (SOQ)		689,970		727,184		775,359
Compensation Supplement (Incentive)		-		1,502,624		-
Additional Assistance with Retirement, Inflation & Preschool						
Costs (Incentive)		1,291,315		1,262,208		-
Early Reading Specialist Initiative (Incentive)		-		168,195		173,392
Math/Reading Instructional Specialists		-		-		43,348
Technology/VSPA (Incentive)		830,000		1,012,000		1,202,400
Special Education Homebound (Categorical)		89,090		97,905		136,981
Foster Care (Lottery)		162,023		134,781		126,000
At-Risk Payments (Lottery)		2,364,498		2,305,318		2,871,452
Virginia Preschool Initiative (Lottery)		2,623,978		2,623,978		2,614,515
Early Reading Intervention (Lottery)		369,562		289,896		350,017
K-3 Primary Class Size (Lottery)		3,014,847		2,874,243		3,309,699
SOL Algebra Readiness (Lottery)		303,587		298,951		342,492
Special Education Regional Tuition (Lottery		1,786,269		1,818,014		1,946,931
Vocational Education-CTE (Lottery)		91,000		91,000		91,000
English as a Second Language (Lottery)		270,055		265,829		258,636
Virginia State Commission for the Blind (Other)		11,025		6,000		6,525
Total Revenue	\$	123,343,778	\$ 12	22,733,028	\$	120,913,870



# Expenditures By Category and Classification FY 2013/14 - FY 2014/15

	Instruction	Administration	n Tra	ansportation	Operations	Fune	d Transfers	Technology	Total	% of Budget
				FY 14 Budg	jet					
Salaries	\$ 97,289,543	3 \$ 6,652,92	8\$	5,077,686	\$ 7,247,584	1\$	-	\$ 4,420,525	\$ 120,688,266	61.26%
Fringe Benefits	36,884,813	3 2,246,31	8	1,769,690	2,730,384	1	-	1,610,573	45,241,778	22.97%
Contract Services	3,338,071	588,59	5	25,000	2,028,393	3	-	632,042	6,612,101	3.36%
Other Charges	14,083	3	-	-		-	-	-	14,083	0.01%
Internal Services	309,393	3 106,49	1	140,700	6,196,205	5	-	1,556,099	8,308,888	4.22%
Materials & Supplies	3,906,992	2 232,53	2	2,224,394	1,228,583	3	-	1,471,668	9,064,169	4.60%
Payments to Other Agencies	1,168,013	3	-	-		-	-	-	1,168,013	0.59%
Capital	367,239	) 14,21	9	80,000	267,903	3	-	1,423,003	2,152,364	1.09%
Contingencies	2,917,313	3	-	10,000		-	-	-	2,927,313	1.49%
Fund Transfers		-	-	-		-	821,102	-	821,102	0.42%
Total	\$ 146,195,460	) \$ 9,841,08	3 \$	9,327,470	\$ 19,699,052	2 \$	821,102	\$11,113,910	\$ 196,998,077	100.00%

	Instruction	Administration	Tra	ansportation	Operations	Fun	d Transfers	Technology	Total	% of Budget
				FY 15 Budg	et					
Salaries	\$ 91,599,236	6,591,068	3 \$	5,025,686	\$ 2,309,914	\$	-	\$ 4,358,600	\$ 109,884,504	56.06%
Fringe Benefits	39,637,989	2,491,917	<b>,</b>	1,908,157	1,007,238		-	1,750,133	46,795,434	23.87%
Contract Services	6,059,286	712,761		31,000	7,044,051		-	616,956	14,464,054	7.38%
Internal Services	16,459	) .	-	-	-		-	-	16,459	0.01%
Other Charges	317,533	112,734	ł	140,700	6,553,978		-	1,406,586	8,531,531	4.35%
Materials & Supplies	3,847,700	233,176	6	2,224,394	817,693		-	1,769,795	8,892,758	4.54%
Payments to Other Agencies	1,191,647	<b>,</b> .	-	-	-		-	-	1,191,647	0.61%
Capital	367,006	5 14,219	)	-	267,903		-	1,429,103	2,078,231	1.06%
Contingencies	3,432,373	;	-	10,000	-		-	-	3,442,373	1.76%
Fund Transfers	-		-	-	-		721,102	-	721,102	0.37%
Total	\$ 146,469,229	\$ 10,155,875	5\$	9,339,937	\$ 18,000,777	\$	721,102	\$11,331,173	\$ 196,018,093	100.00%

**Note:** Percentages and/or totals may not add due to rounding.





			Percent
PROGRAM EXPENDITURE ACCOUNTS	FY14 Budget	FY15 Budget	of Total
Instructional Programs:			
504 Expenses	3,000	500	0.00%
Art	2,780,137	2,852,388	1.46%
Athletic Supplement	459,296	347,372	0.18%
At-Risk-4-Year Old Program	3,440,322	3,459,439	1.76%
Attrition	(1,000,000)	(1,844,580)	-0.94%
Autistic	444,692	358,904	0.18%
Business Education	1,759,352	1,656,377	0.85%
City Partnerships	73,100	64,100	0.03%
Co-curricular Supplement	871,340	555,003	0.28%
COMPASS	229,357	229,394	0.12%
Curriculum Development	40,308	40,308	0.02%
Developmentally Delayed	1,191,639	1,172,306	0.60%
Dropout Prevention	318,601	295,480	0.15%
Dual Enrollment	4,998	4,998	0.00%
Early Childhood Programs	129,888	198,935	0.10%
Early Reading Intervention	457,141	474,685	0.24%
Elementary Summer Remedial	363,266	363,266	0.19%
English and Language Arts	8,712,093	8,846,310	4.51%
English as a Second Language	605,164	675,727	0.34%
Executive Admin Services	33,164	33,164	0.02%
Family and Consumer Science-Family Focus	1,098,161	860,819	0.44%
Family and Consumer Science-Occupational	11,600	152,148	0.08%
Fine Arts	213,205	217,897	0.11%
Fiscal Services	6,471,888	8,387,453	4.28%
Foreign Languages	2,466,033	2,493,283	1.27%
General Athletic Expenses	173,353	518,668	0.26%
Gifted and Talented	2,026,744	1,958,831	1.00%
Guidance Services	4,947,059	4,549,024	2.32%
Hard of Hearing	820,379	827,201	0.42%
Health and PE	5,568,442	5,513,295	2.81%
Health Occupations	156,077	153,542	0.08%
Homebound	396,290	437,322	0.00%
Human Resources	312,108	2,784,531	1.42%
Instructional Accountability	172,514	172,514	0.09%
Intellectually Disabled - Academic	1,496,414	1,530,756	0.78%
Intellectually Disabled - Functional	1,717,638	1,690,684	0.86%
International Bacc - High School	205,602	176,228	0.00%
International Bacc-Elementary	13,900	4,727	0.00%
JROTC	850	4,727 850	0.00%
Library Media Services	3,471,413	3,470,823	1.77%
Marketing	336,667	345,459	0.18%
Math	8,158,828	8,689,209	4.43%
Mentorship Program	325	325	4.43 <i>%</i> 0.00%
Middle School Summer Remedial	115,451	115,451	0.00%
Music - Band			0.06%
Music - Choral	842,985 1 947 054	862,901 1 979 278	
	1,947,054	1,979,278	1.01%

			Percent
PROGRAM EXPENDITURE ACCOUNTS	FY14 Budget	FY15 Budget	of Total
NBCT Supplement	192,694	149,387	0.08%
Orthopedically Impaired	118,792	85,561	0.04%
Other Health Impaired	116,648	63,509	0.03%
Other Programs	310,431	285,962	0.15%
Performance Learning Center	478,674	485,152	0.25%
Reading	2,130,765	2,128,826	1.09%
Regular Programs	43,240,064	43,338,565	22.11%
Reserve for Fall Membership Adj	784,967	771,803	0.39%
Safe Schools	5,500	5,500	0.00%
School Food Services	250,671	0	0.00%
School Social Work	904,480	924,760	0.47%
Science	6,117,907	6,000,934	3.06%
Seriously Emotionally Disturbed	193,256	191,771	0.10%
Severely and Prof Handicapped	446,627	412,598	0.21%
Social Sciences	6,271,214	6,052,902	3.09%
SOL Algebra Readiness	465,980	303,136	0.15%
SOL Remediation Elementary	161,082	161,082	0.08%
SOL Remediation Secondary	149,995	149,995	0.08%
Special - General Curriculum	13,995,418	13,295,815	6.78%
Specific Learning Disability	405,246	422,837	0.22%
Speech or Language Impaired	1,537,354	1,586,456	0.81%
Student Services	441,773	374,201	0.19%
Substitute Personnel	1,978,443	89,381	0.05%
Summer Programs	59,811	38,281	0.02%
Trade and Industrial	60,200	125,821	0.06%
Truancy	3,000	3,000	0.00%
Visually Handicapped	87,414	80,985	0.04%
Vocational Programs	1,229,216	1,263,714	0.64%
TOTAL INSTRUCTION	146,195,460	146,469,229	74.72%
Administration, Attendance & Health Programs:			
Board Services	136,844	139,203	0.07%
City Partnerships	130,844	80,517	0.07 %
Executive Admin Services	1,139,666	1,195,550	0.61%
Fiscal Services	1,248,446	1,371,079	0.70%
Health Services	2,215,657	2,267,997	1.16%
Human Resources			
	1,029,968	941,114	0.48%
Instructional Accountability	415,048	421,493	0.22%
Other Programs	29,193	0 1 155 425	0.00%
Psychological Services	1,127,429	1,155,425	0.59%
Public Information Services	483,510	506,199	0.26%
Regular Programs	768,157	822,820	0.42%
Reprographics	567,832	569,611	0.29%
Science	24,542	19,166	0.01%
Special - General Curriculum	652,003	665,701	0.34%
Substitute Personnel	2,788	0	0.00%
TOTAL ADMINISTRATION, ATTENDANCE & HEALTH	9,841,083	10,155,875	5.18%

PROGRAM EXPENDITURE ACCOUNTS	FY14 Budget	FY15 Budget	Percent of Total
Pupil Transportation Programs:			
At-Risk-4-Year Old Program	120,568	120,568	0.06%
City Partnerships	0	9,000	0.00%
Elementary Summer Remedial	31,219	31,219	0.02%
Middle School Summer Remedial	29,098	29,098	0.01%
Regular Programs	3,660	3,660	0.00%
SOL Remediation Secondary	12,918	12,918	0.01%
Special - General Curriculum	0	6,000	0.00%
Summer Programs	7,118	11,424	0.01%
TransMaintenance Services	2,783,583	2,763,224	1.41%
TransManagement & Direction	898,409	897,808	0.46%
TransMonitoring Services	917,886	961,692	0.49%
TransVehicle Operation Services	4,523,011	4,493,326	2.29%
TOTAL PUPIL TRANSPORTATION	9,327,470	9,339,937	4.76%
Oneretiane & Maintenance Programs	_		
Operations & Maintenance Programs: Art	1 000	720	0.00%
	1,220 51,665	39,065	0.00%
At-Risk-4-Year Old Program Business Education		7,446	0.02%
	13,319 0	203	0.00%
Early Childhood Programs	-		
Family and Consumer Science-Family Focus	6,398	6,398	0.00%
Family and Consumer Science-Occupational Fiscal Services	3,500	9,373	0.00%
Gifted and Talented	2,395,080 775	2,733,103 828	1.39% 0.00%
Health and PE	1,500		0.00%
Health Services		1,000	0.00%
Homebound	4,100 899	4,100 899	0.00%
Human Resources	2,000	2,000	0.00%
Library Media Services	9,292	9,292	0.00%
Marketing	2,766	2,766	0.00%
Music - Band	57,131	57,131	0.00%
O&M-Building Services	14,259,667	12,247,486	6.25%
O&M-Management&Direction	682,643	626,561	0.23%
O&M-Security Services	1,224,305	1,218,308	0.62%
Other Programs	1,224,305	481	0.02 %
Performance Learning Center	84	85	0.00%
Public Information Services	89,724	89,724	0.05%
Regular Programs	42,685	42,380	0.03%
Reprographics	94,353	123,318	0.02 %
Reserve for Fall Membership Adj	94,353 29,502	29,041	0.00%
Safe Schools	723,093	746,234	0.38%
Trade and Industrial	2,835	2,835	0.38%
TOTAL OPERATIONS & MAINTENANCE	19,699,052	18,000,777	<b>9.18%</b>
Technology Programs:		=0.0	0.000/
Art	0	500	0.00%
At-Risk-4-Year Old Program	0	12,600	0.01%
Curriculum Development	98,300	98,300	0.05%

			Percent
PROGRAM EXPENDITURE ACCOUNTS	FY14 Budget	FY15 Budget	of Total
English and Language Arts	78,750	78,750	0.04%
Fiscal Services	394,800	394,714	0.20%
Gifted and Talented	3,134	3,284	0.00%
Guidance Services	0	91,355	0.05%
Health and PE	0	2,000	0.00%
Homebound	21,350	21,350	0.01%
Human Resources	73,000	58,000	0.03%
Instructional Accountability	0	7,000	0.00%
Library Media Services	189,907	224,907	0.11%
NBCT Supplement	8,612	4,845	0.00%
O&M-Building Services	324,346	324,346	0.17%
O&M-Management&Direction	0	10,940	0.01%
Performance Learning Center	4,800	4,800	0.00%
Public Information Services	11,075	11,075	0.01%
Regular Programs	323,200	323,200	0.16%
Safe Schools	500	18,000	0.01%
Special - General Curriculum	12,800	42,800	0.02%
TechClassroom Instruction	584,325	594,949	0.30%
TechInstructional Support	5,901,834	5,828,988	2.97%
TechManagement & Direction	1,183,505	1,315,023	0.67%
Technology Education	1,584,974	1,561,249	0.80%
Trade and Industrial	2,200	2,200	0.00%
TransManagement & Direction	40,452	40,452	0.02%
Vocational Programs	272,046	255,546	0.13%
TOTAL TECHNOLOGY	11,113,910	11,331,173	5.77%
Fund Transfers:			
C-PEG Television Subsidy	534,102	434,102	0.22%
Student Activity Subsidy	287,000	287,000	0.15%
TOTAL FUND TRANSFERS	821,102	721,102	0.37%
TOTAL EXPENDITURES	\$196,998,077	\$196,018,093	100.00%

Note: Totals and percentages may not add due to rounding

							<b>a</b>					-
	Ostaria	Eringo Bonofito	Contract	Internal Services	Other Charges	Materials &	Payments to	Conital	Contingoncies	Fund Transfere	EV1E Approved	Percent of Total
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	other charges	Supplies	Other Agencies	Capital	Contingencies	Pund Transfers	FY15 Approved	of Total
Elementary Program Expenditure Accounts:												
Art	875,524	346,755									1,222,279	0.62%
At-Risk-4-Year Old Program	2,047,550		601,89	1	51,065	85,469	<b>a</b>	24,600			3,631,672	
Autistic	2,047,550	29,076	001,03		51,005	05,405		24,000			81,580	
Co-curricular Supplement	66.351	5.070									71.421	
Developmentally Delayed	485,968										691,380	
Early Childhood Programs	145,050				453	406	3	609			199,138	
Elementary Summer Remedial	352,376				100	15,152		000			394,485	
English As A Second Language	282,527	70,740				,=					353,267	
Guidance Services	602,411	238,153									840,564	
Health and PE	861.118					2,541					1,245,824	
Health Services	740,839					_,					1,053,069	
Intellectually Disabled - Academic	355.814	171,264									527,078	
Intellectually Disabled - Functional	347,929										493,736	
Library Media Services	941,425										1,275,648	
Music - Choral	895,166										1,249,088	
NBCT Supplement	48,000	3,680									51,680	0.03%
O&M-Building Services		-,			1,071,603						1,071,603	
Other Health Impaired	18,676	15,881									34,557	
Reading	994.216										1,390,170	
Regular Programs	21,463,395				12,420	141,954	Ļ	23,009			29,511,946	
Seriously Emotionally Disturbed	126,132	65,639									191,771	0.10%
Severely and Prof Handicapped	135,262	56,843									192,105	0.10%
SOL Remediation Elementary	136,852					13,761					161,082	0.08%
Special - General Curriculum	1,672,408	759,417									2,431,825	1.24%
Technology Education	52,790	12,994									65,784	0.03%
TransVehicle Operation Services	240	18									258	0.00%
TOTAL ELEMENTARY	33,700,523	12,687,554	601,891	0	1,135,541	259,283	0	48,218	0	0	48,433,010	24.71%
Middle School Program Expenditure Accounts:												
Art	452,184										603,992	
Autistic	92,559										136,294	
Business Education	268,360	126,900									395,260	
Co-curricular Supplement	171,760										184,895	
COMPASS	106,464										150,617	
Developmentally Delayed	111,587	27,000		_							138,587	
Dual Enrollment			4,99	8							4,998	
English and Language Arts	3,317,395										4,598,515	
English As A Second Language	85,632										112,895	
Family and Consumer Science-Family Focus	123,707	42,921				070		407			166,628	
Foreign Languages	489,811	171,748			4.075	370		427			662,356	
Gifted and Talented	774,393	299,708			1,275	10,521		1,752			1,087,649	
Guidance Services	1,107,572										1,549,950	
Health and PE	1,627,075										2,294,123	
Health Occupations	59,756										80,704	
Health Services	340,549										454,294	
Intellectually Disabled - Academic	412,818										592,809	
Intellectually Disabled - Functional	413,841	165,913									579,754	
Library Media Services	563,995										757,105	
Math	3,463,939										4,727,215	
Middle School Summer Remedial	107,638					28,676	j -				144,549	
Music - Band	325,782										457,235	
Music - Choral	290,291	105,401									395,692	0.20%

Contract         Contract         Materials         Payments to           EXPENDITURE ACCOUNTS         33.00         2.53         Contingencies         Contracteres         Fund Transfers         FV1           NBCT Supplement         33.00         2.53         1.317.700         Other Agencies         Capital         Contingencies         FV1           OMM-Building Services         254.008         144.567         1.317.700         Other Agencies         5.93.219         18.072         1	35,530 1,317,700		ercer
0.8M.4.5eurily Impaired       254.08       144.567         0.8M.3.5eurily Services       254.08       144.567         Reading       355.243       1500.33         Reading       5763.575       2,149.401       33,842       100,196       503,219       18,072         Scienco       1,713,815       671.895       3667.895       18,072       18,072         Scienco       1,597.499       652.244       503,219       18,072       18,072         Social Sciencos       1,597.499       652.244       502.18       502.18       18,718         Special General Curriculum       2,185,714       947.279       18,718       19,718         Special General Curriculum       2,185,714       947.279       18,718       19,718         Special General Curriculum       2,185,714       947.279       18,718       19,718         Special General Curriculum       2,185,714       947.279       19,718       19,718         Technology Education       33,842       14,19,171       561,504       0       0       0         Technology Education       33,872       18,400       1,419,171       561,504       0       0       0         Attention Services       576       44       19,2	1,317,700		f Tota
O&M-Security Services       254 008       144,567         Orthopedically impaired       35,040       25,443       150,073         Reading       355,243       150,073       18,072       18,072         Regular Programs       5,763,575       2,149,401       33,842       100,196       503,219       18,072       18,072         Science       1,713,815       67,85,775       40,216       503,219       18,072       18,072         Social Sciences       1,597,469       650,244       503,219       18,072       18,718         Social Sciences       1,587,459       656,244       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,2464       501,246 <td></td> <td>0 (</td> <td>0.02</td>		0 (	0.02
Orthogedardiiv Impaired       35, 640       20, 443         Reading       355, 243       150, 033         Regular Programs       57, 63, 575       2, 149, 401       33, 842       100, 196       503, 219       18, 072         Science       1713, 815       70, 776       40, 216       502		0 (	0.67
Reading       355,243       150,033         Regular Programs       5763,575       2,149,401       33,842       100,196       503,219       18,072       18,072         Severely and Prof Handicapped       79,776       40,216	398,575	5 (	0.20
Regular Programs       5,783,575       2,149,401       33,842       100,196       503,219       18,072         Science       1,713,815       671,895       671,895       502,119       503,219       18,072         Science       1,713,815       671,895       671,895       502,119       503,219       18,072         Science       1,977,65       40,216       503,219       18,072       503,573       503,673	55,923	3 (	0.03
Science         1,713,815         671,895           Severely and Prof Handicapped         79,776         40,216           Scoial Sciences         1,597,459         665,244           SOL Remediation Secondary         133,944         10,247           Special-General Curriculum         2,195,714         947,279           Special-General Curriculum         2,195,714         947,279           Specific Learning Disability         92,418         45,650           Student Services         50,092         20,864           Tech-Instructional Support         40,937         9,989           Tech-Instructional Support         40,937         9,882           TotAL MIDDLE         27,441,425         10,524,526         36,840         0         1,419,171         561,504         0         0,2251         0         0           High School Program Expenditure Accounts:	505,276	6 (	0.26
Severely and Prof Handicapped       79,776       40,216         Social Sciences       1,597,459       656,244         SOL Algebra Readiness       51,804       12,640         SOL Remediation Secondary       133,948       10,247       18,718         Special - General Curriculum       2,195,714       947,279       18,718         Special - General Curriculum       9,9418       45,650       4         Tech-nstructional Support       40,937       9,898       4         Tech-nstructional Support       40,937       9,898       4         Tech-nstructional Support       40,937       9,888       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	8,568,305	5 4	4.37
Social Sciences         1,597,459         656,244           SOL Algebra Readiness         51,804         12,640         33,948         10,247         18,718           Social - General Curriculum         2,195,714         947,279         18,718         947,279         18,718           Special - General Curriculum         2,195,714         947,279         18,718         18,718         18,718           Specific Learning Disability         92,2418         45,650         18,718         18,718         18,718           Student Services         50,092         20,864         12,199         18,718         18,718         18,718           Tech-Instructional Support         40,937         9,989         121,095         121,095         121,095         18,718         10         0         0         0         1,419,171         561,504         0         20,251         0         0           High School Program Expenditure Accounts:         -	2,385,710	0	1.22
SOL Algebra Readiness       51,804       12,640         SOL Remediation Secondary       133,948       10,247         Special - General Curriculum       2,195,714       947,279         Special - General Curriculum       92,418       45,650         Student Services       50,092       20,864         Tech-nology Education       336,872       121,005         Tens. Vehicle Operation Services       576       44         ToTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:       Art       667,790       273,816       4       4       4       4       4       4       4       6       4	119,992	2 (	0.06
SOL Remediation Secondary       133,948       10.247       18,718         Special - General Curriculum       2,195,714       947,279       18,718         Special - General Curriculum       2,195,714       44,5550       1         Student Services       50,092       20,864       1       1         TechInstructional Support       30,872       121,095       1       1       561,504       0       20,251       0       0         TotAL MIDDLE       27,41425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:       TotAL MIDDLE       273,816       1       1,419,171       561,504       0       20,251       0       0         Athletic Supplement       322,712       24,660       24,660       1	2,253,703		1.15
Special - General Curriculum       2,195,714       947,279         Specific Learning Disability       92,418       45,650         Student Services       50,092       20,864         Tech.Instructional Support       40,937       9,989         Tech.Instructional Support       336,872       121,095         TransVehicle Operation Services       57       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	64,444		0.03
Specific Learning Disability       92,418       45,650         Student Services       50,092       20,864         Tech.Instructional Support       40,937       9,989         Technology Education       336,872       121,095         TransVehicle Operation Services       576       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	162,913		0.08
Student Services       50,092       20,864         TechInstructional Support       40,937       9,989         TechInstructional Support       336,872       121,095         TransVehicle Operation Services       576       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	3,142,993		1.60
TechInstructional Support       40,937       9,989         TechInstructional Support       336,872       121,095         TransVehicle Operation Services       576       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:         Art       667,790       273,816                                      0       0       0             0       0       0            0	138,068		0.07
Technology Education       336,872       121,095         Trans-Vehicle Operation Services       576       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	70,956		0.04
TransVeĥicle Operation Services       576       44         TOTAL MIDDLE       27,441,425       10,524,526       38,840       0       1,419,171       561,504       0       20,251       0       0         High School Program Expenditure Accounts:	50,926		0.03
TOTAL MilDLE         27,441,425         10,524,526         38,840         0         1,419,171         561,504         0         20,251         0         0           High School Program Expenditure Accounts:         Art         667,790         273,816         38,840         0         1,419,171         561,504         0         20,251         0         0         0           Art         667,790         273,816         39,728         561,504         561,504         0         20,251         0         0         0           Autistic         101,302         39,728         39,728         561,504 <td>457,967</td> <td></td> <td>0.23</td>	457,967		0.23
High School Program Expenditure Accounts:           Art         667,790         273,816           Athletic Supplement         322,712         24,660           Autistic         101,302         39,728           Business Education         897,005         316,488           Co-curricular Supplement         245,792         18,816           COMPASS         58,928         19,849           English and Language Arts         2,706,989         1,126,403           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	620		0.00
Art         667,790         273,816           Athletic Supplement         322,712         24,660           Autistic         101,302         33,728           Business Education         897,005         316,488           Co-curricular Supplement         245,792         18,816           COMPASS         58,928         19,849           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	40,005,717	2	20.41
Athletic Supplement     322,712     24,660       Autistic     101,302     33,728       Business Education     897,005     316,448       Co-curricular Supplement     245,792     18,816       COMPASS     58,928     19,849       English As A Second Language Arts     2,708,989     1,126,403       English As A Second Language     87,885     33,892       Family and Consumer Science-Family Focus     487,176     172,615			
Autistic     101,302     39,728       Business Education     897,005     316,488       Co-curricular Supplement     245,792     18,816       COMPASS     58,928     19,849       English and Language Arts     2,708,989     1,126,403       English As A Second Language     87,855     33,892       Family and Consumer Science-Family Focus     487,176     172,615	941,606		0.48
Business Education         897,005         316,488           Co-curricular Supplement         245,792         18,816           COMPASS         58,928         19,849           English and Language Arts         2,708,989         1,126,403           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	347,372		0.18
Co-curricular Supplement         245,792         18,816           COMPASS         58,928         19,849           English and Language Arts         2,708,989         1,126,403           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	141,030		0.07
COMPASS         58,928         19,849           English and Language Arts         2,708,989         1,126,403           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	1,213,493		0.62
English and Language Arts         2,708,989         1,126,403           English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	264,608		0.13
English As A Second Language         87,885         33,892           Family and Consumer Science-Family Focus         487,176         172,615	78,777		0.04
Family and Consumer Science-Family Focus 487,176 172,615	3,835,392		1.96
	121,777		0.06
	659,791		0.34
Family and Consumer Science-Occupational 93,689 46,859	140,548		0.07
Foreign Languages 1,330,330 500,597	1,830,927		0.93
Guidance Services 1,425,171 555,546	1,980,717		1.01
Health and PE 1,282,870 535,550	1,818,420		0.93
Health Occupations         52,790         19,248           10         19,248         19,248	72,038		0.04
Health Services 171,228 60,884	232,112		0.12
Intellectually Disabled - Academic 310,036 100,833	410,869		0.21
Intellectually Disabled - Functional 404,232 155,495	559,727		0.29
Library Media Services 497,745 189,790	687,535		0.35
Marketing 239,400 99,643	339,043		0.17
Math         2,499,578         959,490           Music - Band         255,885         95,993	3,459,068		1.76
	351,878 263,810		0.10
Music - Choral         188,207         75,603           NBCT Supplement         53,250         4,082	57,332		0.13
NBCT Supplement 53,250 4,062 O&M-Building Services 1,102,792	1,102,792		0.56
Oam/-sources 376,262 169,907	546,169		0.56
OddiviseCulty Services 376,262 105,507 Orthopedically Impaired 17,060 12,578	29,638		0.20
Other Health Impaired 18,336 10,616	29,038		0.02
Other Programs         105,052         33,977         793         3,640         15,799	159,261		0.01
Outer Hogranis         105,02         35,97         755         5,040         15,759           Reading         173,200         60,180         10<	233,380		0.08
Regular Programs 3,452,635 1,248,991 26,296 64,532 113,555 17,814	4,923,823		2.51
Regular Fuguran S 3,402,000 1,20,200 20,200 04,002 110,000 17,014 Science 2,266,407 851,591	3,117,998		1.59
Severely and Prof Handicapped 67,076 33,425	100,501		0.05
Social Sciences 2431.643 986.178	3,417,821		1.74
SOL Algebra Readiness 191.873 46.819	238,692		0.12
Special General Curriculum 2,749,535 1,114,643	3,864,178		1.97
Specific Learning Disability 206,610 78,159	284,769		0.15
Tech-Instructional Support 276,465 86,906	363,371		0.19
Technology Education 676,366 292,006	968,372		0.49
Trade and Industrial 89,229 33,322			0.06
TransVehicle Operation Services 17.257 1.320	122,551		0.01
TOTAL HIGH 27,496,996 10,486,498 26,296 0 1,168,117 117,195 0 33,613 0 0	122,551 18,577	7 (	0.01

EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Contract Services	Internal Services	Other Charges	Materials & Supplies	Payments to Other Agencies	Capital	Contingencies	Fund Transfers	FY15 Approved	Percent of Total
Administrativo Program Evpanditura Apoquata												
Adminstrative Program Expenditure Accounts: 504 Expenses						500					500	0.00%
Art						85,731					85,731	0.00%
Attrition	(1,713,494)	(131,086)				00,731					(1,844,580)	-0.94%
Board Services	(1,713,494) 83,546	6,393			49,264						(1,844,580) 139,203	
Business Education	03,340	0,393	5,000		49,204	50,070					55,070	
City Partnerships	100,029	28,488	23,100			2,000					153,617	0.08%
Co-curricular Supplement	31,655	2,424	20,100			2,000					34,079	0.02%
Curriculum Development	28,207	2,158				108,243					138,608	0.07%
Developmentally Delayed	225,458	116,881				,					342,339	0.17%
Dropout Prevention	205,124	52,662			7,000	30,694					295,480	0.15%
Early Reading Intervention	425,121	49,564			.,						474,685	
English and Language Arts	252,039	97,965			1,399	139,750					491,153	
English As A Second Language	49,873	16,235	8,000	)	1,000	12,680					87,788	0.04%
Executive Admin Services	784,275	284,084	70,000	)	34,462	55,893					1,228,714	
Family and Consumer Science-Family Focus			5,398			35,400					40,798	0.02%
Family and Consumer Science-Occupational			5,500	)		15,473					20,973	0.01%
Fine Arts	147,250	48,665	21,982								217,897	0.11%
Fiscal Services	632,689	5,294,253	568,659	)	2,936,399	11,976	10,000		3,432,373	721,102	13,607,451	6.94%
General Athletic Expenses	319,716	118,952	80,000	)							518,668	0.26%
Gifted and Talented	455,872	174,034	9,450	)	1,404	110,932	123,190	412	2		875,294	0.45%
Guidance Services	128,613	44,063		2,000		94,472					269,148	0.14%
Hard of Hearing	604,345	222,856									827,201	0.42%
Health and PE	70,000	23,448			1,200	57,953		5,327	,		157,928	0.08%
Health Occupations						800					800	0.00%
Health Services	363,443	79,738	12,100		50	64,428		12,863	3		532,622	
Homebound	381,092	52,458	600		10,949	14,472					459,571	0.23%
Human Resources Services	722,368	351,545	2,618,500		77,695	15,537					3,785,645	
Instructional Accountability	314,493	95,691	2,500		576	186,391		1,356	i		601,007	0.31%
Intellectually Disabled - Functional	46,195	11,272									57,467	0.03%
International Bacc - High School	63,771	15,560				96,897					176,228	0.09%
International Bacc-Elementary						4,727					4,727	0.00%
JROTC	170.105	17.004	0.000		4.000	850		54.050			850	0.00%
Library Media Services	172,165	47,964	6,236		4,000	700,010		54,359	)		984,734	0.50%
Marketing					=	9,182					9,182	
Math	322,670	109,717			500	70,039					502,926	
Mentorship Program Music - Band						325		F0 700			325	
	EC 11E	4,292				57,131		53,788 10,281			110,919 70,688	0.06% 0.04%
Music - Choral	56,115 9,000	4,292						10,201				0.04%
NBCT Supplement O&M-Building Services	1,401,874	556,877	6,061,206		523,954	535,826					9,690 9,079,737	4.63%
O&M-Management & Direction	136,618	58,874	0,001,200	,	525,954	184,276		257,733	1		637,501	0.33%
O&M-Security Services	141,152	57,412	75,000	1		104,210		201,100	,		273,564	0.14%
Other Programs	97,160	30,022	10,000								127,182	
Performance Learning Center	339,099	142,229			5,135	3,319		255	i		490,037	0.25%
Psychological Services	813,120	286,422	19,800	)	8,101	27,982		200			1,155,425	
Public Information Services	341,788	125,349	15,951		92,224	31,686					606,998	
Regular Programs	296,180	112,045	. 2,00		1,412	1,116,914					1,526,551	0.78%
Reprographics	351,600	141,555	46,542		101,362	51,870					692,929	0.35%
Reserve for Fall Membership		,	- / -		41,347	647,122		112,375	5		800,844	0.41%
Safe Schools			717,736	;	500	41,328		10,170			769,734	0.39%
School Social Work	670,544	225,830	,		4,934	4,195					924,760	
Science	307,952	117,614	5,000	14,459	4,726	66,641	., •.				516,392	
Social Sciences	245,366	89,550	,	,	1,000	45,462					381,378	
Special - General Curriculum	1,337,075	349,491	2,772,277	,	29,045	73,432		10,000	)		4,571,320	
Speech or Language Impaired	1,181,449	405,007									1,586,456	
Student Services	218,813	77,570	4,474		1,388	900		100	)		303,245	
Substitute Personnel	83,029	6,352									89,381	0.05%
Summer Programs	46,173	3,532									49,705	0.03%
TechClassroom Instruction	416,658	178,291									594,949	0.30%
TechInstructional Support	2,367,672	897,387			689,632	195,000		1,265,000	)		5,414,691	2.76%
TechManagement & Direction	186,340	58,120	610,016	;	18,444	442,103					1,315,023	0.67%
Technology Education			4,200			64,926					69,126	0.04%

			Contract			Materials &	Payments to					Percent
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	Other Charges	Supplies	Other Agencies	Capital	Contingencies	Fund Transfers	FY15 Approved	of Total
Trade and Industrial			2,800	)		5,505					8,305	5 0.00%
TransMaintenance Services	446,033	156,629				2,160,562	2				2,763,224	4 1.41%
TransManagement & Direction	518,741	201,535	25,000	)	140,700	42,284			10,000	)	938,260	0.48%
TransMonitoring Services	805,739	155,953									961,692	2 0.49%
TransVehicle Operation Services	3,034,698	1,377,173				62,000	)				4,473,871	1 2.28%
Truancy						3,000	)				3,000	0.00%
Visually Handicapped	65,100	15,885									80,985	5 0.04%
Vocational Programs	113,959	49,184			18,900	115,887	1,039,200	182,130			1,519,260	0.78%
TOTAL ADMINISTRATION	21,245,562	13,096,854	13,797,027	16,459	4,808,702	7,954,776	1,191,647	1,976,149	3,442,373	721,102	68,250,651	34.82%
TOTAL EXPENDITURES	\$109,884,506	\$46,795,432	\$14,464,054	\$16,459	\$8,531,531	\$8,892,758	\$1,191,647	\$2,078,231	\$3,442,373	\$721,102	\$196,018,093	100.00%

Note: Totals and percentages may not add due to rounding



FY14

			Contract	Internal	Other	Materials &	Payments to			Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Services	Charges	Supplies	Other Agencies	Capital	Contingencies	Transfers	FY14 Approved	Total
Elementary Drogram Expanditure Accounter												
Elementary Program Expenditure Accounts:	877,824	304.309									1,182,133	0.60%
At-Risk-4-Year Old Program	2,071,132	778,398	614,491		51,065	85,469		12,000			3,612,555	1.83%
Autistic	85,999	34,186	014,401		51,005	00,400		12,000			120,185	0.06%
City Partnerships	00,000	01,100	50,000								50,000	0.03%
Co-curricular Supplement	80,570	6,175	,								86,745	0.04%
Developmentally Delayed	533,873	192,316									726,189	0.37%
Early Childhood Programs	102,912	26,976									129,888	0.07%
Elementary Summer Remedial	352,376	26,957				15,152					394,485	0.20%
ESL	285,068	64,531									349,599	0.18%
Foreign Languages	47,472	26,427									73,899	0.04%
Guidance Services	968,971	364,630									1,333,601	0.68%
Health and PE	862,955	350,648									1,213,603	0.62%
Health Services	768,634	279,365									1,047,999	0.53%
Intellectually Disabled - Academic	417,789	151,807									569,596	0.29%
Intellectually Disabled - Functional	397,668	154,659									552,327	0.28%
Library Media Services	944,014	315,556									1,259,570	0.64%
Music - Choral	895,166	320,560									1,215,726	0.62%
NBCT Supplement	64,000	4,896									68,896	0.03%
O&M-Building Services	1,351,492	495,714			1,071,603						2,918,809	1.48%
Orthopedically Impaired	18,337	9,850									28,187	0.01%
Other Health Impaired	18,672	14,867									33,539	0.02%
Reading	942,791	340,636			10 507			00 5 4 4			1,283,427	0.65%
Regular Programs	21,748,122	7,711,531			12,597	149,372		23,541			29,645,163	15.05%
School Food Service	170,044	13,014									183,058	0.09%
Seriously Emotionally Disturbed	127,483	65,773									193,256	0.10%
Severely and Prof Handicapped	153,280 136,852	61,807 10,469				13,761					215,087 161,082	0.11% 0.08%
SOL Remediation Elementary	,	,				13,701					3,360,558	0.08%
Special Programs Technology Education	2,452,795 52,790	907,763 11,407									3,360,558 64,197	0.03%
TransVehicle Operation Services	240	18									258	0.03%
TOTAL ELEMENTARY	36,929,321	13,045,245	664,491	0	1,135,265	263,754	0	35.541	0	0	52,073,617	26.43%
			,	-	-,,		-	,	-			
Middle School Program Expenditure Accounts:												
Art	399,594	137,105									536,699	0.27%
Autistic	100,384	47,224									147,608	0.07%
Business Education	359,422	130,706									490,128	0.25%
Co-curricular Supplement	362,248	27,732									389,980	0.20%
COMPASS	117,581	40,553									158,134	0.08%
Developmentally Delayed	64,799	13,814									78,613	0.04%
Dual Enrollment			4,998								4,998	0.00%
English and Language Arts	3,419,935	1,183,336									4,603,271	2.34%
ESL	85,632	24,581									110,213	0.06%
FACS-Family Focus	125,784	41,504									167,288	0.08%
FACS-Health Occupations	59,756	18,989									78,745	0.04%
Foreign Languages	519,651	183,972				370		427			704,420	0.36%
Gifted and Talented	842,715	287,892			1,222	9,274		1,578	3		1,142,681	0.58%
Guidance Services	1,118,109	395,895									1,514,004	0.77%
Health and PE	1,620,975	648,243									2,269,218	1.15%
Health Services	340,554	96,765									437,319	0.22%
Intellectually Disabled - Academic	363,609	156,081									519,690	0.26%
Intellectually Disabled - Functional	416,848	154,348									571,196	0.29%

FY14

			Contract	Internal	Other	Materials &	Payments to		Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Services	Charges	Supplies	Other Agencies	Capital	Contingencies Transfers	FY14 Approved	Total
Library Media Services	585,907	173,484								759,391	0.39%
Math	3,440,352	1,112,147								4,552,499	2.31%
Middle School Summer Remedial	107,638	8,235				28,676				144,549	0.07%
Music - Band	329,547	110,708								440,255	0.22%
Music - Choral	290,742	104,241								394,983	0.20%
NBCT Supplement	42,000	3,213								45,213	0.02%
O&M-Building Services	1,511,562	549,354			1,317,700					3,378,616	1.72%
O&M-Security Services	253,960	129,597			1,011,100					383,557	0.19%
Orthopedically Impaired	16,740	9,505								26,245	0.01%
Reading	397,861	147,357								545,218	0.28%
Regular Programs	5,736,620	2,004,096	33,842		100.240	499,849		18,165		8,392,812	4.26%
School Food Service	62,806	4,807	00,012			100,010		,		67,613	0.03%
Science	1,928,568	646,104								2,574,672	1.31%
Severely and Prof Handicapped	100,227	35,604								135,831	0.07%
Social Sciences	1,799,120	618,109								2,417,229	1.23%
SOL Algebra Readiness	103,398	41,611								145,009	0.07%
SOL Remediation Secondary	133,948	10,247				18,718				162,913	0.08%
Special Programs	2,340,745	910,696				10,710				3,251,441	1.65%
Specific Learning Disability	90,795	36,718								127,513	0.06%
Student Services	50,092	16,901								66,993	0.00%
TechInstructional Support	40,944	8,848								49,792	0.03%
Technology Education	333,661	122,396								456,057	0.03%
TransVehicle Operation Services	576	44								430,037	0.23%
TOTAL MIDDLE	30,015,405	10,392,762	38,840	0	1,419,162	556,887	0	20,170	0 0	42,443,226	21.54%
	30,013,403	10,002,102	30,040	0	1,413,102	550,007	0	20,170	0 0	42,443,220	21.3470
High School Program Expenditure Accounts:											
Art	710,183	265,751								975,934	0.50%
Athletic Supplement	424,022	32,473								456,495	0.23%
Autistic	122,685	54,214								176,899	0.09%
Business Education	900,717	320,883								1,221,600	0.62%
Co-curricular Supplement	333,725	25,548								359,273	0.18%
COMPASS	53,571	17,652								71,223	0.04%
English and Language Arts	2,738,170	976,002								3,714,172	1.89%
ESL	87,885	30,869								118,754	0.06%
FACS-Family Focus	664,674	231,799								896.473	0.46%
Foreign Languages	1,236,391	451,323								1,687,714	0.86%
Guidance Services	1,417,111	510,595								1,927,706	0.98%
Health and PE	1,380,842	534,814								1,915,656	0.97%
Health Occupations	53,164	23,368								76,532	0.04%
Health Services	171,228	55,231								226,459	0.04%
Intellectually Disabled - Academic	310,025	97,103								407,128	0.21%
Intellectually Disabled - Functional	386,609	151,328								537,937	0.21%
Library Media Services	493,952	183,307								677,259	0.27 %
Marketing	238,552	90,891								329,443	0.34%
Marketing	2,399,050	826,990								3,226,040	1.64%
Main Music - Band	2,399,050	92,988								347,029	0.18%
Music - Choral	188,207	92,988 77,076								265,283	0.18%
NBCT Supplement	69,000	5,279								265,283 74,279	0.13%
	,	,			1 100 700					,	
O&M-Building Services	1,045,179	399,440			1,102,792					2,547,411	1.29%
O&M-Security Services	404,190	178,889								583,079	0.30%
Orthopedically Impaired	34,942	29,418								64,360	0.03%
Other Health Impaired	53,662	29,447			000	2 770		20.270		83,109	0.04%
Other Programs	135,508	55,452			828	3,772		20,279		215,839	0.11%

FY14

			Contract	Internal	Other	Materials &	Payments to			Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Services	Charges	Supplies	Other Agencies	Capital	Contingencies		FY14 Approved	Total
Reading	229,378	72,742									302,120	0.15%
Regular Programs	3,480,731	1,116,448	86,692		64,616	113,389		17,940			4,879,816	2.48%
Science	2,341,785	764,103									3,105,888	1.58%
Severely and Prof Handicapped	67,079	28,630									95,709	0.05%
Social Sciences	2,575,836	920,748									3,496,584	1.77%
SOL Algebra Readiness	235,875	85,096									320,971	0.16%
Special Programs	2,756,657	1,005,442									3,762,099	1.91%
Specific Learning Disability	206,610	71,123									277,733	0.14%
TechInstructional Support	264,413	108,955									373,368	0.19%
Technology Education	772,926	222,668									995,594	
Trade and Industrial	46,814	10,116									56,930	
TransVehicle Operation Services	17,257	1,320									18,577	
TOTAL HIGH	29,302,646	10,155,521	86,692	0	1,168,236	117,161	0	38,219	0	0	40,868,475	20.75%
Adminstrative Program Expenditure Accounts: 504 Expenses						3,000					3,000	0.00%
Art						86,591					86,591	0.04%
Athletic Supplement	2,602	199				00,001					2,801	0.00%
Board Services	83,546	6,388			46,910						136,844	
Business Education	,	-,	5,000		5,873	50,070					60.943	
City Partnerships			23,100		0,010	00,010					23,100	
Co-curricular Supplement	32,828	2,514	,								35,342	
Curriculum Development	28,207	2,158				108,243					138,608	
Developmentally Delayed	272,494	114,343				,					386,837	0.20%
Dropout Prevention	220,998	59,909			7,000	30,694					318,601	0.16%
Early Reading Intervention	410,744	46,397			,						457,141	0.23%
English and Language Arts	253,102	89,149			1,399	129,750					473,400	0.24%
ESL	12,000	918			1,000	12,680					26,598	
Executive Admin Services	785,876	251,599	45,000		37,822	52,533					1,172,830	
FACS-Family Focus			5,398			35,400					40,798	0.02%
FACS-Health Occupations						800					800	0.00%
FACS-Occupational			2,500			12,600					15,100	0.01%
Fine Arts	147,250	43,973	21,982								213,205	0.11%
Fiscal Services	634,690	3,876,280	458,781		2,601,174	11,976	10,000		2,917,313	821,102	11,331,316	5.75%
General Athletic Expenses	71,816	21,537	80,000								173,353	0.09%
Gifted and Talented	484,571	177,663	9,450		1,404	111,842	102,630	412			887,972	0.45%
Guidance Services	128,722	39,909				3,117					171,748	0.09%
Hard of Hearing	599,865	220,514									820,379	0.42%
Health and PE	85,184	21,801			1,200	57,953		5,327			171,465	0.09%
Health Services	341,922	76,617	12,100		50	64,428		12,863			507,980	
Homebound	345,092	47,426	600		10,949	14,472					418,539	
Human Resources	813,392	440,002	70,450		77,695	15,537					1,417,076	
Instructional Accountability	317,144	86,595	2,500		576	179,391		1,356			587,562	
Intellectually Disabled - Functional	46,195	9,983									56,178	
International Bacc - High School	68,142	22,972				114,488					205,602	
International Bacc-Elementary						13,900					13,900	
JROTC						850					850	
Library Media Services	172,159	37,628	6,236		4,000	710,010		44,359			974,392	
Marketing						9,990					9,990	
Math	232,347	77,403			500	70,039					380,289	
Mentorship Program						325					225	0.00%
Music - Band						57,131		55,701			325 112,832	

			Contract	Internal	Other	Materials &	Payments to			Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Services	Charges	Supplies	Other Agencies	Capital	Contingencies	Transfers	FY14 Approved	Total
Music - Choral	56,116	4,293						10,653			71,062	0.04%
NBCT Supplement	12,000	918									12,918	0.01%
O&M-Building Services	2,371,389	833,358	1,060,891		523,954	949,585					5,739,177	2.91%
O&M-Management&Direction	178,902	72,672				173,336		257,733			682,643	0.35%
O&M-Security Services	130,910	51,759	75,000								257,669	0.13%
Other Programs	97,265	27,036									124,301	0.06%
Performance Learning Center	356,977	117,880			5,134	3,315		252			483,558	0.25%
Psychological Services	818,425	263,030	19,800		4,212	21,962					1,127,429	0.57%
Public Information Services	338,032	106,416	15,951		92,224	31,686					584,309	0.30%
Regular Programs	256,225	85,424			1,412	1,116,914					1,459,975	0.74%
Reprographics	353,588	129,788	54,542		72,397	51,870					662,185	0.34%
Safe Schools			694,595		500	23,828		10,170			729,093	0.37%
School Social Work	671,123	204,971			4,934	4,195	19,257				904,480	0.46%
Science	267,889	102,737		14,083	4,726	72,454					461,889	0.23%
Social Sciences	242,328	74,611			1,000	39,462					357,401	0.18%
Special Programs	1,314,721	389,713	2,511,712		25,045	44,932					4,286,123	2.18%
Speech or Language Impaired	1,160,629	376,725									1,537,354	0.78%
Student Services	255,462	103,456	4,474		10,388	900		100			374,780	0.19%
Summer Programs	62,173	4,756									66,929	0.03%
TechClassroom Instruction	429,084	155,241									584,325	0.30%
TechInstructional Support	2,343,889	835,640			839,145	195,000		1,265,000			5,478,674	2.78%
TechManagement & Direction	174,818	51,806	610,016		18,444	328,421					1,183,505	0.60%
Technology Education			4,200			64,926					69,126	0.04%
Trade and Industrial			2,800			5,505					8,305	0.00%
TransMaintenance Services	463,161	159,860				2,160,562					2,783,583	1.41%
TransManagement & Direction	543,471	177,406	25,000		140,700	42,284			10,000		938,861	1.41%
TransMonitoring Services	805,501	112,385									917,886	0.47%
TransVehicle Operation Services	3,057,438	1,304,118				62,000		80,000			4,503,556	2.29%
Truancy						3,000					3,000	0.00%
Unassigned	911,501	69,730			42,058	656,533		115,878			1,795,700	0.91%
Visually Handicapped	65,100	22,314									87,414	0.04%
Vocational Programs	111,889	36,330			2,400	115,887	1,036,126	198,630			1,501,262	0.76%
TOTAL ADMINISTRATION	24,440,894	11,648,250	5,822,078	14,083	4,586,225	8,126,367	1,168,013	2,058,434	2,927,313	821,102	61,612,759	31.28%
TOTAL EXPENDITURES	\$120,688,266	\$45,241,778	\$6,612,101	\$14,083	\$8,308,888	\$9,064,169	\$1,168,013	\$2,152,364	\$2,927,313	\$821,102	\$196,998,077	100.00%

Note: Totals and percentages may not add due to rounding

Instructional Programs: 504 Expenses Art					Other Charges	Supplies	Other Agencies	Capital	Contingencies	Fund Transfers	F 115 Approved	of Total
	-					500					500	0.00%
	1,995,498	772,379				84,511					2,852,388	1.46%
Athletic Supplement	322,712	24,660									347,372	0.18%
At-Risk-4-Year Old Program	1,935,550	812,529	601,891		12,000	85,469		12,000			3,459,439	1.76%
Attrition	(1,713,494)	(131,086)									(1,844,580)	-0.94%
Autistic	246,365	112,539									358,904	0.18%
Business Education	1,165,365	443,388				47,624					1,656,377	0.85%
City Partnerships	36,229	2,771	23,100			2,000					64,100	0.03%
Co-curricular Supplement	515,558	39,445									555,003	0.28%
COMPASS	165,392	64,002									229,394	0.12%
Curriculum Development	28,207	2,158				9,943					40,308	0.02%
Developmentally Delayed	823,013	349,293									1,172,306	0.60%
Dropout Prevention	205,124	52,662			7,000	30,694					295,480	0.15%
Dual Enrollment		50.000	4,998		050						4,998	0.00%
Early Childhood Programs	145,050	52,620			250	406		609			198,935	0.10%
Early Reading Intervention	425,121	49,564				45 450					474,685	0.24%
Elementary Summer Remedial	323,376	24,738			1 200	15,152					363,266	0.19%
English and Language Arts	6,278,423	2,505,488	0.000		1,399	61,000 12,680					8,846,310	4.51% 0.34%
English As A Second Language Executive Admin Services	505,917	148,130	8,000		1,000	33,164					675,727 33,164	0.34%
	610,883	215,536				34,400					860,819	0.02%
Family and Consumer Science-Family Focus	93,689	46,859				11,600					152,148	0.44%
Family and Consumer Science-Occupational Fine Arts	93,689 147,250	48,665	21,982			11,000					217,897	0.08%
Fiscal Services	147,230	4,945,080	21,902				10,000		3,432,373		8,387,453	4.28%
Foreign Languages	1,820,141	672,345				370		427	3,432,373		2,493,283	4.28%
General Athletic Expenses	319,716	118,952	80,000			570		427			518,668	0.26%
Gifted and Talented	1,230,265	473,742	9,450		1,904	118,116	123,190	2,164			1,958,831	1.00%
Guidance Services	3,263,767	1,280,140	5,400	2,000	1,004	3,117	120,100	2,104			4,549,024	2.32%
Hard of Hearing	604,345	222,856		2,000		0,117					827,201	0.42%
Health and PE	3,841,063	1,608,211			1,200	57,494		5,327			5,513,295	2.81%
Health Occupations	112.546	40,196			-,===	800		-,			153,542	0.08%
Homebound	381,092	52,458			760	3,012					437,322	0.22%
Human Resources	96,736	39,125	2,578,050		64,620	6,000					2,784,531	1.42%
Instructional Accountability						172,514					172,514	0.09%
Intellectually Disabled - Academic	1,078,668	452,088									1,530,756	0.78%
Intellectually Disabled - Functional	1,212,197	478,487									1,690,684	0.86%
International Bacc - High School	63,771	15,560				96,897					176,228	0.09%
International Bacc-Elementary						4,727					4,727	0.00%
JROTC						850					850	0.00%
Library Media Services	2,175,330	765,087			4,000	482,047		44,359			3,470,823	1.77%
Marketing	239,400	99,643				6,416					345,459	0.18%
Math	6,286,187	2,332,483			500	70,039					8,689,209	4.43%
Mentorship Program						325					325	0.00%
Middle School Summer Remedial	80,608	6,167				28,676					115,451	0.06%
Music - Band	581,667	227,446						53,788			862,901	0.44%
Music - Choral	1,429,779	539,218						10,281			1,979,278	1.01%
NBCT Supplement	138,750	10,637									149,387	0.08%
Orthopedically Impaired	52,140	33,421									85,561	0.04%
Other Health Impaired	37,012	26,497			705	2 247		45 700			63,509	0.03%
Other Programs	202,212	63,999			735	3,217		15,799			285,962	0.15%
Performance Learning Center	339,099	142,229 606,167			250	3,319		255			485,152 2.128.826	0.25%
Reading Regular Programs	1,522,659 30,415,281	11,117,041	58,990		149,422	1,538,936		58,895			43,338,565	1.09% 22.11%
Reserve for Fall Membership Adj	30,413,201	11,117,041	56,990		12,500	646,928		112,375			771,803	0.39%
Safe Schools					12,500	5,500		112,375			5,500	0.39%
School Social Work	670.544	225.830			4.934	4,195	19,257				924,760	0.47%
Science	4,288,174	1,641,100	5,000	14,459	4,934	47,475					6,000,934	3.06%
Seriously Emotionally Disturbed	4,200,174	65,639	0,000	14,400	4,720						191,771	0.10%
Severly and Prof Handicapped	282,114	130,484									412,598	0.10%
Social Sciences	4,274,468	1,731,972			1,000	45,462					6,052,902	3.09%
SOL Algebra Readiness	243,677	59,459			.,500	10,402					303,136	0.15%
SOL Remediation Elementary	136,852	10,469				13,761					161,082	0.08%
SOL Remediation Secondary	121,948	9,329				18,718					149,995	0.08%
Special - General Curriculum	7.539.410	3.023.377	2.663.351		29,045	30,632		10.000			13.295.815	6.78%
Specific Learning Disability	299,028	123,809	2,000,001		20,040	00,002		10,000			422,837	0.22%
Speech or Language Impaired	1,181,449	405,007									1,586,456	0.81%
Student Services	268,905	98,434	4,474		1.388	900		100			374,201	0.19%

		Evines Develte	Contract	Internal Courts	Other Charge	Materials &	Payments to	Conital	Cantingeneral	Fund Transfe		Percent
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	Other Charges	Supplies	Other Agencies	Capital	Contingencies	Fund Transfers		of Total
Substitute Personnel	83,029	6,352 2,720									89,381 38,281	0.05%
Summer Programs Trade and Industrial	35,561 89,229	33,322				3,270					125,821	0.02% 0.06%
Truancy	09,229	33,322				3,270					3,000	
Visually Handicapped	65,100	15,885				3,000					80,985	0.00%
Vocational Programs	113,959	49,184			18,900	1,844	1,039,200	40,627			1,263,714	0.64%
TOTAL INSTRUCTION	91,599,238	39,637,987	6,059,286	16,459	317,533	3,847,700	1,191,647	367,006	3,432,373	0	146,469,229	
Administration, Attendance & Health Programs:	83,546	6,393			49,264						139,203	0.07%
Board Services City Partnerships	55,440	25,077			49,204						80,517	
Executive Admin Services	784,275	284,084	70,000		34,462	22,729					1,195,550	
Fiscal Services	632,689	294,572	428,742		3,100	11,976					1,371,079	
Health Services	1,616,059	566,597	8,000		50	64,428		12,863			2,267,997	1.16%
Human Resources	625,632	254,420	38,450		13,075	9,537		,			941,114	
Instructional Accountability	314,493	95,691	2,500	l .	576	6,877		1,356			421,493	0.22%
Psychological Services	813,120	286,422	19,800		8,101	27,982					1,155,425	
Public Information Services	341,788	125,349	15,951		2,500	20,611					506,199	0.26%
Regular Programs	557,104	264,304			1,412						822,820	0.42%
Reprographics	351,600	141,555	26,392		194	49,870					569,611	0.29%
Science		4 47 450	100.000			19,166					19,166	0.01%
Special - General Curriculum TOTAL ADMINISTRATION, ATTENDANCE & HEALTH	415,322 6,591,068	147,453 2,491,917	102,926 712,761	0	112,734	233,176	0	14,219	0	0	665,701 10,155,875	0.34% 5.18%
TOTAL ADMINISTRATION, ATTENDANCE & HEALTH	0,591,008	2,491,917	/12,/01	0	112,734	233,170	U	14,213	U	0	10,155,675	5.10%
Pupil Transportation Programs:												
At-Risk-4-Year Old Program	112,000	8,568									120,568	
City Partnerships	8,360	640									9,000	
Elementary Summer Remedial	29,000	2,219									31,219	
Middle School Summer Remedial	27,030	2,068									29,098	
Regular Program	3,400	260									3,660	
SOL Remediation Secondary	12,000	918									12,918	
Special - General Curriculum	10,612	812	6,000								6,000	0.00% 0.01%
Summer Programs TransMaintenance Services	446,033	156,629				2,160,562					11,424 2,763,224	1.41%
TransManagement & Direction	518,741	201,535	25,000		140,700	2,100,502			10,000	1	897,808	
TransMonitoring Services	805,739	155,953	20,000	·	140,700	1,002			10,000	,	961,692	
TransVehicle Operation Services	3,052,771	1,378,555				62,000					4,493,326	2.29%
TOTAL PUPIL TRANSPORTATION	5,025,686	1,908,157	31,000		140,700	2,224,394	0	0	10,000	0	9,339,937	4.76%
Operations & Maintonance Programs												
Operations & Maintenance Programs: Art						720					720	0.00%
					39,065	720					720 39,065	
Art			5,000	1	39,065	720 2,446						0.02%
Art At-Risk-4-Year Old Program					39,065 203	2,446					39,065 7,446 203	0.02% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus			5,398	i		2,446					39,065 7,446 203 6,398	0.02% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational			5,398 5,500	i I	203	2,446					39,065 7,446 203 6,398 9,373	0.02% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services		19,601	5,398	i I	203 2,574,325	2,446 1,000 3,873					39,065 7,446 203 6,398 9,373 2,733,103	0.02% 0.00% 0.00% 0.00% 1.39%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented		19,601	5,398 5,500	i I	203	2,446 1,000 3,873 53					39,065 7,446 203 6,398 9,373 2,733,103 828	0.02% 0.00% 0.00% 0.00% 1.39% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE		19,601	5,398 5,500 139,177		203 2,574,325	2,446 1,000 3,873					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services		19,601	5,398 5,500 139,177 4,100		203 2,574,325 775	2,446 1,000 3,873 53					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound		19,601	5,398 5,500 139,177 4,100 600		203 2,574,325	2,446 1,000 3,873 53					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources		19,601	5,398 5,500 139,177 4,100 600 2,000		203 2,574,325 775	2,446 1,000 3,873 53 1,000					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services		19,601	5,398 5,500 139,177 4,100 600		203 2,574,325 775	2,446 1,000 3,873 53 1,000 3,056					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources		19,601	5,398 5,500 139,177 4,100 600 2,000		203 2,574,325 775	2,446 1,000 3,873 53 1,000					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing	1,401,874	19,601 556,877	5,398 5,500 139,177 4,100 600 2,000		203 2,574,325 775	2,446 1,000 3,873 53 1,000 3,056 2,766					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band	1,401,874 136,618		5,398 5,500 139,177 4,100 600 2,000 6,236		203 2,574,325 775 299	2,446 1,000 3,873 1,000 3,056 2,766 57,131		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766 57,131	0.02% 0.00% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Building Services		556,877	5,398 5,500 139,177 4,100 600 2,000 6,236		203 2,574,325 775 299	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 535,826		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766 57,131 12,247,486	0.02% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Building Services O&M-Management&Direction	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 2,000 6,236 6,061,206		203 2,574,325 775 299	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 535,826		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766 57,131 12,247,486 626,561	0.02% 0.00% 0.00% 1.39% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Bandgement&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction O&M-Management&Direction	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 2,000 6,236 6,061,206		203 2,574,325 775 299 3,691,703 58 85	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 535,826 173,336		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Building Services O&M-Management&Direction O&M-Security Services Other Programs Performance Learning Center Public Information Services	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 6,236 6,061,206 75,000		203 2,574,325 775 299 3,691,703 58 85 89,724	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 535,826 173,336 423		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85 89,724	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.03% 6.25% 0.32% 0.62% 0.02%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Building Services O&M-Management&Direction O&M-Security Services O&M-Management&Direction O&M-Security Services Other Programs Performance Learning Center Public Information Services Regular Programs	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 2,000 6,236 6,061,206 75,000		203 2,574,325 775 299 3,691,703 58 85 89,724 27,726	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 1535,826 173,336 423 13,506		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 899 2,000 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85 89,724 42,380	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.32% 0.32% 0.32% 0.62% 0.00% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Management&Direction O&M-Management&Direction O&M-Security Services Other Programs Performance Learning Center Public Information Services Regular Programs	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 6,236 6,061,206 75,000		203 2,574,325 775 299 3,691,703 58 85 89,724 27,726 101,168	2,446 1,000 3,873 53 1,000 3,056 57,131 535,826 173,336 423 13,506 2,000		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85 88,724 42,380 123,318	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.02% 0.02% 0.00%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Building Services O&M-Management&Direction O&M-Security Services Other Programs Performance Learning Center Public Information Services Regular Programs Reprographics Reserve for Fall Membership Adj	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 6,236 6,061,206 75,000 1,148 20,150		203 2,574,325 775 299 3,691,703 58 85 89,724 27,726	2,446 1,000 3,873 53 1,000 3,056 2,766 57,131 535,826 173,336 423 13,506 2,000 194					39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85 89,724 42,380 123,318 29,041	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.02% 0.02% 0.02% 0.02% 0.02%
Art At-Risk-4-Year Old Program Business Education Early Childhood Programs Family and Consumer Science-Family Focus Family and Consumer Science-Occupational Fiscal Services Gifted and Talented Health and PE Health Services Homebound Human Resources Library Media Services Marketing Music - Band O&M-Management&Direction O&M-Management&Direction O&M-Security Services Other Programs Performance Learning Center Public Information Services Regular Programs	136,618	556,877 58,874	5,398 5,500 139,177 4,100 600 2,000 6,236 6,061,206 75,000		203 2,574,325 775 299 3,691,703 58 85 89,724 27,726 101,168	2,446 1,000 3,873 53 1,000 3,056 57,131 535,826 173,336 423 13,506 2,000		257,733			39,065 7,446 203 6,398 9,373 2,733,103 828 1,000 4,100 9,292 2,766 57,131 12,247,486 626,561 1,218,308 481 85 88,724 42,380 123,318	0.02% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.02% 0.02% 0.00%

			Contract			Materials &	Payments to					Percent
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	Other Charges	Supplies	Other Agencies	Capital	Contingencies	Fund Transfers	FY15 Approved	
Technology Programs:												
Art						500					500	0.00%
At-Risk-4-Year Old Program								12,600			12,600	0.01%
Curriculum Development						98,300					98,300	0.05%
English and Language Arts						78,750					78,750	0.04%
Fiscal Services		35,000	740	)	358,974						394,714	0.20%
Gifted and Talented						3,284					3,284	0.00%
Guidance Services						91,355					91,355	0.05%
Health and PE						2,000					2,000	0.00%
Homebound					9,890	11,460					21,350	0.01%
Human Resources		58,000									58,000	0.03%
Instructional Accountability						7,000					7,000	0.00%
Library Media Services						214,907		10,000			224,907	0.11%
NBCT Supplement	4,500	345									4,845	0.00%
O&M-Building Services					324,346						324,346	0.17%
O&M-Management&Direction						10,940					10,940	0.01%
Performance Learning Center					4,800						4,800	0.00%
Public Information Services						11,075					11,075	0.01%
Regular Programs						323,200					323,200	0.16%
Safe Schools					500	17,500					18,000	0.01%
Special - General Curriculum						42,800					42,800	0.02%
TechClassroom Instruction	416.658	178.291									594,949	0.30%
TechInstructional Support	2,685,074	994,282			689,632	195,000		1,265,000			5,828,988	2.97%
TechManagement & Direction	186,340	58,120	610,016	5	18,444	442,103					1,315,023	
Technology Education	1.066.028	426,095	4.200		- 1	64,926					1.561.249	
Trade and Industrial			2,000	)		200					2.200	0.00%
TransManagement & Direction						40,452					40,452	0.02%
Vocational Programs						114,043		141,503			255,546	
TOTAL TECHNOLOGY	4,358,600	1,750,133	616,956	0	1,406,586	1,769,795	0	1,429,103	0	0	11,331,173	5.78%
Fund Transfers:												
Student Activity Subsidy										721,102	721.102	0.37%
TOTAL FUND TRANSFERS	0	0	0	0	0	0	0	0	0		721,102	
TOTAL EXPENDITURES	\$109,884,506	\$46,795,432	\$14,464,054	\$16,459	\$8,531,531	\$8,892,758	\$1,191,647	\$2,078,231	\$3,442,373	\$721,102	\$196,018,093	100.00%

Note: Totals and percentages may not add due to rounding

Distructional Programs:         3.00           504 Expenses         3.00           Att         1.987,601         707,165         35,371           Athelic-Supplement         426,624         32,672         64,371           Athelic-Supplement         1.969,132         769,830         601,891         12,000         85,489           Autistic         300,008         135,624         73,100         73,100         74,624           Councidual Supplement         280,077         2,158         93,100         943,330         943,330           Councidual Supplement         280,077         2,158         9,943         943,330         943,330           Developmentally Delayed         871,166         320,473         9498         9,943         943,330           Developmentally Delayed         871,166         320,473         9498         1000         12,69,79           Early Childhood Programs         102,912,22,69,76         1,309         15,152         1300         12,600         1000         12,680         29,804         1,000         12,680         29,804         1,000         12,680         29,804         1,000         12,680         29,804         3,400         29,804         3,400         29,804         3,400	12	2,000	3,000 2,780,137 459,296 3,440,322 4,44,692 1,759,352 73,100 871,340 229,357 40,308	0.00% 1.41% 0.23% 1.75% 0.23% 0.89% 0.04% 0.04% 0.12% 0.02%
Art         1987 601         707.165         85.371           Ahletic Supplement         426.624         326.72	12	2,000	2,780,137 459,296 3,440,322 444,692 1,759,352 73,100 871,340 229,357 40,308	1.41% 0.23% 1.75% 0.23% 0.89% 0.04% 0.44% 0.12%
Athletic Supplement         226 624         32 672	12	2,000	459,296 3,440,322 444,692 1,759,352 73,100 871,340 229,357 40,308	0.23% 1.75% 0.23% 0.89% 0.04% 0.44% 0.12%
Ak-Risk-4-Year Old Program       19.96,132       768,830       601,891       12,000       85,469         Business Education       1,260,139       451,589       73,100       47,624         City Partnerships       73,100       47,624       73,100	12	2,000	3,440,322 444,692 1,759,352 73,100 871,340 229,357 40,308	1.75% 0.23% 0.89% 0.04% 0.44% 0.12%
Autistic         309,068         135,624         47,624           Business Education         1,260,139         451,589         73,100           Co-curricular Supplement         809,371         61,969         73,100           Co-curricular Supplement         28,207         2,158         9,943           Developmentally Delayed         871,166         320,473         9,943           Dropout Prevention         220,998         59,909         7,000         30,664           Dual Enrollment         4,998         102,912         26,976         15,152           Early Reading Intervention         410,744         46,397         15,152           English and Second Language         470,65         120,899         1,000         12,680           Executive Admin Services         90,458         273,303         344,000         12,680           Family and Consumer Science-Family Focus         790,458         273,303         3460         980           Family and Consumer Science-Campational         112,920         42,357         360         29,804           Family and Consumer Science-Campational         112,920         42,357         360         370           General Athetic Expenses         71,816         21,537         80,000	12	,000	444,692 1,759,352 73,100 871,340 229,357 40,308	0.23% 0.89% 0.04% 0.44% 0.12%
Business Education         1,260,139         451,589         73,100           City Partnerships         73,100         Courcicallar Supplement         809,371         61,969           COMPASS         171,152         58,205         9,943           Courcicalum Development         28,207         2,158         9,943           Developmentally Delayed         871,166         320,473         9,943           Developmentally Delayed         871,166         4,998         7,000         30,664           Date Infolment         4,998         7,000         30,664         1,512         51,522         51,502 <td></td> <td></td> <td>1,759,352 73,100 871,340 229,357 40,308</td> <td>0.89% 0.04% 0.44% 0.12%</td>			1,759,352 73,100 871,340 229,357 40,308	0.89% 0.04% 0.44% 0.12%
City Partnerships         73,100           Co-curricular Supplement         89,371         61,969           Co-curricular Supplement         28,207         2,158           Curriculum Development         28,207         2,158           Developmentally Delayed         871,166         320,473           Dropout Prevention         220,998         59,909         7,000         30,694           Dual Enrollment         4,998         51,000         51,000         51,000         51,000         51,000         51,000         12,680         51,000         12,680         24,738         1,3100         12,680         29,804         3,360         29,804         3,060         29,000         12,680         24,738         3,360         29,804         4,000         11,600         12,680         24,733         3,360         29,804         4,000         11,600         12,680         24,307         3,360         29,804         4,000         11,600         12,680         3,360         29,804         3,44,000         3,100         12,680         1,000         12,680         1,000         12,680         1,000         12,680         1,000         12,680         1,000         1,160         1,600         1,600         1,600         1,600         1,6			73,100 871,340 229,357 40,308	0.04% 0.44% 0.12%
Co-curricular Supplement         809,371         61,969           COMPASS         171,152         58,205           Curriculum Development         28,207         2,158         9,943           Developmentally Delayed         671,166         320,473         7,000         30,694           Durgout Prevention         220,998         59,909         7,000         30,694           Dual Enrollment         4,998         4,998         4         4           Early Childhod Programs         102,912         26,976         5         1         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         6         4         7         5         6         7         7         7         3         5         7         5         6         7         7         5         7         5         6         7 <t< td=""><td></td><td></td><td>871,340 229,357 40,308</td><td>0.44% 0.12%</td></t<>			871,340 229,357 40,308	0.44% 0.12%
COMPASS         171,152         58,05           Curriculum Developmental Delayed         28,207         2,158         9,943           Developmentally Delayed         871,166         320,473         7,000         30,694           Dual Enrollment         4,998         7,000         30,694           Early Childhood Programs         102,912         26,876         7,000         30,694           Early Childhood Programs         102,912         26,876         7,000         3,600         15,152           English as Second Language Arts         6,411,207         2,248,487         1,399         51,000           Exclusive Admin Services         790,458         273,303         29,804         780,00         28,800           Family and Consumer Science-Family Focus         190,458         273,303         34,400         800           Family and Consumer Science-Family Focus         147,250         43,973         21,982         300			229,357 40,308	0.12%
Curriculum Development         28.207         1.18         9,943           Developmentally Delayed         871,166         320,473         7,000         30,694           Durgout Prevention         220,998         59,909         7,000         30,694           Dual Enrollment         4,998         4,998         59,209         7,000         30,694           Early Childhod Programs         102,912         26,376         4,998         59,309         15,52           Early Childhod Programs         6,411,207         2,248,487         1,399         51,000         12,680           English and Language Arts         6,411,207         2,248,487         3,360         29,804           Family and Consumer Science-Family Focus         790,458         273,303         3,400         59,800           Family and Consumer Science-Cocupational         112,820         43,573         21,982         11,800           Family and Consumer Science-Cocupational         12,820         445,755         9,450         1,904         17,929           Fiscal Services         71,816         21,557         9,450         1,904         117,229           Guidance Services         3,632,913         1,311,029         3,012         3,012         3,012 <td< td=""><td></td><td></td><td>40,308</td><td></td></td<>			40,308	
Developmentally Delayed         871,166         320,938         59,909         7,000         30,694           Dropout Prevention         220,938         59,909         7,000         30,694           Early Childhood Programs         102,912         26,876         4,998         59,909         7,000         10,694           Early Reading Intervention         410,744         46,397         1,399         51,000         12,680           English and Language Arts         6,411,207         2,248,487         1,399         51,000         12,680           Family and Consumer Science-Family Focus         790,458         273,303         34,400         54,000         16,000         12,680           Family and Consumer Science-Family Focus         790,458         273,303         34,400         54,000         56,50         56,000         55,55         59,450         1,904         117,029				0.02 %
Dropoul Prevention         220,998         59,909         7,00         30,694           Dual Enrollment         4,998         4,998         4         4         4         4         4         4         4         5         4         5         4         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         1,000         12,660         1,000         12,660         2,9,804         7         3,360         2,9,804         7         3,360         2,9,804         7         3,360         2,9,804         7         3,000         2,9,804         7         3,000         2,9,804         7         3,000         700         6         3,400         7         700         3,2,800         7,000         3,000         700				0.60%
Dual Errollment         4,998           Early Childhood Programs         102,912         26,976           Early Reading Intervention         410,744         46,397           Elementary Summer Remedial         323,376         22,47,38         15,152           English and Language Arts         6,411,207         2,248,487         1,399         51,000           English as a Second Language         470,585         120,899         1,000         12,680           Executive Admin Services         3,360         29,804         34,400           Family and Consumer Science-Health Occupations         112,920         42,357         300           Family and Consumer Science-Occupational         1147,250         43,973         21,982         370           Fine Arts         147,250         43,973         21,982         370         300           General Athletic Expenses         71,816         21,537         80,000         311,029         311,729           Guidance Services         1,327,286         465,555         9,450         1,904         117,829           Guidance Services         1,327,286         465,555         9,450         1,904         3,179           Hard of Hearing         599,856         220,514         766         3,012			1,191,639 318,601	0.16%
Early Childhood Programs         102.912         26.976           Early Reading Intervention         410,744         46.397           English and Language Arts         6.411.207         2.248.487         1,399         51,000           English and Language Arts         6.411.207         2.248.487         1,399         51,000           English as a Second Language         700,585         120.899         1,000         12.860           Family and Consumer Science-Health Occupations         112.920         42.357         34.400           Family and Consumer Science-Health Occupations         112.920         42.357         800           Family and Consumer Science-Health Occupations         114.725         43.973         21.982           Fiscal Services         3.544.575         80.000         370           General Athletic Expenses         11.814.575         370         3117           Guidance Services         3.632.913         1.311.029         3117           Haaring M         599.865         2.205.14         3117           Health and PE         3.949.956         1.555.506         1.200         56.453           Homebound         345.092         47.426         760         3.012           Human Resources         109.200			4,998	0.00%
Early Reading Intervention         410,744         46,397           Elementary Summer Remedial         323,376         24,738         15,152           English and Language Arts         6,411,207         2,248,487         1,399         51,000           English and Language Arts         6,411,207         2,248,487         3,360         29,804           Family and Consumer Science-Family Focus         790,458         273,303         34,400         34,400           Family and Consumer Science-Health Occupations         112,920         42,357         8000         1000         12,800           Family and Consumer Science-Cocupational         147,250         43,973         21,982         800         1000         16,000         16,000         1000         12,990         370         370         370         370         370         370         370         371         371         370         371         371         371         371         371         371         371         371         371         371         370         371         371         371         371         371         371         371         371         371         371         371         371         371         371         371         371         371         371			129,888	0.07%
Elementary Summer Remedial         323,376         24,788         15,152           English and Language Arts         6,411,207         2,248,487         1,399         51,000           English as Second Language         470,555         120,899         1,000         12,860           Family and Consumer Science-Health Occupations         790,458         273,303         29,804         3,400           Family and Consumer Science-Health Occupations         112,920         42,357         800         360           Family and Consumer Science-Cocupational         147,250         43,973         21,982         800           Fine Arts         147,250         43,973         21,982         370         370           General Athletic Expenses         71,816         21,537         80,000         370           Gifted and Talented         1,327,286         465,555         9,450         1,904         117,929           Guidance Services         3,640,921         311,029         3,117         311,029         3,117           Hard of Hearing         599,865         220,514         1,200         56,453         3,012         3,012           Human Resources         199,49,966         1,555,506         1,200         66,453         3,012         3,012			457,141	0.23%
English as a Second Language         470,585         120,899         1,000         12,680           Executive Admin Services         3,360         29,804           Family and Consumer Science-Family Focus         790,458         273,303         34,000           Family and Consumer Science-Health Occupations         112,920         42,357         800           Family and Consumer Science-Occupational         1147,250         43,973         21,982         116,000           Fine Arts         147,250         43,973         21,982         117,920         370           General Athletic Expenses         71,816         21,537         80,000         117,929           Guidance Services         78,815         20,514         117,929         3117,929           Hard of Hearing         599,865         20,514         1,200         56,453           Health and PE         3,949,956         1,200         56,453         3,000         3117,229           Health and PE         3,949,956         1,200         56,453         3,000         3117,229         3110,920         3112,200         56,453         3,000         30,122         3110,311,311,311,311,311,311,311,311,311			363,266	0.18%
Executive Admin Services         3,360         29,804           Family and Consumer Science-Family Focus         790,458         273,303         34,400           Family and Consumer Science-Family Focus         112,920         42,357         800           Family and Consumer Science-Occupational         11,290         42,357         800           Fine Arts         147,250         43,973         21,982         11,600           Fiscal Services         3,544,575         370         370           General Athletic Expenses         1,833,514         661,722         370         370           Gifted and Talented         1,327,286         465,555         9,450         1,904         117,929           Guidance Services         3,630         29,804         311,929         311			8,712,093	4.42%
Family and Consumer Science-Family Focus         790,458         273,303         34,400           Family and Consumer Science-Idealth Occupations         112,920         42,357         8000           Family and Consumer Science-Occupational         147,250         43,973         21,982         116,000           Fine Arts         147,250         43,973         21,982         370         370           Foreign Languages         1,803,514         661,722         370         370         3117         311,729         370         3117			605,164	0.31%
Family and Consumer Science-Health Occupations         112,920         42,357         800           Family and Consumer Science-Occupational         147,250         43,973         21,982         11,600           Fine Arts         3,544,575         3,544,575         3         7           Foreign Languages         1,803,514         661,722         370         370           General Athletic Expenses         71,816         21,537         80,000         117,929         311           Guidance Services         3,632,913         1,311,029         1,904         117,929         3117           Heating         599,865         220,514         1         112,000         56,453         1,000         56,453         1,200         56,453         3,040         3,049,956         1,200         56,453         1,200         56,453         3,040         3,042         1,200         56,453         1,200         56,453         3,040         3,042         1,200         56,453         3,040         3,042         1,200         56,453         3,040         3,042         50,050         1,200         56,453         3,040         3,042         1,200         56,453         3,040,050         3,117         1,200         56,453         3,040,050         1,200			33,164	0.02%
Family and Consumer Science-Occupational         11,600           Fine Arts         147,250         43,973         21,982           Fiscal Services         3,544,575         370           Foreign Languages         1,803,514         661,722         370           General Athletic Expenses         71,816         21,537         80,000         117,029           Guidance Services         3,632,913         1,311,029         3,117         3,117           Hard of Hearing         599,865         220,514         3,117         3,117           Hard of Hearing         599,865         220,514         12,00         56,653           Homebound         345,092         47,426         760         3,012           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         12,01         56,853         172,514         172,514         172,514           Intellectually Disabled - Academic         1,091,423         404,991         172,514         172,514           Intellectually Disabled - Functional         1,247,320         470,318         133,000         33,000           JROTC         3,200         3,2172         33,000         33,000         33			1,098,161	0.56%
Fine Arts         147,250         43,973         21,982           Fiscal Services			156,077	0.08%
Fiscal Services         3,544,575           Foreign Languages         1,803,514         661,722         370           General Athletic Expenses         71,816         21,537         80,000         117,929           Gilted and Talented         1,327,286         465,555         9,450         1,904         117,929           Guidance Services         3,632,913         1,311,029         3,117         3,117           Hadt of Hearing         599,865         220,514         1,200         56,453           Homebound         345,092         47,426         760         3,010           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         109,200         117,288         15,000         64,620         6,000           Intellectually Disabled - Functional         1,247,320         470,318         172,14         114,488           International Bacc-High School         68,142         22,972         114,488         13,900         13,900           JROTC         13,900         23,950,52         90,975         4,000         51,047           Marketing         238,552         90,881         7,224         50,000         51,047 <td></td> <td></td> <td>11,600</td> <td>0.01%</td>			11,600	0.01%
Foreign Languages         1,803,514         661,722         370           General Athletic Expenses         71,816         21,537         80,000         1           Guidance Services         1,327,286         466,555         9,450         1,904         117,829           Guidance Services         3,632,913         1,311,029         3,117         3,117           Hard of Hearing         599,865         220,514         3,117         3,117           Heath and PE         3,949,956         1,555,506         1,200         56,453           Homebound         345,092         47,426         760         3,012           Huma Resources         1,091,423         404,991         172,514         1,172,514           Intellectually Disabled - Academic         1,091,423         404,991         172,514         1,114,488           International Bacc - High School         1,247,320         470,318         13,900         313,900           JROTC         3,200         32,975         4,000         51,047           Library Media Services         2,196,032         709,975         4,000         51,7047			213,205	0.11%
General Athletic Expenses         71,816         21,537         80,000           Gifted and Talented         1,327,286         465,555         9,450         1,904         117,929           Guidance Services         3,632,913         1,311,029         3,117         3,117           Hard of Hearing         599,865         220,514         1         3,1100         564,533           Health and PE         3,949,956         1,200         564,533         1,200         564,633           Homebound         345,092         47,426         760         3,012         172,514           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         1,247,320         470,318         172,514         114,488           International Bacc - High School         68,142         22,972         114,488         13,900           JROTC         34,002         709,975         4,000         517,047           Library Media Services         2,196,032         709,975         4,000         517,047	10,000	2,917,313	6,471,888	3.29%
Gifted and Talented         1,327,286         465,555         9,450         1,904         117,929           Guidance Services         3,632,913         1,311,029         3,117         3,117           Hard of Hearing         599,865         220,514         20         56,453           Heath and PE         3,949,956         1,555,506         1,200         56,453           Homebound         359,092         47,426         760         3,012           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         172,514         1         1         172,514           Intellectually Disabled - Functional         1,247,320         470,318         1         1           International Bacc-High School         68,142         22,972         114,488         13,900           JROTC         39,502         709,975         4,000         57,047           Jubrary Media Services         2,196,032         709,975         4,000         57,047           Marketing         238,552         90,891         7,224         57,224		427	2,466,033	1.25%
Guidance Services         3,632,913         1,311,029         3,117           Hard of Hearing         599,865         220,514         760         3,117           Health and PE         3,949,956         1,555,506         1,200         56,453           Homebound         345,092         47,426         760         3,012           Huma Resources         199,200         117,288         15,000         64,620         6,000           Instructional Accountability         1,091,423         404,991         172,514         172,514           Intellectually Disabled - Academic         1,091,423         404,991         114,488         114,488           International Bacc - High School         88,142         22,972         114,481         13,900           JROTC         1,900         35,997         4,000         57,047           Library Media Services         2,196,032         709,975         4,000         57,047           Marketing         238,552         90,891         4,000         57,224	100.000	000	173,353	0.09%
Hard of Hearing         599,865         220,514           Health and PE         3,949,956         1,555,506         1,200         56,453           Homebound         345,092         47,426         760         3,012           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         172,514         172,514         172,514           Intellectually Disabled - Academic         1,091,423         470,318         1         114,488           International Bacc - High School         68,142         22,972         114,488         13,900         13,900           JROTC         360,002         114,245,320         470,318         13,900         3650         36,517,047           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224         7,224	102,630 1	,990	2,026,744	1.03%
Health and PE         3,949,956         1,555,506         1,200         56,453           Homebound         345,092         47,426         760         3,012           Human Resources         109,000         117,288         15,000         64,620         6,000           Instructional Accountability         1091,423         404,991         172,514         172,514           Intellectually Disabled - Academic         1,091,423         404,991         114,488         114,488           International Bacc - High School         68,142         22,972         114,488         13,900           JROTC         13,900         3507,000         350,000         350,000         3517,047           Library Media Services         2,196,032         709,975         4,000         517,047			4,947,059 820,379	2.51% 0.42%
Homebound         345,092         47,426         760         3,012           Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         172,514         172,514         172,514           Intellectually Disabled - Academic         1,091,423         404,991         172,514           Intellectually Disabled - Functional         1,247,320         470,318         114,488           International Bacc - High School         68,142         22,972         114,488           International Bacc - High School         68,142         22,972         13,900           JROTC         13,900         350         350           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224         7,224         7,224	5	.327	5,568,442	2.83%
Human Resources         109,200         117,288         15,000         64,620         6,000           Instructional Accountability         1         172,514         172,514           Intellectually Disabled - Academic         1,091,423         404,991         172,514           Intellectually Disabled - Functional         1,247,320         470,318         114,488           International Bacc - High School         68,142         22,972         114,488           International Bacc - Elementary         3800         13,900         3850           JROTC         500         517,047         850         114,000           Library Media Services         238,552         90,891         4,000         517,047	5	1,021	396,290	0.20%
Instructional Accountability         172,514           Intellectually Disabled - Academic         1,091,423         404,991           Intellectually Disabled - Functional         1,247,320         470,318           International Bacc - High School         68,142         22,972         114,488           International Bacc - Elementary         13,900         350           JROTC			312,108	0.16%
Intellectually Disabled - Academic         1,091,423         404,991           Intellectually Disabled - Functional         1,247,320         470,318           International Bacc - High School         68,142         22,972         114,488           International Bacc - High School         68,142         22,972         13,900           JROTC         13,000         850         114,488           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224         124,000         17,224			172,514	0.09%
International Bacc - High School         68,142         22,972         114,488           International Bacc-Elementary         13,900         13,900           JROTC         850         850           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224         724			1,496,414	0.76%
International Bace-Elementary         13,900           JROTC         8500           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224			1,717,638	0.87%
JROTC         850           Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224			205,602	0.10%
Library Media Services         2,196,032         709,975         4,000         517,047           Marketing         238,552         90,891         7,224			13,900	0.01%
Marketing 238,552 90,891 7,224			850	0.00%
	44	,359	3,471,413	1.76%
Math 6071 740 2 016 540 500 70 030			336,667	0.17%
			8,158,828	4.14%
Mentorship Program 325			325	0.00%
Middle School Summer Remedial         80,608         6,167         28,676           Middle School Summer Remedial         509,509         200,000         28,676	55	704	115,451	0.06%
Music - Band         583,588         203,696           Music - Choral         1,430,231         506,170		5,701 0,653	842,985 1,947,054	0.43% 0.99%
MUSIC - Choral 1,430,231 506,170 NBCT Supplement 179,000 13,694	10	,000	1,947,054	0.99%
NBCF Supplement 179,000 15,054 Orthopedically Impaired 70,019 48,773			192,694	0.10%
Other Health Impaired 72,334 44,314			116,648	0.06%
Other Programs 213,764 72,304 735 3,349	20	),279	310,431	0.16%
Performance Learning Center 356,977 117,880 250 3,315		252	478,674	0.24%
Reading 1.570,030 560,735			2,130,765	1.08%
Regular Programs 30,660,121 10,708,671 118,390 149,422 1,543,814	59	9,646	43,240,064	21.95%
Safe Schools 5,500			5,500	0.00%
School Food Service 232,850 17,821			250,671	0.13%
School Social Work         671,123         204,971         4,934         4,195	19,257		904,480	0.46%
Science 4,538,242 1,512,944 14,083 4,726 47,912			6,117,907	3.11%
Seriously Emotionally Disturbed 127,483 65,773			193,256	0.10%
Severly and Prof Handicapped 320,586 126,041			446,627	0.23%
Social Sciences 4,617,284 1,613,468 1,000 39,462			6,271,214	3.18%
SOL Algebra Readiness 339,273 126,07			465,980	0.24%
SOL Remediation Elementary 136,852 10,469 13,761			161,082	0.08%
SOL Remediation Secondary 121,948 9,329 18,718			149,995	0.08%
Special Programs         8,449,597         3,079,658         2,408,786         25,045         32,132           Oracific Legistics Display         007,405         107         107         107         107         107         107			13,995,418	7.10%
Specific Learning Disability 297,405 107,841			405,246	0.21%
Speech or Language Impaired         1,160,629         376,725           Student Services         305,554         120,357         4,474         10,388         900		100	1,537,354 441,773	0.78% 0.22%
		100	441,773	0.22%
#### OPERATING BUDGET PROGRAM EXPENDITURES BY CATEGORY FY14

			Contract			Materials &	Payments to			Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	Other Charges	Supplies	Other Agencies	Capital	Contingencies	Transfers	FY14 Approved	Total
Substitute Personnel	908,911	69,532			12,750	656,339		115,878			1,763,410	0.90%
Summer Programs	55,561	4,250									59,811	0.03%
Trade and Industrial	46,814	10,116				3,270					60,200	0.03%
Truancy	05 100	00.044				3,000					3,000	0.00%
Visually Handicapped	65,100	22,314 36,330			2,400	1,844	1,036,126	40,627			87,414	0.04%
Vocational Programs TOTAL INSTRUCTION	111,889 97,289,543	36,884,813	3,338,071	14,083	309,393	3,906,992	1,168,013	367,239	2,917,313	0	1,229,216 146,195,460	0.62% 74.21%
TOTAL INSTRUCTION	91,209,545	30,004,013	3,330,071	14,005	309,393	3,900,992	1,100,013	307,239	2,917,313	U	140,195,400	74.2176
Administration, Attendance & Health Programs:												
Board Services	83,546	6,388			46,910						136,844	0.07%
Executive Admin Services	785,876	251,599	45,000		34,462	22,729					1,139,666	0.58%
Fiscal Services	634,690	277,104	321,576		3,100	11,976					1,248,446	0.63%
Health Services	1,622,338	507,978	8,000		50	64,428		12,863			2,215,657	1.12%
Human Resources	704,192	264,714	38,450		13,075	9,537					1,029,968	0.52%
Instructional Accountability	317,144	86,595	2,500	)	576	6,877		1,356			415,048	0.21%
Other Programs	19,009	10,184	40.000		1.010	04.000					29,193	0.01%
Psychological Services	818,425	263,030	19,800		4,212	21,962					1,127,429	0.57%
Public Information Services	338,032	106,416	15,951		2,500	20,611					483,510	0.25%
Regular Programs	558,177	208,568	04.000		1,412	40.070					768,157	0.39%
Reprographics	353,588	129,788	34,392		194	49,870 24,542					567,832	0.29% 0.01%
Science	415,321	133,756	100.000			24,542					24,542 652,003	0.01%
Special Programs Substitue Personnel	2,590	133,756	102,926	)							2,788	0.33%
TOTAL ADMINISTRATION, ATTENDANCE & HEALTH	6,652,928	2,246,318	588,595	0	106,491	232,532	0	14,219	0	0	9,841,083	5.00%
Pupil Transportation Programs:												
At-Risk-4-Year Old Program	112,000	8,568									120,568	0.06%
Elementary Summer Remedial	29,000	2,219									31,219	0.02%
Middle School Summer Remedial	27,030	2,068									29,098	0.01%
Regular Programs	3,400	260									3,660	0.00%
SOL Remediation Secondary	12,000	918									12,918	0.01%
Summer Programs	6,612	506				0 400 500					7,118	0.00%
TransMaintenance Services	463,161	159,860	25.000		140 700	2,160,562			10.000		2,783,583	1.41%
TransManagement & Direction	543,471	177,406 112.385	25,000	,	140,700	1,832			10,000		898,409 917,886	0.46% 0.47%
TransMonitoring Services TransVehicle Operation Services	805,501 3,075,511	1,305,500				62,000		80,000			4.523.011	2.30%
TOTAL PUPIL TRANSPORTATION	5,077,686	1,769,690	25,000	0	140,700	2,224,394	0	80,000	10,000	0	9,327,470	4.73%
			· · ·									
Operations & Maintenance Programs:						1 000					1 000	0.00%
Art At Risk Four Year Olds			12,600	1	39,065	1,220					1,220 51,665	0.00%
Business Education			5,000		5,873	2,446					13,319	0.01%
Family and Consumer Science-Family Focus			5,398		-,	1.000					6,398	0.00%
Family and Consumer Science-Occupational			2,500			1,000					3,500	0.00%
Fiscal Services		19,601	136,379		2,239,100						2,395,080	1.22%
Gifted and Talented					722	53					775	0.00%
Health and PE						1,500					1,500	0.00%
Health Services			4,100	)							4,100	0.00%
Human Resources			2,000	)							2,000	0.00%
Homebound			600	)	299						899	0.00%
Library Media Services			6,236	;		3,056					9,292	0.00%
Marketing						2,766					2,766	0.00%
Music - Band						57,131					57,131	0.03%
O&M-Building Services	6,279,622	2,277,866	1,060,891		3,691,703	949,585					14,259,667	7.24%
O&M-Management&Direction	178,902	72,672				173,336		257,733			682,643	0.35%
O&M-Security Services	789,060	360,245	75,000	)							1,224,305	0.62%
Other Programs					93	423					516	0.00%
Performance Learning Center					84						84	0.00%
Public Information Services					89,724						89,724	0.05%
Regular Programs			2,144		28,031	12,510					42,685	0.02%
Reprographics			20,150	)	72,203	2,000					94,353	0.05%
Reserve for Fall Membership Adj					29,308	194					29,502	0.01%
Safe Schools			694,595 800			18,328 2,035		10,170			723,093	0.37%
Trade and Industrial TOTAL OPERATIONS & MAINTENANCE	7,247,584	2,730,384	2,028,393	0	6,196,205	1,228,583	0	267,903	0	0	2,835 19,699,052	0.00% 10.00%
TOTAL OFERATIONS & MAINTENANCE	1,241,584	2,730,384	2,020,393	U	0,190,205	1,220,383	U	207,903	0	0	19,099,052	10.00%

#### **OPERATING BUDGET PROGRAM EXPENDITURES BY CATEGORY FY14**

			Contract			Materials &	Payments to			Fund		Percent of
EXPENDITURE ACCOUNTS	Salaries	Fringe Benefits	Services	Internal Services	Other Charges	Supplies	Other Agencies	Capital	Contingencies	Transfers	FY14 Approved	Total
Technology Programs:												
Curriculum Development						98,300					98,300	0.05%
English and Language Arts						78,750					78,750	0.04%
Fiscal Services		35,000	826	3	358,974						394,800	0.20%
Gifted and Talented		,				3.134					3,134	0.00%
Homebound					9.890	11.460					21,350	0.01%
Human Resources		58.000	15.000	)	0,000	,					73.000	0.04%
Library Media Services		,				189.907					189,907	0.10%
NBCT Supplement	8.000	612				,					8.612	0.00%
O&M-Building Services	0,000	0.2			324,346						324,346	0.16%
Performance Learning Center					4.800						4.800	0.00%
Public Information Services					1,000	11.075					11.075	0.01%
Regular Programs						323,200					323,200	0.16%
Safe Schools					500	020,200					500	0.00%
Special Programs					000	12.800					12.800	0.00%
TechClassroom Instruction	429.084	155.241				12,000					584.325	0.30%
TechInstructional Support	2.649.246	953,443			839.145	195.000		1,265,000			5.901.834	3.00%
TechManagement & Direction	174.818	51.806	610.016		18,444	328,421		1,200,000			1,183,505	0.60%
Technology Education	1.159.377	356,471	4.200		10,444	64,926					1,584,974	0.80%
Trade and Industrial	1,133,377	550,471	2,000			200					2,200	0.00%
TransManagement & Direction			2,000	,		40.452					40.452	0.00%
Vocational Programs						114.043		158,003			272.046	0.02 %
TOTAL TECHNOLOGY	4,420,525	1,610,573	632,042	0	1,556,099	1,471,668	0	1,423,003	0	0	1	5.64%
Fund Transfers:												
										534,102	2 534.102	0.27%
C-PEG TV Subsidy										287,000		
Student Activity Subsidy												0.15%
TOTAL FUND TRANSFERS	0	0	0	0	0	0	0	0	0	821,102	821,102	0.42%
TOTAL EXPENDITURES	\$120,688,266	\$45,241,778	\$6,612,101	\$14,083	\$8,308,888	\$9,064,169	\$1,168,013	\$2,152,364	\$2,927,313	\$821,102	\$196,998,077	100.00%

Note: Totals and percentages may not add due to rounding

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# **FUND 50 EXPENDITURE**

# LINE ITEM BUDGET

# 2014 - 2015

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
1 - 1114	Comp of Administrative Personnel	5.0	6.0	1.0	243,283	261,472	298,008	13.97
1 - 1121	Comp of Teachers	1416	1,394.5	(21.5)	62,882,318	66,414,913	64,739,030	(2.52)
1 - 1122	Comp of Librarians	37.0	37.0	0.0	1,693,197	1,855,157	1,824,204	(1.67)
1 - 1123	Comp of Deans & Guidance Counselors	68.0	60.0	(8.0)	3,485,954	3,582,949	3,175,475	(11.37)
1 - 1124	Comp of Coordinators	4.0	4.0	0.0	331,553	352,140	351,825	(0.09)
1 - 1125	Comp of Directors / Curriculum Leaders	17.3	17.3	0.0	1,429,221	1,518,558	1,518,335	(0.01)
1 - 1126	Comp of Principals	32.0	32.0	0.0	2,535,457	2,692,078	2,636,452	(2.07)
1 - 1127	Comp of Assistant Principals	52.0	52.0	0.0	3,261,398	3,476,895	3,474,176	(0.08)
1 - 1128	Comp of Teachers - Summer Remedial				406,410	434,469	414,469	(4.60)
1 - 1129	Comp of ROTC Instructors	10.0	10.0	0.0	698,214	734,821	721,517	(1.81)
1 - 1134	Comp of Social Workers	10.0	9.0	(1.0)	541,075	578,846	550,742	(4.86)

- **1 1114 Comp of Administrative Personnel:** The net increase in this line item is due to the addition of 1 School Accountant position at the Campus at Lee +/- adjusted allocation based on FY14 actual costs.
- 1–1121 **Comp of Teachers:** The decrease in this line item is due to the elimination of 21.5 teaching positions as follows: 1 reduction due to the elimination of the Excel Art program at Spratley Gifted Center, 2 positions at Bridgeport, 8.5 positions due to the elimination of middle school teams, 9 Special Education reductions due to declining enrollment and restructuring of the program, and 1 elementary Spanish teacher due to the elimination of the Primary Years Program (PYP) +/- adjusted allocation based on FY14 actual costs.
- **1 1122 Comp of Librarians:** The decrease in this line item is due to +/- adjusted allocation based on FY14 actual costs.
- 1 1123 Comp of Deans and Guidance Counselors: The decrease in this line item is due to the elimination of 8 elementary School Counselors (1 of these 8 was made part-time – see 1-1339) based on SOQ +/- adjusted allocation based on FY14 actual costs.
- **1 1124 Comp of Coordinators:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- 1 1125 Comp of Directors/Curriculum Leaders: The net decrease in this line item is due to the reclassification of the CTE Curriculum Leader to a Director as well as an equity adjustment for the Health and PE Curriculum Leader. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **1 1126 Comp of Principals:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **1 1127 Comp of Assistant Principals:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **1–1129 Comp of ROTC Instructors:** The decrease in this line item is due to 2 Air Force Junior ROTC positions going from 11 month to 10 month contracts +/- adjusted allocation based on FY14 actual costs.
- 1 1134 Comp of Social Workers: The net decrease in this line item is due to the elimination of 2 Parent Involvement Facilitator positions at Hampton and Phoebus as well as the addition of a Family Engagement Specialist for the ESL program, which was approved after the FY14 budget was finalized. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.

						FINAL	SCHOOL BOARD'S	
	OBJECT OF EXPENDITURE	APPROVED 2013-14	APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	APPROVED 2013-2014	APPROVED 2014 - 2015	% INCR (DECR)
1 - 1139	Comp of Instructional Support Personnel	56.9	63.0	6.1	3,194,918	3,469,120	3,828,164	10.35
1 - 1141	Comp of Instructional Assistants	238.0	141.0	(97.0)	4,433,623	4,570,080	2,662,422	(41.74)
1 - 1143	Comp of Technical Personnel	1.0	1.0	0.0	36,284	38,502	38,508	0.02
1 - 1148	Comp of Instructional Assistants - Summer Remedial				31,364	25,076	25,076	0.00
1 - 1150	Comp of Secretarial & Clerical	86.3	87.3	1.0	2,694,310	2,832,317	2,859,107	0.95
1 - 1320	Comp of Part-Time Teachers	8.5	10.0	1.5	546,238	421,657	547,591	29.87
1 - 1321	Comp of Homebound Instructors				293,914	256,000	292,000	14.06
1 - 1322	Comp of Temporary Teachers				435,690	297,814	334,043	12.16
1 - 1334	Comp of Part-Time Social Workers	0.5	0.5	0.0	35,453	30,701	30,701	0.00
1 - 1339	Comp of Part-Time Instructional Support Personnel	3.0	3.0	0.0	172,505	168,197	177,783	5.70
1 - 1342	Comp of Part-Time Instructional Assistants	15.0	52.0	37.0	208,113	347,004	1,360,920	292.19

- 1 1139 **Comp of Instructional Support Personnel:** The net increase in this line item is due to the reclassification of 4 teacher positions to Athletic Director positions, and the addition of 1 FTE College/Career Coach and the elimination 1 Speech/Language Pathologist position. In addition, this line item includes the addition of 2.1 FTE for the reclassification of 3 teacher specialists which were previously 30% Fund 50 and are now 100% Fund 50. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **1–1141 Comp of Instructional Assistants:** The decrease in this line item is due to the elimination of 97 positions as follows: 74 full time Instructional Assistants were reclassified to part time (see 1-1342), 2 Special Education Student Attendants and 21 Special Education Instructional Assistants were eliminated based on declining enrollment and restructuring of the program. This line item also includes a 25% reduction in all supplements with the exception of the Basic Needs Provider supplement, +/- adjusted allocation based on FY14 actual costs.
- **1 1143 Comp of Technical Personnel:** The increase in this line item is due to +/- adjusted allocation based on FY14 actual costs.
- **1 1150 Comp of Secretarial & Clerical:** The net increase in this line item is due to the reclassification of an ESL Administrative Secretary II from Fund 60 to Fund 50. This line item also includes a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **1 1320 Comp of Part-Time Teachers:** The net increase of 1.5 FTE positions in this line is based on the FY15 required teacher headcount +/- adjusted allocation based on FY14 actual costs.
- **1 1321 Comp of Homebound Instructors:** The increase in this line item is an adjustment to reflect actual spending for this account.
- 1-1322 Comp of Temporary Teachers: The increase in this line item is due to the reclassification of expenses from Partnership Payments to City (see 1-3822) for tutors in the after school program.
- 1 1339 Comp of Part-Time Instructional Support Personnel: The net increase in this line is due to the addition of a .5 FTE elementary School Counselor (see 1-1123) and the elimination of the part-time Parent Resource Center Facilitator. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **1 1342 Comp of Part-Time Instructional Assistants:** The increase in this line item is due to the reclassification of 74 Instructional Assistants (37 FTE) from full time (see 1-1141) to part-time +/- adjusted allocation based on FY14 actual costs.

	OBJECT OF EXPENDITURE	 APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
1 - 1343	Comp of Part-Time Employees	27.0	1.5	(25.5)	238,633	288,966	81,115	(71.93)
1 - 1350	Comp of Part-Time Secretarial & Clerical	18.0	17.5	(0.5)	243,335	258,198	240,055	(7.03)
1 - 1399	Comp of Temporary Employees				1,473,297	1,446,495	1,019,776	(29.50)
1 - 1425	Comp of Part-Time Curriculum Developers				14,790	28,207	28,207	0.00
1 - 1514	Comp of Substitute Administrators				65,205	83,029	83,029	0.00
1 - 1521	Comp of Substitute Teachers				1,659,713	1,654,776	-	(100.00)
1 - 1541	Comp of Substitute Teacher Assistants				153,172	100,180	-	(100.00)
1 - 1550	Comp of Substitute Secretarial & Clerical				64,662	70,926	-	(100.00)
1 - 1900	Attrition				-	(1,000,000)	(1,713,494)	71.35
1 - 2100	FICA, Employer Contribution				6,989,295	7,442,650	7,007,340	(5.85)
1 - 2210	Virginia Retirement System (VRS)				14,052,223	11,773,404	13,780,602	17.05
1 - 2220	Hampton Employee Retirement System (HERS)				3,183,511	3,183,511	4,567,856	43.48
1 - 2300	Health Insurance Subsidy				9,110,695	12,911,548	12,939,662	0.22
1 - 2311	Dental Insurance Subsidy				1,692	-	-	0.00
1 - 2400	VRS Life Insurance Subsidy				1,042,992	1,097,136	1,053,923	(3.94)
1 - 2410	Life Insurance Premiums				148		-	0.00
1 - 2600	Unemployment Insurance Employer Contribution				98,851	250,000	139,160	(44.34)
1 - 2820	Tuition Reimbursement				1,182	-	-	0.00
1 - 2830	Staff Development				143,721	115,500	38,383	(66.77)

- **1 1343 Comp of Part-Time Employees:** The net decrease in this line item is due to the reclassification of 52 Cafeteria Monitor positions (26 FTE) to Fund 51 School Food and Nutrition Services and the addition of 1 Grant Writer position (.5 FTE) +/- adjusted allocation based on FY14 actual costs.
- 1 1350 Comp of Part-Time Secretarial & Clerical: The decrease in this line item is due to the reclassification of the Health/PE Administrative Secretary II position (.5 FTE) to Fund 60 +/- adjusted allocation based on FY14 actual costs.
- **1–1399 Comp of Temporary Personnel:** The decrease in this line item is due to the elimination of the Middle School Instructional Leader supplements, and a 25% reduction in all other supplements with the exception of the Basic Needs Provider.
- **1 1521 Comp of Substitute Teachers:** The decrease in this line item is due to the outsourcing of substitute teachers (see 1-3145).
- **1 1541 Comp of Substitute Instructional Assistants:** The decrease in this line item is due to the outsourcing of substitute instructional assistants (see 1-3145).
- **1 1550 Comp of Substitute Secretarial/Clerical:** The decrease in this line item is due to the outsourcing of substitute secretarial/clerical (see 1-3145).
- **1 1900** Attrition: The increase in this line item is based on the estimated savings from the retirement incentive offered in FY14.
- **1 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a rate increase for professional employees from 12.77% to 15.56% and a decrease for non-professional employees from 12.09% to 10.81%.
- **1 2220** Hampton Employees Retirement System (HERS): The increase in this line item is based on a new actuarial report and sets funding for a two year period.
- **1 2300 Health Insurance Subsidy:** The increase in this line item is due to a 4.8% increase in premiums +/- adjustments for actual employee enrollment under the HCS health insurance program.
- **1 2600 Unemployment Insurance Employer Contributions:** The decrease in this line item is based on projected expenses for FY15.
- **1 2830 Staff Development:** The decrease in this line item reflects the elimination of the Primary Years Program at Burbank elementary and the Middle Years Program at Lindsay middle school.

			PERSONNEL			FINAL	SCHOOL BOARD'S	
	OBJECT OF EXPENDITURE	APPROVED 2013-14	APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	APPROVED 2013-2014	APPROVED 2014 - 2015	% INCR (DECR)
1 - 2831	Unused Sick Leave				215,130	61,064	61,064	0.00
1 - 2832	Unused Vacation Leave				92,002	50,000	50,000	0.00
1 - 3145	Professional Services				165,821	216,568	2,733,218	1,162.06
1 - 3150	Due Process Hearings				65,675	20,520	40,520	97.47
1 - 3160	Concert Series				34,722	21,982	21,982	0.00
1 - 3320	Contracted Maintenance Agreements				960	1,296	1,296	0.00
1 - 3602	At-Risk Four-Year Old Program				593,561	593,561	593,561	0.00
1 - 3760	Virginia Living Museum Services				3,997	4,319	4,319	0.00
1 - 3770	Virginia Air and Space Center				5,015	4,011	4,011	0.00
1 - 3810	Tuition Paid Regional Programs - Spec Ed				2,542,147	2,388,266	2,622,831	9.82
1 - 3815	Tuition Paid Academic Programs				6,774	14,448	14,448	0.00
1 - 3822	Partnership Payments to City				3,209	73,100	23,100	(68.40)
1 - 4400	Internal Services				11,154	14,083	16,459	16.87
1 - 5401	Operating Leases - Equipment				55,479	47,192	33,832	(28.31)
1 - 5402	Operating Leases - Rentals				60,000	60,000	60,000	0.00
1 - 5403	Commencement Costs				7,069	25,300	25,300	0.00
1 - 5500	Co-Curricular Activities				18,026	29,637	29,637	0.00
1 - 5501	Travel Expenses				2,747	3,760	3,760	0.00
1 - 5504	Travel - Professional				13,107	64,000	64,000	0.00
1 - 5510	Mileage Reimbursement				57,156	67,984	72,984	7.35
1 - 5800	Community Services				19,550	9,000	9,000	0.00
1 - 5801	Accreditation Costs				2,900	2,520	2,520	0.00
1 - 5802	Dues and Association Memberships				13,600	-	16,500	100.00
1 - 6001	Office Supplies				85,659	112,100	109,740	(2.11)
1 - 6002	Food Cost				-	55,469	55,469	0.00
1 - 6012	Textbooks				1,323,444	1,086,057	1,086,057	0.00

- **1 3145 Professional Services:** The net increase in this line item is primarily due to the outsourcing of substitute teachers, instructional assistants and secretarial/clerical. In addition, professional fees to the Hampton Newport News Community Services Board for Bridgeport Academy have been eliminated. This line item also includes the reclassification of funds to cover the upgrade to the Organizational Development Assistant (see 2-1150).
- **1 3150 Due Process Hearings:** The increase in this line item is based on current and prior years expenditure trends.
- 1 3810 Tuition Paid Regional Programs Spec Ed: Funding in this line item is based on projected student enrollment and tuition costs for FY15 as per the proposed NHREC FY15 budget and projected costs for SECEP.
- **1 3822 Partnership Payments to City:** The decrease in this line item reflects the reclassification of funds to Temporary Teachers (1-1322), Instructional Supplies (1-6013) and Extra Runs (3-1370) in support of the after school program.
- **1 4400** Internal Services: The increase in this line item is due to the printing costs for grades 8 to 11 course offerings.
- **1 5401 Operating Leases Equipment:** The decrease in this line item is due to requested departmental reductions.
- **1 5802 Dues and Association Memberships:** The increase in this line item is due to the reallocation of funds from 9-8200.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
1 - 6013	Instructional Supplies				1,287,300	1,490,392	1,468,536	(1.47)
1 - 6016	Testing & Monitoring Supplies				227,763	323,658	322,748	(0.28)
1 - 6031	Library Books & Periodicals				290,732	457,925	437,925	(4.37)
1 - 6039	Other Instructional Costs - Remedial				20,122	58,509	58,509	0.00
1 - 6050	Other Expenses				353,869	322,882	308,716	(4.39)
1 - 7002	New Horizons - Contribution				19,257	19,257	19,257	0.00
1 - 7003	New Horizons - CTE				974,947	1,036,126	1,039,200	0.30
1 - 7004	New Horizons - Governor's School				75,484	102,630	123,190	20.03
1 - 7100	Youth Violence Prevention				10,000	10,000	10,000	0.00
1 - 8100	Capital Outlay - Replacement				202,574	303,332	297,474	(1.93)
1 - 8200	Capital Outlay - New				233,135	63,907	69,532	8.80
1 - 9919	Contingency - Sales Tax				-	150,000	150,000	0.00
1 - 9920	Contingency - Personnel				-	717,313	1,232,373	71.80
1 - 9923	Contingency - Medicaid Services				1,662	50,000	50,000	0.00
1 - 9924	Contingency - City Debt Service				2,000,000	2,000,000	2,000,000	0.00
	INSTRUCTION CATEGORY TOTAL	2,105.5	1,998.6	(106.9)	139,223,356	146,195,460	146,469,228	0.19

- **1 7003 New Horizons CTE:** Based on projected student enrollment and tuition costs for FY15 as per the proposed NHREC budget.
- **1 7004 New Horizons Governor's School:** Based on projected student enrollment and tuition costs for FY15 as per the proposed NHREC budget.
- **1 8200 Capital Outlay New:** The increase in this line item is due to the addition of funds for Medicaid expenses that were previously paid in Fund 60.
- **1 9919 Contingency Sales Tax:** This item is included in the budget to safeguard against fluctuations in sales tax projections due to economic conditions.
- **1 9920 Contingency:** This item is included in the budget to safeguard against unexpected expenditure pressures, and is used primarily to hire instructional positions if additional staffing is necessary at the start of school based on student enrollment.
- **1 9923 Contingency Medicaid Services:** The current year appropriation reflects fees associated with projected Medicaid revenue collections.
- **1 9924 Contingency City Debt Service:** This line item represents funds due to the City of Hampton for FY 14-15 debt service for building construction.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
2 - 1111	Comp of Board Members	3.5	3.5	0.0	83,546	83,546	83,546	0.00
2 - 1112	Comp of Superintendent	1.0	1.0	0.0	186,391	197,551	196,801	(0.38)
2 - 1113	Comp of Deputy Superintendents	2.0	2.0	0.0	243,449	257,912	257,312	(0.23)
2 - 1114	Comp of Administrative Personnel	12.0	11.0	(1.0)	764,693	807,164	704,709	(12.69)
2 - 1124	Comp of Coordinators	4.0	4.0	0.0	247,368	262,160	261,949	(0.08)
2 - 1125	Comp of Directors	5.0	5.0	0.0	496,577	512,656	511,924	(0.14)
2 - 1131	Comp of Nurses	33.0	33.0	0.0	1,203,534	1,282,356	1,252,777	(2.31)
2 - 1132	Comp of Psychologists	8.0	8.0	0.0	409,166	477,422	472,709	(0.99)
2 - 1139	Comp of Other Professional Personnel	29.0	28.0	(1.0)	1,027,595	1,257,736	1,293,350	2.83
2 - 1143	Comp of Technical Personnel	6.0	6.0	0.0	208,768	222,468	222,480	0.01
2 - 1150	Comp of Secretarial & Clerical	28.0	29.0	1.0	887,002	937,558	968,165	3.26
2 - 1331	Comp of Nurses, Part-Time	0.5	0.5	0.0	10,257	17,296	19,075	10.29
2 - 1339	Comp of Other Professional Personnel - Part-Time	2.0	2.0	0.0	150,151	130,434	130,154	(0.21)

- **2 1112 Comp of Superintendent:** The decrease in this line item is due to a 25% reduction in all supplements.
- **2 1113 Comp of Deputy Superintendents:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- 2 1114 **Comp of Administrative Personnel:** The net decrease in this line item is due to the elimination of an Assistant Director position in Human Resources as well as the reclassification of the Human Resources Coordinator to a Human Resources Manager. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **2 1124 Comp of Coordinators:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **2 1125 Comp of Directors:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **2 1131 Comp of Nurses:** The decrease in this line item is due to +/- adjusted allocation based on FY14 actual costs.
- **2 1132 Comp of Psychologists:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- 2 1139 Comp of Other Professional Personnel: The net increase in this line item is due to +/- adjusted allocation based on FY14 actual costs. In addition, this line item includes the elimination of an In School Suspension Assistant at Bridgeport Academy. This line item also includes a 25% reduction in all supplements.
- **2 1143 Comp of Technical Personnel:** The increase in this line item is due to +/- adjusted allocation based on FY14 actual costs.
- **2 1150 Comp of Secretarial & Clerical:** The net increase in this line item is due to the reclassification of a part-time Messenger/Van Driver to full time (see 2-1343) and the reclassification of 3 Payroll Clerk III to Payroll Specialists. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **2 1331 Comp of Nurses, Part-Time:** The increase in this line item is due to the adjusted allocation based on FY14 actual costs.
- **2 1339 Comp of Other Professional Personnel Part-Time:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.

	OBJECT OF EXPENDITURE	 APPROVED 2013-14	PERSONNEL APPROVED 2014-15	 INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
2 - 1343	Comp of Part-Time Employees	1.0	0.5	(0.5)	25,049	29,121	14,255	(51.05)
2 - 1350	Comp of Part-Time Secretarial & Clerical	3.5	3.5	0.0	88,262	92,439	88,953	(3.77)
2 - 1399	Comp of Temporary Employees				39,666	51,519	59,519	15.53
2 - 1531	Comp of Substitute Nurses				50,597	31,000	53,390	72.23
2 - 1550	Comp of Substitute Secretarial & Clerical				13,239	2,590	-	(100.00)
2 - 2100	FICA, Employer Contribution				451,163	508,949	504,217	(0.93)
2 - 2210	Virginia Retirement System (VRS)				913,018	790,539	953,322	20.59
2 - 2300	Health Insurance Subsidy				513,255	768,072	856,418	11.50
2 - 2400	VRS Life Insurance Subsidy				66,597	73,706	72,908	(1.08)
2 - 2831	Unused Sick Leave				19,873	15,000	15,000	0.00
2 - 2832	Unused Vacation Leave				19,109	15,496	15,496	0.00
2 - 2834	Employee Assistance Program				35,880	33,600	33,600	0.00
2 - 2900	Other Fixed Costs				39,059	40,956	40,956	0.00
2 - 3100	Contracted OSHA Expenses				1,602	8,000	8,000	0.00
2 - 3111	Contracted Testing				-	19,800	19,800	0.00
2 - 3112	Contracted Medical Expenses - Spec Ed				274,175	102,926	102,926	0.00
2 - 3113	Contracted Background Checks				6,674	1,000	1,000	0.00
2 - 3140	Consultant Services				29,940	29,950	29,950	0.00
2 - 3145	Professional Services				163,074	150,830	275,830	82.87
2 - 3500	Contracted Printing Costs				4,576	34,392	26,392	(23.26)
2 - 3610	Advertisements				4,190	7,500	7,500	0.00

- **2 1343 Comp of Part-Time Employees:** The decrease in this line item is due to the reclassification of a part-time Messenger/Van Driver to full time (see 2-1150) +/- adjusted allocation based on FY14 actual costs.
- **2 1350 Comp of Part-Time Secretarial/Clerical:** The decrease in this line item is due to +/- adjusted allocation based on FY14 actual costs.
- **2 1399 Comp of Temporary Employees:** The increase in this line item is due to the addition of funds to support the Human Resources department after the elimination of the Assistant Director position.
- 2 1531 Comp of Substitute Nurses: The increase in this line item reflects actual spending for this account, as well as an adjustment to the hourly rate.
- **2 1550 Comp of Substitute Secretarial/Clerical:** The decrease in this line item is due to the outsourcing of substitute secretarial/clerical (see 1-3145).
- **2 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a rate increase for professional employees from 12.77% to 15.56% and a decrease for non-professional employees from 12.09% to 10.81%.
- **2 2300 Health Insurance Subsidy:** The increase in this line item is due to a 4.8% increase in premiums +/- adjustments for actual employee enrollment under the HCS health insurance program.
- 2 3145 Professional Services: The increase in this line is due to the addition of funds for legal fees and funds to support project management costs for the replacement of our current enterprise system.
- **2 3500 Contracted Printing Costs:** The decrease in this line is due to the transfer of funds to Operating Leases Equipment (4-5401) to support a copier lease.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
2 - 3612	Public Relations				19,616	15,951	15,951	0.00
2 - 3821	Payment to City for Purchasing				219,794	218,246	225,412	3.28
2 - 5501	Travel Expenses				13,322	14,416	14,416	0.00
2 - 5504	Travel Expenses - Professional				6,688	7,585	7,585	0.00
2 - 5505	Travel - School Board				19,384	19,264	19,264	0.00
2 - 5510	Mileage Reimbursement				8,268	6,964	10,853	55.84
2 - 5802	Membership & Association Dues				57,534	58,262	60,616	4.04
2 - 6001	Office Supplies				19,001	29,620	29,620	0.00
2 - 6004	Medical Supplies				29,332	55,561	60,561	9.00
2 - 6010	OSHA Supplies				28,619	49,131	43,755	(10.94)
2 - 6011	Other Operating Supplies				8,188	8,232	8,232	0.00
2 - 6014	Books, Subscriptions & Microfilm				-	1,000	1,000	0.00
2 - 6040	Print Shop Supplies				30,174	41,638	41,638	0.00
2 - 6050	Other Expenses				50,947	47,350	48,370	2.15
2 - 8100	Capital Outlay - Replacement				34,577	12,863	12,863	0.00
2 - 8200	Capital Outlay - New				1,465	1,356	1,356	0.00
	ADMINISTRATION / ATTENDANCE & HEALTH CATEGORY TOTAL	138.5	137.0	(1.5)	9,224,406	9,841,083	10,155,875	3.20

**2 – 5510 Travel Expenses:** The increase in this line item is due to the addition of funds for mileage reimbursement for the Psychological Services department based on actual expenses.

	OBJECT OF EXPENDITURE	 APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
3 - 1114	Comp of Administrative Personnel	5.0	5.0	0.0	224,618	238,095	238,095	0.00
3 - 1125	Comp of Directors	1.0	1.0	0.0	92,397	97,916	97,811	(0.11)
3 - 1143	Comp of Technical Personnel	3.0	4.0	1.0	97,572	94,512	117,545	24.37
3 - 1150	Comp of Secretarial & Clerical	1.0	1.0	0.0	35,599	37,290	37,290	0.00
3 - 1165	Comp of Garage Employees	10.0	10.0	0.0	453,815	430,921	413,793	(3.97)
3 - 1170	Comp of Bus Drivers	161.0	161.0	0.0	2,900,929	2,386,851	2,374,617	(0.51)
3 - 1190	Comp of Bus Attendants	21.0	21.0	0.0	265,537	250,383	251,496	0.44
3 - 1265	Comp of Garage Employees - Overtime				-	32,240	32,240	0.00
3 - 1343	Comp of Part-Time Employees	0.5	0.0	(0.5)	14,576	27,153	-	(100.00)
3 - 1350	Comp of Part-Time Secretarial & Clerical	0.5	0.0	(0.5)	19,632	20,505	-	(100.00)
3 - 1370	Comp of Bus Drivers - Extra Runs				178,176	386,611	393,971	1.90
3 - 1371	Comp of Part-Time Bus Drivers	19.5	19.5	0.0	409,958	492,091	486,585	(1.12)
3 - 1394	Comp of Part-Time Bus Attendants	28.0	28.0	0.0	572,548	555,118	554,243	(0.16)
3 - 1399	Comp of Temporary Employees				24,508	28,000	28,000	0.00
3 - 2100	FICA, Employer Contribution				397,776	388,443	384,465	(1.02)
3 - 2210	Virginia Retirement System (VRS)				485,870	391,485	399,482	2.04
3 - 2300	Health Insurance Subsidy				699,765	936,078	1,067,334	14.02
3 - 2400	VRS Life Insurance Subsidy				37,939	38,220	41,412	8.35

- **3 1125 Comp of Directors:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **3 1143 Comp of Technical Personnel:** The net increase in this line item is due to the reclassification of 2 part-time positions (Route Scheduling Assistant 3-1343 and Administrative Secretary I 3-1350) into a full time Transportation Assistant +/- adjusted allocation based on FY14 actual costs.
- **3 1165 Comp of Garage Employees:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **3 1170 Comp of Bus Drivers:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **3 1190 Comp of Bus Attendants:** The increase in this line item is due to adjusted allocation based on FY14 actual costs.
- **3 1343 Comp of Part-Time Employees:** The decrease in this line item is due to the reclassification of a part-time Route Scheduling Assistant to a full time Transportation Assistant (see 3-1143).
- **3 1350 Comp of Part-Time Secretarial/Clerical:** The decrease in this line item is due to the reclassification of a part-time Administrative Secretary I to a full time Transportation Assistant (see 3-1143).
- **3 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a rate increase for professional employees from 12.77% to 15.56% and a decrease for non-professional employees from 12.09% to 10.81%.
- **3 2300 Health Insurance Subsidy:** The increase in this line item is due to a 4.8% increase in premiums +/- adjustments for actual employee enrollment under the HCS health insurance program.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
3 - 2830	Staff Development				4,445	12,500	12,500	0.00
3 - 2831	Unused Sick Leave				10,694	1,453	1,453	0.00
3 - 2832	Unused Vacation Leave				-	1,511	1,511	0.00
3 - 3145	Professional Services				18,666	25,000	25,000	0.00
3 - 3410	Transportation by Public Carrier				15,141	-	3,000	100.00
3 - 3420	Transportation by Contracted Carrier				18,709	-	3,000	100.00
3 - 5204	Cell Phone Service				12,039	15,600	15,600	0.00
3 - 5401	Leases/Rental of Equipment				3,225	5,100	5,100	0.00
3 - 5402	Leases/Rental of Buildings				120,000	120,000	120,000	0.00
3 - 6001	Office Supplies				7,956	1,832	1,832	0.00
3 - 6008	Vehicle & Powered Equipment Fuels				1,496,441	1,448,084	1,448,084	0.00
3 - 6009	Vehicle & Powered Equipment Supplies				865,535	712,478	712,478	0.00
3 - 6050	Other Expenses				13,506	62,000	62,000	0.00
3 - 8100	Capital Outlay - Replacement				525,423	-	-	0.00
3 - 8102	Lease / Purchase Agreements				79,963	80,000	-	(100.00)
3 - 8200	Capital Outlay - New				8,286	-	-	0.00
3 - 9920	Contingency				-	10,000	10,000	0.00
	TRANSPORTATION CATEGORY TOTAL	250.5	250.5	0.0	10,111,243	9,327,470	9,339,937	0.13

- **3 3410 Transportation by Public Carrier:** The increase in this line item is due to funding added for Special Education transportation.
- **3 3420 Transportation by Contracted Carrier:** The increase in this line item is due to funding added for Special Education transportation.
- **3 8102 Lease/Purchase Agreements:** This line item reflects the elimination of a bus lease that was paid off in FY14.
- **3 9920 Contingency:** This item is included in the budget to safeguard against unexpected expenditure pressures.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
4 - 1114	Comp of Administrative Personnel	3.0	4.0	1.0	210,984	193,617	229,156	18.36
4 - 1125	Comp of Directors	1.0	1.0	0.0	99,690	105,671	105,671	0.00
4 - 1150	Comp of Secretarial & Clerical	2.0	1.0	(1.0)	58,514	73,231	30,947	(57.74)
4 - 1160	Comp of Maintenance Employees	44.0	28.0	(16.0)	1,787,894	1,887,248	1,161,117	(38.48)
4 - 1191	Comp of Custodians	126.0	0.0	(126.0)	2,807,569	3,114,485	(0)	(100.00)
4 - 1192	Comp of School Security Officers	33.0	34.5	1.5	621,609	669,872	673,666	0.57
4 - 1260	Comp of Maintenance Personnel - Overtime				-	43,680	43,680	0.00
4 - 1291	Comp of Custodial Personnel - Overtime				-	13,629	-	(100.00)
4 - 1360	Comp of Part Time Maintenance Employees	0.5	0.5	0.0	-	18,375	22,410	21.96
4 - 1391	Comp of Part-Time Custodians	42.0	0.5	(41.5)	856,921	988,840	12,239	(98.76)
4 - 1392	Comp of Part-Time School Security Officers	1.5	1.0	(0.5)	40,488	47,160	26,028	(44.81)

- **4-1114 Comp of Administrative Personnel:** The net increase in this line item is due to the addition of a School Operations Project Manager which was reclassified from a Contract Specialist (see 4-1150), the elimination of a Manager of School Operations and an Environmental Compliance and Safety Coordinator position due to the outsourcing of custodial and HVAC services (see 4-3310), and the reclassification of positions in the maintenance department. In addition, this line item includes the transfer of 2 Energy Specialists from 4-1160 +/- adjusted allocation based on FY14 actual costs. This line item also includes a 25% reduction in all supplements.
- **4 1150 Comp of Secretarial & Clerical:** The decrease in this line item is due to the reclassification of the Contract Specialist position to a School Operations Project Manager (see 4-1114) and a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **4 1160 Comp of Maintenance Employees:** The net decrease in this line item is due to the elimination of 2 Custodial Supervisors, 2 Warehouse positions and 10 HVAC positions due to the outsourcing of custodial and HVAC services (see 4-3310). In addition this line item includes the transfer of 2 Energy Specialists to 4-1114 and a 25% reduction in all +/- adjusted allocation based on FY14 actual costs.
- **4 1191 Comp of Custodians:** The decrease in this line item is due to the elimination of 125 custodial positions due to the outsourcing of custodians (see 4-3310). In addition, a full time SAC custodian was reclassified to a part-time Facilities Assistant (see 4-1391).
- 4 1192 Comp of School Security Officers: The net increase in this line item is due to the addition of a shared security position with the City of Hampton (.5 FTE). In addition, a part-time security position at The Campus at Lee was reclassified to 1 full time position. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **4 1291 Comp of Custodial Personnel Overtime:** The decrease in this line item is due to the outsourcing of custodians (see 4-3310).
- **4 1360 Comp of Part-Time Maintenance Employees:** The net increase in this line item is due to the adjusted allocation based on FY14 actual costs.
- **4 1391 Comp of Part-Time Custodians:** The net decrease in this line item is due to the elimination of 84 part-time custodians (42 FTE) based on the outsourcing of custodial services (see 4-3310). In addition this line item includes the transfer of a full time SAC custodian to a part-time Facilities Assistant (see 4-1191).
- **4 1392 Comp of Part-Time School Security Officers:** The decrease in this line item is due to the elimination of a part-time security position (.5 FTE) at The Campus at Lee that was reclassified to 1 full time position (see 4-1192) +/- adjusted allocation based on FY14 actual costs.

			PERSONNEL			FINAL	SCHOOL BOARD'S	
	OBJECT OF EXPENDITURE	APPROVED 2013-14	APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	APPROVED 2013-2014	APPROVED 2014 - 2015	% INCR (DECR)
				. ,				
4 - 1550	Comp of Substitute Secretarial and Clerical				4,553	-	-	0.00
4 - 1591	Comp of Substitute Custodians				204,745	86,776	-	(100.00)
4 - 1592	Comp of Substitute Staff Aides				52,480	5,000	5,000	0.00
4 - 2100	FICA, Employer Contribution				499,755	554,440	176,708	(68.13)
4 - 2210	Virginia Retirement System (VRS)				867,841	732,966	252,382	(65.57)
4 - 2300	Health Insurance Subsidy				894,433	1,351,929	532,670	(60.60)
4 - 2400	VRS Life Insurance Subsidy				65,988	71,448	25,878	(63.78)
4 - 2831	Unused Sick Leave				8,358	4,601	4,601	0.00
4 - 2832	Unused Vacation Leave				17,613	15,000	15,000	0.00
4 - 3100	Contracted OSHA Expenses				28,345	34,670	39,670	14.42
4 - 3120	Contracted Security Service				88,275	75,000	75,000	0.00
4 - 3122	Contracted Resource Officers				656,344	691,595	714,736	3.35
4 - 3310	Contracted Building & Grounds Service				1,432,044	681,086	5,670,933	732.63
4 - 3320	Contracted Maintenance Agreements				140,306	188,409	177,611	(5.73)
4 - 3330	Contracted Repair Services				3,798	12,498	15,498	24.00
4 - 3823	Payment to City for Building Services				345,135	345,135	350,603	1.58
4 - 5100	Natural Gas				212,414	323,448	323,448	0.00
4 - 5101	Electrical Services				2,989,980	2,987,012	2,987,012	0.00
4 - 5103	Water & Sewer Services				329,333	353,128	353,128	0.00
4 - 5201	Postage Services				125,489	144,541	143,997	(0.38)
4 - 5204	Cell Phone Service				18,622	16,400	16,400	0.00
4 - 5300	Self Insurance				2,104,790	2,197,700	2,532,925	15.25

- **4 1591 Comp of Substitute Custodians:** The decrease in this line item is due to the outsourcing of custodians (see 4-3310).
- **4 2100 FICA Employer Contribution:** The decrease in this line item is due to the outsourcing of custodial and HVAC positions.
- **4 2210 Virginia Retirement System (VRS):** The net decrease in this line item is due to the outsourcing of custodial and HVAC positions and a rate increase for professional employees from 12.77% to 15.56% and a decrease for non-professional employees from 12.09% to 10.81%.
- **4 2300 Health Insurance Subsidy:** The net decrease in this line item is due to the outsourcing of custodial and HVAC position and a 4.8% increase in premiums +/- adjustments for actual employee enrollment under the HCS health insurance program.
- **4 2400 VRS Life Insurance Subsidy:** The decrease in this line item is due to the outsourcing of custodial and HVAC positions.
- **4 3100 Contracted OSHA Expenses:** The increase in this line item is due to additional funding for a third party OSHA consultant.
- **4 3310 Contracted Building and Grounds Service:** The increase in this line item is due to the outsourcing of custodial and HVAC positions.
- **4 5300 Self-Insurance:** The increase in this line item reflects the estimated costs for FY15 as determined by the City's Risk Management Office.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL- APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
4 - 5401	Operating Leases - Equipment				94,139	132,576	155,668	17.42
4 - 5402	Operating Leases - Buildings				208,744	-	-	0.00
4 - 5501	Travel Expenses				1,400		-	0.00
4 - 5606	WHRO - Capital				41,230	41,400	41,400	0.00
4 - 5802	Dues and Association Memberships				745		-	0.00
4 - 6001	Office Supplies				5,718	5,087	5,087	0.00
4 - 6005	Custodial Supplies				324,081	328,759	-	(100.00)
4 - 6007	Maintenance Supplies				710,356	606,804	521,804	(14.01)
4 - 6010	OSHA Supplies				3,965	6,296	6,296	0.00
4 - 6017	Repair Parts & Supplies				56,698	111,388	114,257	2.58
4 - 6050	Other Expenses				132,528	170,249	170,249	0.00
4 - 8100	Capital Outlay - Replacement				169,126	267,903	267,903	0.00
4 - 8200	Capital Outlay - New				299	-	-	0.00
	OPERATION AND MAINTENANCE CATEGORY TOTAL	253.0	70.	5 (182.5	) 19,323,338	19,699,052	18,000,777	(8.62)

- **4 5401 Operating Leases Equipment:** This line item reflects the addition of a copier lease.
- **4 6005 Custodial Supplies:** The decrease in this line item is due to the outsourcing of the custodial function (see 4-3310).
- **4 6007 Maintenance Supplies:** The decrease in this line item is due to the outsourcing of the HVAC function (see 4-3310).

OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
Student Athletic Subsidy (Fund 94) PEG TV Subsidy (Fund 60)				287,000 534,102	287,000 534,102	287,000 434,102	0.00 (18.72)
FUND TRANSFERS CATEGORY TOTAL				821,102	821,102	721,102	(12.18)

- **7 9300** Student Athletic Subsidy (Fund 94): This line item provides support for student athletics in all middle and high schools.
- 7 9940 PEG TV Subsidy (Fund 60): This line item represents the HCS portion of the subsidy to fund the joint project with the City of Hampton for Community Television Services. It reflects a decrease of \$100,000 due to program efficiencies.

_	OBJECT OF EXPENDITURE	 APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
9 - 1121	Comp of Teachers	29.0	27.0	(2.0)	1,246,675	1,426,639	1,296,827	(9.10)
9 - 1125	Comp of Directors/Curriculum Leaders	1.0	1.0	0.0	123,635	130,981	130,681	(0.23)
9 - 1139	Comp of Other Professional Personnel	2.0	2.0	0.0	121,255	128,530	128,531	0.00
9 - 1143	Comp of Other Technical Personnel	46.0	46.0	0.0	2,247,667	2,384,833	2,408,609	1.00
9 - 1150	Comp of Secretarial and Clerical	9.0	9.0	0.0	291,342	308,250	319,624	3.69
9 - 1320	Comp of Part Time Teachers	0.5	1.0	0.5	33,292	33,292	57,328	72.20
9 - 1343	Comp of Part Time Employees	0.0	0.5	0.5	-	-	12,500	100.00
9 - 1399	Comp of Temporary Employees				50,835	8,000	4,500	(43.75)
9 - 2100	FICA, Employer Contribution				305,080	338,170	333,433	(1.40)
9 - 2210	Virginia Retirement System (VRS)				656,523	558,427	665,965	19.26
9 - 2300	Health Insurance Subsidy				378,348	568,938	606,802	6.66
9 - 2400	VRS Life Insurance Subsidy				47,864	52,038	50,932	(2.13)
9 - 2830	Professional Development				307	58,000	58,000	0.00
9 - 2831	Unused Sick Leave				8,352	10,000	10,000	0.00
9 - 2832	Unused Vacation Leave				344	25,000	25,000	0.00
9 - 3145	Professional Services				417,127	610,016	610,016	0.00
9 - 3320	Contracted Maintenance Agreements				14,855	15,000	-	(100.00)
9 - 3330	Contracted Repair Service				8,473	6,200	6,200	0.00
9 - 3820	Data Processing Payments to City				724	826	740	(10.41)
9 - 5200	Telephone Service				254,761	324,346	324,346	0.00
9 - 5204	Cell Phone Service				1,471	1,944	1,944	0.00
9 - 5205	Communication Technology				234,163	727,714	578,201	(20.55)

- **9 1121 Comp of Teachers:** The decrease in this line item is due to the elimination of 2 teaching positions +/- adjusted allocation based on FY14 actual costs.
- **9 1125 Comp of Directors/Curriculum Leaders:** The decrease in this line item is due to a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **9 1143 Comp of Other Technical Personnel:** The net increase in this line item is due to the reclassification of 3 level II technology positions to Senior. This line item also includes a 25% reduction in all supplements +/- adjusted allocation based on FY14 actual costs.
- **9 1150 Comp of Secretarial & Clerical:** The net increase in this line item is due to the reclassification of 8 School Information Processing Specialists from 11 to 11.5 months. This line item also includes a 25% reduction in all supplements, +/- adjusted allocation based on FY14 actual costs.
- **9 1320 Comp of Part-Time Teachers:** The increase in this line item is due to the addition of a teacher position (.5 FTE) based on need for FY15 +/- adjusted allocation based on FY14 actual costs.
- **9 1343 Comp of Part-Time Employees:** The increase in this line item is due to the addition of a van driver for Information Technology (.5 FTE).
- **9 1399 Comp of Temporary Personnel:** The decrease in this line item is due to a 25% reduction in all supplements.
- **9 2210** Virginia Retirement System (VRS): The net increase in this line item is due to a rate increase for professional employees from 12.77% to 15.56% and a decrease for non-professional employees from 12.09% to 10.81%.
- **9 2300 Health Insurance Subsidy:** The increase in this line item is due to a 4.8% increase in premiums +/- adjustments for actual employee enrollment under the HCS health insurance program.
- **9 3320 Contracted Maintenance Agreements:** The decrease in this line item is due to the elimination of the annual cost for Subfinder based on the outsourcing of substitute teachers, instructional assistants and secretarial/clerical.
- **9 5205 Communication Technology:** This decrease in this line item reflects efficiencies gained by changing providers in FY14 through the E-Rate bidding process.

	OBJECT OF EXPENDITURE	APPROVED 2013-14	PERSONNEL APPROVED 2014-15	INC. (DEC.)	ACTUAL 2012-13	FINAL APPROVED 2013-2014	SCHOOL BOARD'S APPROVED 2014 - 2015	% INCR (DECR)
9 - 5401	Leases/Rental of Equipment				499,169	485,595	485,595	0.00
9 - 5501	Travel Expenses				4,130	-	-	0.00
9 - 5510	Mileage Reimbursement				-	5,000	5,000	0.00
9 - 5604	Contribution - WHRO				11,500	11,500	11,500	0.00
9 - 6001	Office Supplies				4,664	5,750	5,750	0.00
9 - 6013	Instructional Supplies				66,837	32,000	38,000	18.75
9 - 6016	Testing and Monitoring Supplies				13,779	31,180	31,180	0.00
9 - 6017	Repair Parts and Supplies				146,745	196,946	196,946	0.00
9 - 6031	Library Books and Periodicals				25,704	-	20,000	100.00
9 - 6047	Technology - Software/On-Line Content				1,305,238	1,202,417	1,464,394	21.79
9 - 6049	Data Processing Supplies				-	1,630	1,630	0.00
9 - 6050	Other Expenses				36,748	1,745	11,895	581.66
9 - 8000	Equipment - Instructional				1,165,091	1,265,000	1,265,000	0.00
9 - 8100	Capital Outlay - Replacement				994,907	40,626	53,226	31.01
9 - 8200	Capital Outlay - New				449,586	117,377	110,877	(5.54)
	TECHNOLOGY CATEGORY TOTAL	87.5	86.5	(1.0)	11,167,190	11,113,910	11,331,173	1.95
	ALL CATEGORIES GRAND TOTALS	2,835.0	2,543.1	(291.9)	189,870,636	196,998,077	196,018,093	(0.50)

Note: Totals may not add due to rounding

- **9 6013 Instructional Supplies:** The increase in this line item is based on funds transferred from category 1 accounts per departmental request.
- **9 6031** Library Books and Periodicals: The increase in this line item is based on funds transferred from category 1 accounts per departmental request.
- **9 6047 Technology Software/Online Content:** The increase in this line item is based on the schedule of software licenses for FY15.
- **9 6050 Other Expenses:** The increase in this line item is based on funds transferred from category 1 accounts per departmental request.
- **9 8100 Capital Outlay Replacement:** The increase in this line item is based on funds transferred from category 1 accounts per departmental request.
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## **OPERATING BUDGET**

## **EXPENSES BY PROGRAM**

## 2014 - 2015

#### **504 EXPENSES**

### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	460	3,000	500

ART

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Elementary Teacher - Secondary	19.00 24.50	19.00 25.00	0.00 0.50
Total	43.50	44.00	0.50

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,102,106	1,182,133	1,222,279
MIDDLE	549,916	536,699	603,992
HIGH	905,269	975,934	941,606
ADMINISTRATION	138,787	86,591	85,731
GRAND TOTAL ART	2,696,078	2,781,357	2,853,608

#### AT RISK FOUR YEAR OLDS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary I	0.50	0.50	0.00
Administrative Secretary III	1.00	1.00	0.00
Director, Early Childhood Education	1.00	1.00	0.00
Family Service Worker	1.00	1.00	0.00
Instructional Assistant - Pre-school	27.00	27.00	0.00
Library Assistant	0.00	0.00	0.00
Principal, Elementary School	0.00	0.00	0.00
School Nurse	0.00	0.00	0.00
Teacher - Pre-School	27.00	27.00	0.00
Total	57.50	57.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	3,446,302	3,612,555	3,631,672

#### ATHLETIC SUPPLEMENTS

## PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
HIGH	497,895	459,296	347,372
ADMINISTRATION	-	-	-
GRAND TOTAL - ATHLETIC SUPPLEMENTS	497,895	459,296	347,372

### ATHLETICS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Athletic Director Coordinator, Athletics	0.00 1.00	4.00 1.00	4.00 0.00
Total	1.00	5.00	4.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	169,151	173,353	518,668

### **BOARD SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
School Board	3.50	3.50	0.00
Total	3.50	3.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	139,879	136,844	139,203

#### **CITY PARTNERSHIPS**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Community Involvement Coordinator Out of School Time Coordinator	0.00 0.00	0.00 1.00	0.00 1.00
Total	0.00	1.00	1.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	7,803	50,000	-
ADMINISTRATION	2,373	23,100	153,617
GRAND TOTAL CITY PARTNERSHIPS	10,176	73,100	153,617

#### **CO-CURRICULAR SUPPLEMENTS**

### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	278,238	86,745	71,421
MIDDLE	344,793	389,980	184,895
HIGH	366,140	359,273	264,608
ADMINISTRATION	33,384	35,342	34,079
GRAND TOTAL CO-CURRICULAR SUPPLEMENTS	1,022,555	871,340	555,003

### COMPASS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Career Coach	1.00	2.00	1.00
Math Coach	1.00	1.00	0.00
Parent Involvement Facilitator	2.00	0.00	(2.00)
Total	4.00	3.00	(1.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	141,004	158,134	150,617
HIGH	67,499	71,223	78,777
GRAND TOTAL COMPASS	208,503	229,357	229,394

#### CAREER AND TECHNICAL EDUCATION - BUSINESS EDUCATION

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	27.00	25.00	(2.00)
Total	27.00	25.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	460,801	490,128	395,260
HIGH	1,282,134	1,221,600	1,213,493
ADMINISTRATION	45,971	60,943	55,070
GRAND TOTAL BUSINESS EDUCATION	1,788,906	1,772,671	1,663,823

### CAREER AND TECHNICAL EDUCATION - FAMILY AND CONSUMER SCIENCE - HEALTH OCCUPATIONS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	2.00	2.00	0.00
Total	2.00	2.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	72,387	78,745	80,704
HIGH	70,866	76,532	72,038
ADMINISTRATION	1,585	800	800
GRAND TOTAL - HEALTH OCCUPATIONS	144,838	156,077	153,542

### CAREER AND TECHNICAL EDUCATION - FAMILY AND CONSUMER SCIENCE - FAMILY FOCUS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	17.00	13.00	(4.00)
Total	17.00	13.00	(4.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	157,952	167,288	166,628
HIGH	722,321	896,473	659,791
ADMINISTRATION	30,112	40,798	40,798
GRAND TOTAL FAMILY FOCUS	910,385	1,104,559	867,217

### CAREER AND TECHNICAL EDUCATION - FAMILY AND CONSUMER SCIENCE - OCCUPATIONAL

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	0.00	2.00	2.00
Total	0.00	2.00	2.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
HIGH	127,771	-	140,548
ADMINISTRATION	8,623	15,100	20,973
GRAND TOTAL - OCCUPATIONAL	136,394	15,100	161,521

### CAREER AND TECHNICAL EDUCATION - JUNIOR RESERVE OFFICER TRAINING CORPS

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	707	850	850

## CAREER AND TECHNICAL EDUCATION - MARKETING

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	5.00	5.00	0.00
Total	5.00	5.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
HIGH	310,289	329,443	339,043
ADMINISTRATION	9,766	9,990	9,182
GRAND TOTAL - MARKETING	320,055	339,433	348,225

### CAREER AND TECHNICAL EDUCATION - MENTORSHIP PROGRAM

### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	-	325	325

#### CAREER AND TECHNICAL EDUCATION - TECHNOLOGY EDUCATION

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Elementary Teacher - Secondary	1.00 22.50	1.00 21.00	0.00 (1.50)
Total	23.50	22.00	(1.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	64,663	64,197	65,784
MIDDLE	461,079	456,057	457,967
HIGH	822,753	995,594	968,372
ADMINISTRATION	90,619	69,126	69,126
GRAND TOTAL - TECHNOLOGY EDUCATION	1,439,114	1,584,974	1,561,249

## CAREER AND TECHNICAL EDUCATION - TRADE AND INDUSTRIAL

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	1.00	2.00	1.00
Total	1.00	2.00	1.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
HIGH	79,388	56,930	122,551
ADMINISTRATION	1,250	8,305	8,305
GRAND TOTAL - TRADE AND INDUSTRIAL	80,638	65,235	130,856

Totals may not add due to rounding.

#### CAREER AND TECHNICAL EDUCATION - VOCATIONAL PROGRAMS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II	1.00	0.00	(1.00)
Administrative Secretary III	0.00	1.00	1.00
Curriculum Leader	1.00	0.00	(1.00)
Director	0.00	1.00	1.00
Total	2.00	2.00	0.00

COST CENTER	<b>FY13 Actuals</b>	FY14 Budget	FY15 Budget
ADMINISTRATION	1,490,603	1,501,262	1,519,260

#### CURRICULUM DEVELOPMENT

## PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	120,119	138,608	138,608

#### **DROPOUT PREVENTION**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Coordinator Teacher - G.E.D.	1.00 4.00	1.00 3.50	0.00 (0.50)
Total	5.00	4.50	(0.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	301,687	318,601	295,480

### DUAL ENROLLMENT

### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	3,221	4,998	4,998

Totals may not add due to rounding.

### EARLY CHILDHOOD PROGRAMS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary I	0.50	0.00	(0.50)
Administrative Secretary III	1.00	1.00	0.00
Library Assistant	0.00	0.50	0.50
Principal	1.00	1.00	0.00
Total	2.50	2.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	151,642	129,888	199,138

#### EARLY READING INTERVENTION

PERSONNEL	FY14 Actual	FY15 Budget	Change
Early Reading Intervention Assistant Teacher Specialist	15.00 1.00	15.00 1.00	0.00 0.00
Total	16.00	16.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	303,660	457,141	474,685

#### ELEMENTARY SUMMER REMEDIAL

#### PERSONNEL

NONE

Account	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	369,136	394,485	394,485

Totals may not add due to rounding.

### ENGLISH AND LANGUAGE ARTS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Support Specialist	1.00	1.00	0.00
Curriculum Leader	1.00	1.00	0.00
Teacher - Secondary	132.00	130.00	(2.00)
Teacher Specialist	2.00	2.00	0.00
Total	136.00	134.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	4,207,002	4,603,271	4,598,515
HIGH	3,413,684	3,714,172	3,835,392
ADMINISTRATION	445,120	473,400	491,153
GRAND TOTAL - ENGLISH AND LANGUAGE ARTS	8,065,806	8,790,843	8,925,060

### ENGLISH AS A SECOND LANGUAGE

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III	0.00	1.00	1.00
Family Engagement Specialist	0.00	1.00	1.00
Teacher - Elementary	6.50	6.50	0.00
Teacher - Secondary	4.00	4.00	0.00
Total	10.50	12.50	2.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	336,670	349,599	353,267
MIDDLE	103,932	110,213	112,895
HIGH	111,811	118,754	121,777
ADMINISTRATION	21,939	26,598	87,788
GRAND TOTAL - ENGLISH AS A SECOND LANGUAGE	574,352	605,164	675,727

#### EXECUTIVE ADMINISTRATION SERVICES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Deputy Superintendent, Curriculum & Instruction	1.00	1.00	0.00
Deputy Superintendent, Facilities & Business Support	1.00	1.00	0.00
Director, Community & Legislative Relations	1.00	1.00	0.00
Executive Assistant	1.00	1.00	0.00
Executive Secretary	1.00	1.00	0.00
Legal Assistant	1.00	1.00	0.00
School Board Attorney	1.00	1.00	0.00
Superintendent	1.00	1.00	0.00
Change	8.00	8.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,093,012	1,172,830	1,228,714

#### FINE ARTS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Curriculum Leader Teacher Specialist	1.00 1.00	1.00 1.00	0.00 0.00
Total	2.00	2.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	218,969	213,205	217,897

### **FISCAL SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Account Clerk III	1.00	1.00	0.00
Accounting System Specialist	1.00	1.00	0.00
Assistant Director, Accounting	1.00	1.00	0.00
Assistant Director, Budgeting	1.00	1.00	0.00
Director, Business and Finance	1.00	1.00	0.00
Financial Services Specialist	1.00	1.00	0.00
Grants Specialist	1.00	1.00	0.00
Payroll Clerk II	2.00	0.00	(2.00)
Payroll Clerk III	1.00	0.00	(1.00)
Payroll Specialist	1.00	3.00	2.00
Payroll Specialist, Senior	0.00	1.00	1.00
Payroll Supervisor	1.00	1.00	0.00
Total	12.00	12.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	10,154,331	11,331,316	13,607,451

### FOREIGN LANGUAGES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Curriculum Leader Teacher - Elementary Teacher - Secondary	1.00 1.00 36.00	1.00 0.00 36.50	0.00 (1.00) 0.50
Total	38.00	37.50	(0.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	69,312	73,899	-
MIDDLE	701,992	704,420	662,356
HIGH	1,645,164	1,687,714	1,830,927
GRAND TOTAL - FOREIGN LANGUAGES	2,416,468	2,466,033	2,493,283

Totals may not add due to rounding.

#### **GIFTED AND TALENTED**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III	2.00	2.00	0.00
Assistant Principal Director, Academic Advancement & Enrichment	1.00 1.00	1.00 1.00	0.00 0.00
Office Assistant Principal	0.50 1.00	0.50 1.00	0.00 0.00
School Finance Officer Teacher - Secondary	1.00 12.00	1.00 11.00	0.00 (1.00)
Teacher - Other	7.50	6.50	(1.00)
Total	26.00	24.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	1,101,871	1,142,681	1,087,649
ADMINISTRATION	803,151	887,972	875,294
GRAND TOTAL - GIFTED AND TALENTED	1,905,022	2,030,653	1,962,943

#### **GUIDANCE SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II	12.00	12.00	0.00
Administrative Secretary III	1.00	1.00	0.00
Director, School Counseling	1.00	1.00	0.00
Guidance Counselor - Elementary	19.00	11.50	(7.50)
Guidance Counselor - Secondary	37.00	37.00	0.00
School Counseling Coordinator	4.00	4.00	0.00
Total	74.00	66.50	(7.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,235,985	1,333,601	840,564
MIDDLE	1,466,629	1,514,004	1,549,950
HIGH	1,879,373	1,927,706	1,980,717
ADMINISTRATION	163,778	171,748	269,148
GRAND TOTAL - GUIDANCE SERVICES	4,745,765	4,947,059	4,640,379

### HEALTH SERVICES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Coordinator, Health Services Health Clerk Health Services Technician Licensed Practical Nurse School Nurse	1.00 9.00 1.00 1.00 32.50	1.00 9.00 1.00 1.00 32.50	0.00 0.00 0.00 0.00 0.00
Total	44.50	44.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,006,771	1,047,999	1,053,069
MIDDLE	420,591	437,319	454,294
HIGH	212,931	226,459	232,112
ADMINISTRATION	416,354	507,980	532,622
GRAND TOTAL - HEALTH SERVICES	2,056,647	2,219,757	2,272,097
#### HEALTH AND PHYSICAL EDUCATION

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II	0.50	0.00	(0.50)
Curriculum Leader	1.00	1.00	0.00
Teacher - Elementary	19.00	19.00	0.00
Teacher - Secondary	64.00	63.00	(1.00)
Total	84.50	83.00	(1.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,154,469	1,213,603	1,245,824
MIDDLE	2,083,180	2,269,218	2,294,123
HIGH	1,940,248	1,915,656	1,818,420
ADMINISTRATION	129,966	171,465	157,928
GRAND TOTAL - HEALTH AND PHYSICAL EDUCATION	5,307,863	5,569,942	5,516,295

#### HOMEBOUND

PERSONNEL	FY14 Actual	FY15 Budget	Change
Homebound Services Director Homebound Staff	1.00 0.50	1.00 0.50	0.00 0.00
Total	1.50	1.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	444,031	418,539	459,571

#### HUMAN RESOURCES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Assistant Director, Recruit and Staffing	1.00	0.00	(1.00)
Compensation Analyst	1.00	1.00	0.00
Executive Director, Human Resources	1.00	1.00	0.00
HR Information Systems Administrator	1.00	1.00	0.00
Human Resources Assistant	1.00	1.00	0.00
Human Resources Coordinator	1.00	0.00	(1.00)
Human Resources Manager	0.00	1.00	1.00
Human Resources Specialist	4.00	4.00	0.00
Office Assistant	1.00	0.00	(1.00)
Organizational Development Assistant	0.00	1.00	1.00
Professional Development Coordinator	1.00	1.00	0.00
Teacher Specialist	1.00	1.00	0.00
Total	13.00	12.00	(1.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,346,514	1,417,076	3,785,645

#### INSTRUCTIONAL ACCOUNTABILITY

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III	0.00	0.00	0.00
Director of Instructional Accountability	1.00	1.00	0.00
Division Director of Testing	1.00	1.00	0.00
Division Testing Support Specialist	1.00	1.00	0.00
Research & Evaluation Specialist	1.00	1.00	0.00
Testing Services Coordinator	1.00	1.00	0.00
Total	5.00	5.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	556,557	587,562	601,007

#### INTERNATIONAL BACCALAUREATE

PERSONNEL	FY14 Actual	FY15 Budget	Change
International Baccalaureate Coordinator	1.00	1.00	0.00
Total	1.00	1.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	180,470	219,502	180,955

#### LIBRARY MEDIA SERVICES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Coordinator, Library Media Services Library Database Specialist	1.00 1.00	1.00 1.00	0.00 0.00
Library Media Specialist Library Processing Clerk	37.00	37.00	0.00
Library Technician	7.00	7.00	0.00
Total	47.00	47.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,112,185	1,259,570	1,275,648
MIDDLE	798,487	759,391	757,105
HIGH	633,934	677,259	687,535
ADMINISTRATION	942,727	974,392	984,734
GRAND TOTAL - LIBRARY MEDIA SERVICES	3,487,333	3,670,612	3,705,022

#### MATH

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Support Specialist Curriculum Leader Math Coach Teacher - Secondary Teacher Specialist	1.00 1.00 3.00 123.00 1.60	1.00 1.00 1.50 126.00 3.00	0.00 0.00 (1.50) 3.00 1.40
Total	129.60	132.50	2.90

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	4,362,726	4,552,499	4,727,215
HIGH	3,335,798	3,226,040	3,459,068
ADMINISTRATION	350,741	380,289	502,926
GRAND TOTAL - MATH	8,049,265	8,158,828	8,689,209

#### MIDDLE SCHOOL SUMMER REMEDIAL

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	123,755	144,549	144,549

### MUSIC - BAND

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Secondary	13.00	13.00	0.00
Total	13.00	13.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	418,800	440,255	457,235
HIGH	328,505	347,029	351,878
ADMINISTRATION	123,940	112,832	110,919
GRAND TOTAL - MUSIC - BAND	871,245	900,116	920,032

#### **MUSIC - CHORAL**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Staff Accompaniest Teacher - Elementary Teacher - Secondary	1.00 19.00 9.50	1.00 19.00 9.50	0.00 0.00 0.00
Total	29.50	29.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,146,550	1,215,726	1,249,088
MIDDLE	370,910	394,983	395,692
HIGH	249,752	265,283	263,810
ADMINISTRATION	89,223	71,062	70,688
GRAND TOTAL - MUSIC - CHORAL	1,856,435	1,947,054	1,979,278

### NATIONAL BOARD CERTIFIED TEACHER (NBCT) SUPPLEMENT

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	-	68,896	51,680
MIDDLE	-	45,213	35,530
HIGH	-	74,279	57,332
ADMINISTRATION	536	12,918	9,690
GRAND TOTAL - NBCT SUPPLEMENT	536	201,306	154,232

**Note:** National Board Certified Teachers were reclassified and shown as a separate program beginning in FY13.

#### **OPERATIONS AND MAINTENANCE - BUILDING SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Carpenter I	1.00	1.00	0.00
Carpenter II	2.00	2.00	0.00
Carpenter III	5.00	4.00	(1.00)
Carpenter Foreman	0.00	1.00	1.00
Custodial Supervisor	2.00	0.00	(2.00)
Custodian	121.00	0.00	(121.00)
Electrician I	1.00	1.00	0.00
Electrician II	2.00	1.00	(1.00)
Electrician III	6.00	6.00	0.00
Electrician Apprentice	1.00	1.00	0.00
Electrician Foreman	0.00	1.00	1.00
Electrician, Lead	1.00	0.00	(1.00)
Electronics Technician	0.00	1.00	1.00
Energy Specialist	2.00	2.00	0.00
Environmental Safety	1.00	1.00	0.00
Facilities Assistant	0.00	0.50	0.50
Floor Technician	2.00	0.00	(2.00)
Floor Technician, Lead	1.00	0.00	(1.00)
Lead Custodian I	28.00	0.00	(28.00)
Lead Custodian II	12.00	0.00	(12.00)
Lead Custodian III	4.00	0.00	(4.00)
Lead Groundskeeper	0.50	0.50	0.00
Locksmith	1.00	1.00	0.00
Maintenance Supervisor	3.00	1.00	(2.00)
Manager - School Operations	1.00	0.00	(1.00)
Mechanic II	3.00	1.00	(2.00)
Mechanic III	4.00	0.00	(4.00)
Mechanic, Lead	1.00	0.00	(1.00)
Operations and Maintenance Planner	1.00	0.00	(1.00)
Plumber II	1.00	2.00	1.00
Plumber III	3.00	2.00	(1.00)
Plumber Apprentice	1.00	0.00	(1.00)
Plumber Foreman	0.00	1.00	1.00
Plumber, Lead	1.00	0.00	(1.00)
Warehouse Supervisor	1.00	0.00	(1.00)
Warehouse Worker, Lead	1.00	0.00	(1.00)
Total	214.50	31.00	(183.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	2,940,235	2,918,809	1,071,603
MIDDLE	3,088,793	3,378,616	1,317,700
HIGH	2,255,391	2,547,411	1,102,792
ADMINISTRATION	6,195,260	5,739,177	9,079,737
GRAND TOTAL - BUILDING SERVICES	14,479,679	14,584,013	12,571,832

Totals may not add due to rounding.

#### **OPERATIONS AND MAINTENANCE - MANAGEMENT AND DIRECTION**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III Contract Specialist, School Operations	1.00 1.00	1.00 0.00	0.00 (1.00)
Director, School Operations/Maintenance	1.00	1.00	0.00
School Operations Project Manager	0.00	1.00	1.00
Total	3.00	3.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	510,220	682,643	637,501

#### **OPERATIONS AND MAINTENANCE - SECURITY**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Security Officer	33.50	34.50	1.00
Security Officer, Lead	1.00	1.00	0.00
Security Supervisor	1.00	1.00	0.00
Total	35.50	36.50	1.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	12,021	-	-
MIDDLE	359,237	383,557	398,575
HIGH	548,141	583,079	546,169
ADMINISTRATION	264,900	257,669	273,564
GRAND TOTAL - SECURITY	1,184,299	1,224,305	1,218,308

#### **OTHER PROGRAMS**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II Administrative Secretary III Coordinator Director, Alternative Learning and Adult Education School Accountant	0.00 1.00 1.00 1.00 0.00	1.00 0.00 1.00 1.00 1.00	1.00 (1.00) 0.00 0.00 1.00
Total	3.00	4.00	1.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
HIGH	413,644	215,839	159,261
ADMINISTRATION	119,295	124,301	127,182
GRAND TOTAL - OTHER PROGRAMS	532,939	340,140	286,443

#### PERFORMANCE LEARNING CENTER

PERSONNEL	FY14 Actual	FY15 Budget	Change
Academic Coordinator Administrative Secretary I Administrative Secretary III Learning Facilitator	1.00 0.00 1.00 5.00	1.00 1.00 0.00 5.00	0.00 1.00 (1.00) 0.00
Total	7.00	7.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	441,547	483,558	490,037

#### **PSYCHOLOGICAL SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II Coordinator, Psychological Services School Psychologist	1.00 1.00 9.50	1.00 1.00 9.50	0.00 0.00 0.00
School Psychology Technician	1.50	1.50	0.00
Total	13.00	13.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,004,683	1,127,429	1,155,425

#### PUBLIC INFORMATION SERVICES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II	2.50	2.50	0.00
Executive Director, Public Relations and Marketing	1.00	1.00	0.00
Messenger/Van Driver	0.50	1.00	0.50
Public Relations Specialist	1.00	1.00	0.00
Records Clerk	1.00	1.00	0.00
Records Specialist	1.00	1.00	0.00
Total	7.00	7.50	0.50

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	569,890	584,309	606,998

#### READING

PERSONNEL	FY14 Actual	FY15 Budget	Change
Reading Coach - Secondary	3.00	1.00	(2.00)
Teacher - Elementary Teacher - Secondary	19.00 9.00	19.00 9.00	0.00 0.00
Total	31.00	29.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	1,196,511	1,283,427	1,390,170
MIDDLE	488,707	545,218	505,276
HIGH	286,449	302,120	233,380
GRAND TOTAL - READING	1,971,667	2,130,765	2,128,826

#### **REGULAR PROGRAMS**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II	6.00	6.00	0.00
Administrative Secretary III	32.30	32.30	0.00
Assistant Principal	51.00	51.00	0.00
Dean of Students	9.00	9.00	0.00
Educational Interpreter	1.00	1.00	0.00
Executive Director	2.30	2.30	0.00
Graduation Specialists	4.00	4.00	0.00
Grant Writer	0.00	0.50	0.50
In-School Suspension Assistant	11.00	10.00	(1.00)
Instructional Assistant - General Ed	74.00	37.00	(37.00)
Office Assistant	15.00	15.00	0.00
Principal	30.00	30.00	0.00
School Accountant	4.00	4.00	0.00
School Finance Officer	7.00	7.00	0.00
Study Hall Monitor	1.00	1.00	0.00
Teacher - Elementary	425.00	436.00	11.00
Teacher - Other	10.00	10.00	0.00
Testing Specialist	4.00	4.00	0.00
Total	686.60	660.10	(26.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	28,891,536	29,645,163	29,511,946
MIDDLE	8,479,399	8,392,812	8,568,305
HIGH	5,302,430	4,879,816	4,923,823
ADMINISTRATION	1,955,959	1,459,975	1,526,551
GRAND TOTAL - REGULAR PROGRAMS	44,629,324	44,377,766	44,530,625

#### REPROGRAPHICS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Coordinator, Graphics	1.00	1.00	0.00
Coordinator, Printing Services	1.00	1.00	0.00
Graphic Artist	2.00	2.00	0.00
Printer I	1.50	1.50	0.00
Printer II	1.00	1.00	0.00
Printer, Senior	1.00	1.00	0.00
Webmaster	1.00	1.00	0.00
Total	8.50	8.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	556,317	662,185	692,929

#### SAFE SCHOOLS

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	695,673	729,093	769,734

Totals may not add due to rounding.

#### SCHOOL FOOD SERVICE

PERSONNEL	FY14 Actual	FY15 Budget	Change
Cafeteria Monitor	26.00	0.00	(26.00)
Total	26.00	0.00	(26.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	148,946	183,058	-
MIDDLE	53,760	67,613	-
GRAND TOTAL - SCHOOL FOOD SERVICE	202,706	250,671	-

**Note:** This program reflects expenses for cafeteria monitors in our schools. These employees are being paid from Fund 51 - School Food Services for FY15.

#### SCHOOL SOCIAL WORK

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary II Coordinator, School Social Work Services School Social Worker	1.00 1.00 8.50	1.00 1.00 8.50	0.00 0.00 0.00
Total	10.50	10.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	866,114	904,480	924,760

#### SCIENCE

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Support Specialist	1.00	1.00	0.00
Curriculum Leader	1.00	1.00	0.00
Teacher - Secondary	90.00	84.00	(6.00)
Teacher Specialist	1.30	2.00	0.70
Total	93.30	88.00	(5.30)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	2,511,474	2,574,672	2,385,710
HIGH	2,963,980	3,105,888	3,117,998
ADMINISTRATION	373,547	461,889	516,392
GRAND TOTAL - SCIENCE	5,849,001	6,142,449	6,020,100

#### SOCIAL SCIENCES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Support Specialist Curriculum Leader Teacher - Secondary Teacher Specialist	1.00 1.00 92.00 2.00	1.00 1.00 87.00 2.00	0.00 0.00 (5.00) 0.00
Total	96.00	91.00	(5.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	2,516,297	2,417,229	2,253,703
HIGH	3,437,662	3,496,584	3,417,821
ADMINISTRATION	340,586	357,401	381,378
GRAND TOTAL - SOCIAL SCIENCES	6,294,545	6,271,214	6,052,902

#### SOL ALGEBRA READINESS

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher, Secondary	7.00	5.00	(2.00)
Total	7.00	5.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	-	145,009	64,444
HIGH	-	320,971	238,692
GRAND TOTAL - SOL ALGEBRA READINESS	-	465,980	303,136

#### SOL REMEDIATION

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	121,658	161,082	161,082
MIDDLE	279,221	162,913	162,913
GRAND TOTAL - SOL REMEDIATION	400,879	323,995	323,995

#### **SPECIAL EDUCATION - AUTISM**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant	11.00	11.00	0.00
Total	11.00	11.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	93,786	120,185	81,580
MIDDLE	136,076	147,608	136,294
HIGH	158,425	176,899	141,030
GRAND TOTAL - AUTISM	388,287	444,692	358,904

#### SPECIAL EDUCATION - DEVELOPMENTALLY DELAYED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant Teacher - Elementary	8.00 15.00	8.00 14.00	0.00 (1.00)
Total	23.00	22.00	(1.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	682,604	726,189	691,380
MIDDLE	76,565	78,613	138,587
ADMINISTRATION	356,971	386,837	342,339
GRAND TOTAL - DEVELOPMENTALLY DELAYED	1,116,140	1,191,639	1,172,306

#### SPECIAL EDUCATION - GENERAL CURRICULUM

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III	1.00	1.00	0.00
Certified Occupational Therapist Asst	1.00	1.00	0.00
Director, Special Education	1.00	1.00	0.00
Graduation Facilitators	4.00	4.00	0.00
Information Systems Processing Specialist	0.00	0.00	0.00
Instructional Assistant	66.00	45.00	(21.00)
Lead Therapist, PT/OT	1.00	1.00	0.00
Medicaid Specialist	1.00	1.00	0.00
Occupational Therapist	3.00	3.00	0.00
Parent Resource Facilitator	0.50	0.00	(0.50)
Physical Therapist	2.00	2.00	0.00
Special Education Coordinator	8.00	8.00	0.00
Teacher - Elementary	42.00	32.00	(10.00)
Teacher - Secondary	90.50	92.50	2.00
Total	221.00	191.50	(29.50)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	3,380,315	3,360,558	2,431,825
MIDDLE	3,145,536	3,251,441	3,142,993
HIGH	3,732,443	3,762,099	3,864,178
ADMINISTRATION	4,354,894	4,286,123	4,571,320
GRAND TOTAL - GENERAL CURRICULUM	14,613,188	14,660,221	14,010,316

#### **SPECIAL EDUCATION - HEARING IMPAIRED**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Educational Interpreter Hearing Impairment Specialist Instructional Assistant	8.00 3.00 1.00	8.00 3.00 1.00	0.00 0.00 0.00
Total	12.00	12.00	0.00 0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	761,095	820,379	827,201

Totals may not add due to rounding.

#### SPECIAL EDUCATION - MILD INTELLECTUAL DISABILITY

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant	21.00	21.00	0.00
Teacher - Elementary	6.00	5.00	(1.00)
Teacher - Secondary	9.00	10.00	1.00
Total	36.00	36.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	507,857	569,596	527,078
MIDDLE	551,336	519,690	592,809
HIGH	395,568	407,128	410,869
GRAND TOTAL - MILD INTELLECTUAL DISABILITY	1,454,761	1,496,414	1,530,756

### SPECIAL EDUCATION - MODERATE INTELLECTUAL DISABILITY

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant Teacher - Elementary	18.00 5.00	18.00 5.00	0.00 0.00
Teacher - Secondary	13.00	14.00	1.00
Total	36.00	37.00	1.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	540,943	552,327	493,736
MIDDLE	528,762	571,196	579,754
HIGH	472,655	537,937	559,727
ADMINISTRATION	54,995	56,178	57,467
GRAND TOTAL - MODERATE INTELLECTUAL DISABILITY	1,597,355	1,717,638	1,690,684

#### SPECIAL EDUCATION - MULTIPLE DISABILITY

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant Student Attendant Teacher - Elementary Teacher - Secondary	4.00 2.00 2.00 2.00	4.00 0.00 2.00 2.00	0.00 (2.00) 0.00 0.00
Total	10.00	8.00	(2.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	175,895	215,087	192,105
MIDDLE	128,177	135,831	119,992
HIGH	86,203	95,709	100,501
GRAND TOTAL - MULTIPLE DISABILITY	390,275	446,627	412,598

Totals may not add due to rounding.

#### SPECIAL EDUCATION - ORTHOPEDICALLY IMPAIRED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant	1.00	1.00	0.00
Total	1.00	1.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	25,578	28,187	-
MIDDLE	23,108	26,245	55,923
HIGH	54,202	64,360	29,638
GRAND TOTAL - ORTHOPEDICALLY IMPAIRED	102,888	118,792	85,561
#### SPECIAL EDUCATION - OTHER HEALTH IMPAIRED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant	2.00	2.00	0.00
Total	2.00	2.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	29,042	33,539	34,557
HIGH	74,584	83,109	28,952
GRAND TOTAL - OTHER HEALTH IMPAIRED	103,626	116,648	63,509

#### SPECIAL EDUCATION - SERIOUSLY EMOTIONALLY DISABLED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Assistant Teacher - Elementary	3.00 2.00	3.00 2.00	0.00 0.00
Total	5.00	5.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	179,557	193,256	191,771

#### SPECIAL EDUCATION - SPECIFIC LEARNING DISABILITY

PERSONNEL	FY14 Actual	FY15 Budget	Change
Instructional Leader	6.00	6.00	0.00
Total	6.00	6.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	118,960	127,513	138,068
HIGH	263,739	277,733	284,769
GRAND TOTAL - SPECIFIC LEARNING DISABILITY	382,699	405,246	422,837

### SPECIAL EDUCATION - SPEECH OR LANGUAGE IMPAIRED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Speech/Language Pathologist	21.00	20.00	(1.00)
Total	21.00	20.00	(1.00)

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,428,618	1,537,354	1,586,456

#### SPECIAL EDUCATION - VISUALLY IMPAIRED

PERSONNEL	FY14 Actual	FY15 Budget	Change
Orientation and Mobility Specialist Visual Impairment Specialist	1.00 1.00	1.00 1.00	0.00 0.00
Total	2.00	2.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	128,171	87,414	80,985

#### STUDENT SERVICES

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III Attendance Coordinator Behavior Specialist Director, Student Services School Court Liaison	1.00 1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00 1.00	0.00 0.00 0.00 0.00 0.00
Total	5.00	5.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	58,595	66,993	70,956
ADMINISTRATION	321,209	374,780	303,245
GRAND TOTAL - STUDENT SERVICES	379,804	441,773	374,201

#### SUMMER PROGRAMS

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	66,847	66,929	49,705

Totals may not add due to rounding.

#### **TECHNOLOGY - CLASSROOM INSTRUCTION**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Teacher - Other (ITRT) Teacher Specialist	6.00 2.00	6.00 2.00	0.00 0.00
Total	8.00	8.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	510,318	584,325	594,949

#### **TECHNOLOGY - INSTRUCTIONAL SUPPORT**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Applications Database Administrator	1.00	1.00	0.00
Assistant Network Administrator Assistant	1.00	1.00	0.00
System Administrator Communication	1.00	1.00	0.00
Network Specialist Database Manager	1.00	1.00	0.00
Fixed Asset Specialist	1.00	1.00	0.00
Information Systems Support Specialist II	1.00	1.00	0.00
Information Systems Support Specialist Sr.	1.00	1.00	0.00
Local Database Manager	2.00	2.00	0.00
MAC School Technology Specialist	1.00	1.00	0.00
Network Support Specialist II	1.00	1.00	0.00
Network Support Specialist Sr.	1.00	1.00	0.00
Network Support Supervisor	1.00	1.00	0.00
Network System Administrator	1.00	1.00	0.00
Programmer Analyst II	1.00	1.00	0.00
Programmer Analyst Sr.	1.00	1.00	0.00
School Info Processing Specialist II School	3.00	3.00	0.00
Technology Specialist I	8.00	8.00	0.00
School Technology Specialist II	1.00	1.00	0.00
School Technology Specialist Sr.	13.00	11.00	(2.00)
Senior System Administrator	0.00	1.00	1.00
Technical Analyst	1.00	1.00	0.00
Technology Repair Specialist II	1.00	1.00	0.00
Technology Repair Specialist Sr.	1.00	1.00	0.00
Technology Support Manager Technology	3.00	3.00	0.00
Support Specialist II Technology Support	1.00	1.00	0.00
Specialist, Senior Van Driver	3.00	2.00	(1.00)
	3.00	5.00	2.00
	0.00	0.50	0.50
Total	54.00	54.50	0.50

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
MIDDLE	46,662	49,792	50,926
HIGH	346,776	373,368	363,371
ADMINISTRATION	5,463,840	5,478,674	5,414,691
GRAND TOTAL - INSTRUCTIONAL SUPPORT	5,857,278	5,901,834	5,828,988

#### **TECHNOLOGY - MANAGEMENT AND DIRECTION**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary III Director, Information Systems	1.00 1.00	1.00 1.00	0.00 0.00
Total	2.00	2.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,051,460	1,183,505	1,315,023

Totals may not add due to rounding.

#### **TRANSPORTATION - MAINTENANCE SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Automotive Mechanic Automotive Shop Supervisor Automotive Shop Supervisor, Assistant Lot Attendant Transportation Shop Attendant	5.00 1.00 1.00 2.00 1.00	5.00 1.00 1.00 2.00 1.00	0.00 0.00 0.00 0.00 0.00
Total	10.00	10.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	2,967,789	2,783,583	2,763,224

#### **TRANSPORTATION - MANAGEMENT AND DIRECTION**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Administrative Secretary I	0.50	0.00	(0.50)
Administrative Secretary III	1.00	1.00	0.00
Director, Transportation	1.00	1.00	0.00
Routing Specialist	1.50	1.00	(0.50)
School Accountant	1.00	1.00	0.00
Transportation Assistant	0.00	1.00	1.00
Transportation Coordinator	1.00	1.00	0.00
Transportation Dispatcher	2.00	2.00	0.00
Transportation Supervisor	2.00	2.00	0.00
Transportation Supervisor of Safety, Training, & Recruiting	1.00	1.00	0.00
Change	11.00	11.00	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	1,391,562	938,861	938,260

#### **TRANSPORTATION - MONITORING SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Bus Attendant	49.00	49.00	0.00
Change	49.00	49.00	0.00

COST CENTER	<b>FY13 Actuals</b>	FY14 Budget	FY15 Budget
ADMINISTRATION	930,830	917,886	961,692

### **TRANSPORTATION - VEHICLE OPERATION SERVICES**

PERSONNEL	FY14 Actual	FY15 Budget	Change
Bus Driver	180.50	180.50	0.00
Total	180.50	180.50	0.00

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ELEMENTARY	-	258	258
MIDDLE	-	620	620
HIGH	-	18,577	18,577
ADMINISTRATION	4,650,059	4,503,556	4,473,871
GRAND TOTAL - VEHICLE OPERATION SERVICES	4,650,059	4,523,011	4,493,326

TRUANCY

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	2,428	3,000	3,000

#### **UNASSIGNED\***

#### PERSONNEL

NONE

COST CENTER	FY13 Actuals	FY14 Budget	FY15 Budget
ADMINISTRATION	19,638	1,795,700	(954,355)

**Note:** This program is generally used as a holding account for funds held in reserve for later distribution (such as per pupil allocations, which are only 50% distributed up front), or those not specifically allocated to individual programs.

*Attrition	(1,000,000)	(1,844,580)
Reserve for Fall Membership	814,469	800,844
Substitute Personnel	1,981,231	89,381
	1,795,700	(954,355)

## **OPERATING BUDGET**

## **BUDGET BY DEPARTMENT**

## 2014 - 2015

	Department			Budget
Aberdeen Elementary	020	1121	Comp of Teachers	\$1,456,241
		1122	Comp of Librarians	\$44,414
		1123	Comp of Deans and Guidance Counselors	\$47,207
		1126	Comp of Principals	\$73,518
		1127	Comp of Assistant Principals	\$55,939
		1131	Comp of Nurses	\$41,716
		1141	Comp of Teacher Assistants	\$71,032
		1150	Comp of Secretary and Clerical	\$33,634
		1342	Comp of Part Time Teacher Assistants	\$50,076
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$3,144
				Sub-total: \$1,882,921
		2100	FICA Employer Contribution	\$144,040
		2210	Virginia Retirement System	\$283,008
		2300	Health Insurance Subsidy	\$257,294
		2400	Virginia Retirement System Life Insurance	\$21,662
		2100		Sub-total: \$706,004
		5404		
		5101	Electrical Services	\$55,141
		5103	Water and Sewer Services	\$5,700
		5201	Postage Services	\$502
		5510	Mileage Reimbursement	\$250 Sub-total: \$61,593
		6001	Office Supplies	\$1,004
		6013	Instructional Supplies	\$7,455
		6050	Other Expenses	\$879
				Sub-total: \$9,338
		8100	Capital Outlay-Replacement	\$1,506
				Sub-total: \$1,506
				Total for Dept. 020: \$2,661,362

Department Description	Department	Account		Budget
Adult Education	844	1121	Comp of Teachers	\$142,898
		1125	Comp of Directors/Curriculum Leaders	\$161,974
		1150	Comp of Secretary and Clerical	\$39,796
		1192	Comp of Staff Aides	\$16,146
		1320	Comp of Part Time Teachers	\$22,430
		1321	Comp of Home Bound Instructors	\$292,000
		1339	Comp of Part Time Professional Personnel	\$24,278
				Sub-total: \$699,522
		2100	FICA Employer Contribution	\$53,513
		2210	Virginia Retirement System	\$55,327
		2300	Health Insurance Subsidy	\$25,185
		2400	Virginia Retirement System Life Insurance	\$4,289
				Sub-total: \$138,314
		3320	Contracted Maintenance Agreements	\$600
				Sub-total: \$600
		5201	Postage Services	\$299
		5205	Communication Technology	\$9,890
		5401	Leases/Rental of Equipment	\$6,000
		5501	Travel Expenses	\$1,760
				Sub-total: \$17,949
		6001	Office Supplies	\$1,512
		6013	Instructional Supplies	\$7,180
		6016	Testing and Monitoring Supplies	\$5,014
		6047	Technology - Software / On-Line Content	\$11,460
		6050	Other Expenses	\$20,000
				Sub-total: \$45,166
				Total for Dept. 844: \$901,551

Department Description	Department	Account	Account Description	Budget
Alternative Learning and Adult Ed	380	1114	Comp of Other Admin Personnel	\$40,375
		1139	Comp of Other Professional Personnel	\$255,805
				Sub-total: \$296,180
		2100	FICA Employer Contribution	\$22,659
		2210	Virginia Retirement System	\$45,889
		2300	Health Insurance Subsidy	\$39,988
		2400	Virginia Retirement System Life Insurance	\$3,509
				Sub-total: \$112,045
		5101	Electrical Services	\$29,826
		5103	Water and Sewer Services	\$1,139
		5510	Mileage Reimbursement	\$1,412
				Sub-total: \$32,377
				Total for Dept. 380: \$440,602

Department Description				Budget
Andrews PK-8	030	1121	Comp of Teachers	\$3,379,04
		1122	Comp of Librarians	\$85,953
		1123	Comp of Deans and Guidance Counselors	\$121,193
		1126	Comp of Principals	\$80,736
		1127	Comp of Assistant Principals	\$190,338
		1131	Comp of Nurses	\$62,668
		1139	Comp of Other Professional Personnel	\$88,859
		1141	Comp of Teacher Assistants	\$86,366
		1150	Comp of Secretary and Clerical	\$133,552
		1192	Comp of Staff Aides	\$32,671
		1320	Comp of Part Time Teachers	\$40,000
		1342	Comp of Part Time Teacher Assistants	\$74,853
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$22,679
				Sub-total: \$4,404,917
		2100	FICA Employer Contribution	\$336,979
		2210	Virginia Retirement System	\$660,900
		2300	Health Insurance Subsidy	\$575,669
		2400	Virginia Retirement System Life Insurance	\$50,665
		2100		Sub-total: \$1,624,21
		5400		<b>A</b> 10.10
		5100	Natural Gas Services	\$46,191
		5101	Electrical Services	\$219,965
		5103	Water and Sewer Services	\$8,900
		5201	Postage Services	\$1,374
		5510	Mileage Reimbursement	\$500
				Sub-total: \$276,930
		6001	Office Supplies	\$2,362
		6013	Instructional Supplies	\$18,442
		6050	Other Expenses	\$2,067
				Sub-total: \$22,871
		8100	Capital Outlay-Replacement	\$3,543
				Sub-total: \$3,543
				Total for Dept. 030: \$6,332,480

Budget		Account	Department	Department Description
\$918,265	Comp of Teachers	1121	040	Armstrong Elementary
\$50,256	Comp of Librarians	1122		
\$93,420	Comp of Principals	1126		
\$71,846	Comp of Assistant Principals	1127		
\$38,147	Comp of Nurses	1131		
\$35,557	Comp of Secretary and Clerical	1150		
\$28,017	Comp of Part Time Teacher Assistants	1342		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$8,038	Comp of Temporary Employees	1399		
Sub-total: \$1,249,546				
\$95,593	FICA Employer Contribution	2100		
\$187,792	Virginia Retirement System	2210		
\$175,960	Health Insurance Subsidy	2300		
\$14,361	Virginia Retirement System Life Insurance	2400		
Sub-total: \$473,706				
\$6,401	Natural Gas Services	5100		
\$36,960	Electrical Services	5100		
\$5,500	Water and Sewer Services	5103		
\$304	Postage Services	5201		
\$250	Mileage Reimbursement	5510		
Sub-total: \$49,415	Willeage Reinbursement	5510		
\$608	Office Supplies	6001		
		6013		
\$4,245 \$532	Instructional Supplies	6013 6050		
ەت Sub-total: \$5,385	Other Expenses	0000		
\$912	Capital Outlay-Replacement	8100		
Sub-total: \$912				
Total for Dept. 040: \$1,778,964				

Department Description				Budget
Asbury Elementary	060	1121	Comp of Teachers	\$1,226,605
		1122	Comp of Librarians	\$50,381
		1126	Comp of Principals	\$80,549
		1127	Comp of Assistant Principals	\$63,307
		1131	Comp of Nurses	\$41,065
		1141	Comp of Teacher Assistants	\$18,336
		1150	Comp of Secretary and Clerical	\$34,960
		1342	Comp of Part Time Teacher Assistants	\$41,355
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$6,462
				Sub-total: \$1,569,020
		2100	FICA Employer Contribution	\$120,031
		2100	Virginia Retirement System	\$235,465
		2300	Health Insurance Subsidy	\$233,403
		2300	Virginia Retirement System Life Insurance	\$18,005
		2400	Virginia Retrement System Life insurance	Sub-total: \$560,046
		5101	Electrical Services	\$37,260
		5103	Water and Sewer Services	\$4,900
		5201	Postage Services	\$418
		5510	Mileage Reimbursement	\$250
				Sub-total: \$42,828
		6001	Office Supplies	\$836
		6013	Instructional Supplies	\$6,111
		6050	Other Expenses	\$731
				Sub-total: \$7,678
		8100	Capital Outlay-Replacement	\$1,254
		0100		Sub-total: \$1,254
				Total for Dept. 060: \$2,180,826
		l		10101 Dept. 000. #2,100,020

Department Description	Department	Account	Account Description	Budget
Asst Supt - Curriculum and Instruction	842	1113	Comp of Deputy Superintendents	\$133,077
		1121	Comp of Teachers	\$49,045
		1150	Comp of Secretary and Clerical	\$43,363
		1425	Comp of Part Time Curriculum Developers	\$28,207
				Sub-total: \$253,692
		2100	FICA Employer Contribution	\$19,407
		2210	Virginia Retirement System	\$34,945
		2300	Health Insurance Subsidy	\$31,954
		2400	Virginia Retirement System Life Insurance	\$2,673
				Sub-total: \$88,979
		5501	Travel Expenses	\$356
		5510	Mileage Reimbursement	\$194
				Sub-total: \$550
		6001	Office Supplies	\$834
		6012	Textbooks	\$1,086,057
		6013	Instructional Supplies	\$13,360
		6039	Other Costs Remedial	\$14,681
		6047	Technology - Software / On-Line Content	\$98,300
		6050	Other Expenses	\$15,298
				Sub-total: \$1,228,530
				Total for Dept. 842: \$1,571,751

Budget				Department Description
\$1,220,48	Comp of Teachers	1121	868	At-Risk-4-Year Olds
\$87,53	Comp of Directors/Curriculum Leaders	1125		
\$53,94	Comp of Other Professional Personnel	1139		
\$523,64	Comp of Teacher Assistants	1141		
\$37,53	Comp of Secretary and Clerical	1150		
\$12,40	Comp of Part Time Secretary and Clerical	1350		
\$112,00	Comp of Bus Drivers Extra Runs	1370		
Sub-total: \$2,047,55				
\$156,64	FICA Employer Contribution	2100		
\$299,19	Virginia Retirement System	2210		
\$327,37	Health Insurance Subsidy	2300		
\$22,88	Virginia Retirement System Life Insurance	2400		
\$15,00	Staff Development	2830		
Sub-total: \$821,0				
\$593,56	At-Risk-4-Year Old Program	3602		
\$4,3 <sup>-</sup>	Virginia Living Museum	3760		
\$4,0	Virginia Air and Space Center	3770		
Sub-total: \$601,89				
\$33,16	Electrical Services	5101		
\$3,90	Water and Sewer Services	5103		
\$2,00	Leases/Rental of Equipment	5401		
\$3,00	Mileage Reimbursement	5510		
\$9,00	Community Services/Parent Involvement	5800		
Sub-total: \$51,00				
\$55,46	Food Cost	6002	·	
\$25,00	Instructional Supplies	6013		
\$5,00	Other Expenses	6050		
Sub-total: \$85,46				
\$24,60	Capital Outlay-Replacement	8100		
Sub-total: \$24,60				
Total for Dept. 868: \$3,631,67				

Department Description	Department	Account	Account Description	Budget
Athletic Programs	856	1139	Comp of Other Professional Personnel	\$319,716
				Sub-total: \$319,716
		2100	FICA Employer Contribution	\$24,458
		2210	Virginia Retirement System	\$49,698
		2300	Health Insurance Subsidy	\$40,996
		2400	Virginia Retirement System Life Insurance	\$3,800
				Sub-total: \$118,952
		3145	Professional Services	\$80,000
				Sub-total: \$80,000
				Total for Dept. 856: \$518,668

Budget				Department Description
\$1,107,304	Comp of Teachers	1121	080	Barron Elementary
\$51,804	Comp of Librarians	1122		
\$91,491	Comp of Principals	1126		
\$63,424	Comp of Assistant Principals	1127		
\$37,912	Comp of Nurses	1131		
\$39,124	Comp of Teacher Assistants	1141		
\$33,634	Comp of Secretary and Clerical	1150		
\$24,069	Comp of Part Time Professional Personnel	1339		
\$41,607	Comp of Part Time Teacher Assistants	1342		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$4,644	Comp of Temporary Employees	1399		
Sub-total: \$1,501,013				
\$114,829	FICA Employer Contribution	2100		
\$221,376	Virginia Retirement System	2210		
\$236,349	Health Insurance Subsidy	2300		
\$16,932	Virginia Retirement System Life Insurance	2400		
Sub-total: \$589,486				
\$37,959	Electrical Services	5101		
\$6,200	Water and Sewer Services	5103		
\$393	Postage Services	5201		
\$250	Mileage Reimbursement	5510		
Sub-total: \$44,802				
\$786	Office Supplies	6001		
\$5,491	Instructional Supplies	6013		
\$688	Other Expenses	6050		
Sub-total: \$6,965				
\$1,179	Capital Outlay-Replacement	8100		
Sub-total: \$1,179				
otal for Dept. 080: \$2,143,445	· · ·			

	Department			Budget
Bassette Elementary	090	1121	Comp of Teachers	\$1,342,349
		1122	Comp of Librarians	\$40,598
		1126	Comp of Principals	\$73,315
		1127	Comp of Assistant Principals	\$53,659
		1131	Comp of Nurses	\$42,305
		1141	Comp of Teacher Assistants	\$73,838
		1150	Comp of Secretary and Clerical	\$37,593
		1342	Comp of Part Time Teacher Assistants	\$37,611
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$4,962
				Sub-total: \$1,712,230
		2100	FICA Employer Contribution	\$130,987
		2210	Virginia Retirement System	\$258,351
		2300	Health Insurance Subsidy	\$261,114
		2400	Virginia Retirement System Life Insurance	\$19,757
				Sub-total: \$670,209
		5101	Electrical Services	\$49,747
		5103	Water and Sewer Services	\$4,800
		5201	Postage Services	\$381
		5510	Mileage Reimbursement	\$250
				Sub-total: \$55,178
		6001	Office Supplies	\$762
		6013	Instructional Supplies	\$5,519
		6017	Repair Parts and Supplies	\$254
		6050	Other Expenses	\$667
				Sub-total: \$7,202
		8100	Capital Outlay-Replacement	\$1,143
				Sub-total: \$1,143
				Total for Dept. 090: \$2,445,962

Budget		Account		Department Description
\$43,55	Comp of Other Admin Personnel	1114	100	Bethel High School
\$5,221,36	Comp of Teachers	1121		
\$89,90	Comp of Librarians	1122		
\$410,05	Comp of Deans and Guidance Counselors	1123		
\$92,19	Comp of Principals	1126		
\$296,04	Comp of Assistant Principals	1127		
\$293,09	Comp of ROTC Instructors	1129		
\$40,00	Comp of Nurses	1131		
\$21,00	Comp of Other Professional Personnel	1139		
\$160,89	Comp of Teacher Assistants	1141		
\$235,65	Comp of Secretary and Clerical	1150		
\$76,61	Comp of Staff Aides	1192		
\$55,84	Comp of Part Time Teachers	1320		
\$6,00	Comp of Part Time Secretary and Clerical	1350		
\$129,81	Comp of Temporary Employees	1399		
Sub-total: \$7,172,03				
¢E 40.00		2400		
\$548,29	FICA Employer Contribution	2100		
\$1,081,85	Virginia Retirement System	2210		
\$1,078,24	Health Insurance Subsidy	2300		
\$83,00	Virginia Retirement System Life Insurance	2400		
Sub-total: \$2,791,39				
\$9,60	Natural Gas Services	5100		
\$204,04	Electrical Services	5101		
\$41,79	Water and Sewer Services	5103		
\$3,44	Postage Services	5201		
\$7,06	Leases/Rental of Equipment	5401		
\$7,47	Co-Curricular Activities	5500		
\$75	Mileage Reimbursement	5510		
Sub-total: \$274,16				
<b>A</b> 0.44		0001		
\$3,44	Office Supplies	6001		
\$25,30	Instructional Supplies	6013		
\$1,69	Repair Parts and Supplies	6017		
\$3,01 Sub-total: \$33,44	Other Expenses	6050		
045-10141. <b>9</b> 33,77				
\$5,16	Capital Outlay-Replacement	8100		
Sub-total: \$5,16				
tal for Dept. 100: \$10,276,20	T			

Budget				Department Description
\$1,156,933	Comp of Teachers	1121	120	Booker Elementary
\$52,790	Comp of Librarians	1122		
\$74,958	Comp of Principals	1126		
\$62,724	Comp of Assistant Principals	1127		
\$37,912	Comp of Nurses	1131		
\$18,676	Comp of Teacher Assistants	1141		
\$38,041	Comp of Secretary and Clerical	1150		
\$50,562	Comp of Part Time Teacher Assistants	1342		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$3,462	Comp of Temporary Employees	1399		
Sub-total: \$1,502,058				
\$114,906	FICA Employer Contribution	2100		
\$224,077	Virginia Retirement System	2210		
\$265,193	Health Insurance Subsidy	2300		
\$17,130	Virginia Retirement System Life Insurance	2400		
Sub-total: \$621,312				
\$40,956	Electrical Services	5101		
\$5,200	Water and Sewer Services	5103		
\$407	Postage Services	5201		
\$250	Mileage Reimbursement	5510		
Sub-total: \$46,813		5510		
0.01		0001		
\$814	Office Supplies	6001		
\$5,862	Instructional Supplies	6013		
\$712	Other Expenses	6050		
Sub-total: \$7,388				
\$1,221	Capital Outlay-Replacement	8100		
Sub-total: \$1,221				
Total for Dept. 120: \$2,178,792				

Department Description				Budget
Bridgeport Academy	834	1121	Comp of Teachers	\$805,134
		1123	Comp of Deans and Guidance Counselors	\$112,408
		1124	Comp of Coordinators	\$80,980
		1131	Comp of Nurses	\$19,236
		1150	Comp of Secretary and Clerical	\$24,072
		1192	Comp of Staff Aides	\$32,630
		1320	Comp of Part Time Teachers	\$22,588
		1399	Comp of Temporary Employees	\$1,51
				Sub-total: \$1,098,559
		2100	FICA Employer Contribution	\$84,043
		2210	Virginia Retirement System	\$165,587
		2300	Health Insurance Subsidy	\$141,839
		2400	Virginia Retirement System Life Insurance	\$12,783
		2830	Staff Development	\$2,000
				Sub-total: \$406,252
		5100	Natural Gas Services	\$1,600
		5101	Electrical Services	\$33,464
		5103	Water and Sewer Services	\$1,600
		5201	Postage Services	\$58
		5401	Leases/Rental of Equipment	\$48
		5510	Mileage Reimbursement	\$250
				Sub-total: \$37,457
		6001	Office Supplies	\$116
		6013	Instructional Supplies	\$3,000
		6017	Repair Parts and Supplies	\$423
		6050	Other Expenses	\$10 <sup>2</sup>
			· · · · · · · · · · · · · · · · · · ·	Sub-total: \$3,640
		8100	Capital Outlay-Replacement	\$174
		8200	Capital Outlay-New	\$15,625
				Sub-total: \$15,799
				Total for Dept. 834: \$1,561,707

Department Description				Budget
Bryan Elementary	140	1121	Comp of Teachers	\$1,188,912
		1122	Comp of Librarians	\$46,78
		1123	Comp of Deans and Guidance Counselors	\$68,759
		1126	Comp of Principals	\$75,819
		1127	Comp of Assistant Principals	\$60,220
		1131	Comp of Nurses	\$37,916
		1141	Comp of Teacher Assistants	\$55,600
		1150	Comp of Secretary and Clerical	\$41,57 <sup>·</sup>
		1342	Comp of Part Time Teacher Assistants	\$54,063
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$5,278
				Sub-total: \$1,640,927
		2100	FICA Employer Contribution	\$125,538
		2210	Virginia Retirement System	\$244,860
		2300	Health Insurance Subsidy	\$234,09
		2400	Virginia Retirement System Life Insurance	\$18,72
				Sub-total: \$623,22
		5101	Electrical Services	\$42,25
		5103	Water and Sewer Services	\$9,50
		5201	Postage Services	\$37
		5510	Mileage Reimbursement	\$25
		0010		Sub-total: \$52,38
		6001	Office Supplies	\$758
		6013	Instructional Supplies	\$5,303
		6017	Repair Parts and Supplies	\$3,30
		6050	Other Expenses	\$66
		0000		Sub-total: \$7,17
		8100	Capital Outlay-Replacement	\$1,13
		0100		Sub-total: \$1,13
				Total for Dept. 140: \$2,324,839

Department Description	Department			Budget
Burbank Elementary	180	1121	Comp of Teachers	\$1,150,711
		1122	Comp of Librarians	\$44,859
		1123	Comp of Deans and Guidance Counselors	\$48,278
		1126	Comp of Principals	\$76,302
		1127	Comp of Assistant Principals	\$56,204
		1131	Comp of Nurses	\$34,376
		1141	Comp of Teacher Assistants	\$57,664
		1150	Comp of Secretary and Clerical	\$38,246
		1342	Comp of Part Time Teacher Assistants	\$49,203
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$5,038
				Sub-total: \$1,566,881
		2100	FICA Employer Contribution	\$119,869
		2210	Virginia Retirement System	\$234,340
		2300	Health Insurance Subsidy	\$271,900
		2400	Virginia Retirement System Life Insurance	\$17,920
				Sub-total: \$644,029
		5100	Natural Gas Services	\$3.520
		5101	Electrical Services	\$46,950
		5103	Water and Sewer Services	\$5,10
		5201	Postage Services	\$38
		5510	Mileage Reimbursement	\$25
				Sub-total: \$56,209
		6001	Office Supplies	\$77
		6013	Instructional Supplies	\$5,316
		6050	Other Expenses	\$68
				Sub-total: \$6,77
		8100	Capital Outlay-Replacement	\$1,16
				Sub-total: \$1,16
				Total for Dept. 180: \$2,275,061

Department Description	Department		•	Budget
Business and Finance	845	1114	Comp of Other Admin Personnel	\$313,805
		1125	Comp of Directors/Curriculum Leaders	\$98,944
		1139	Comp of Other Professional Personnel	\$46,224
		1150	Comp of Secretary and Clerical	\$171,907
		1399	Comp of Temporary Employees	\$1,809
				Sub-total: \$632,689
		2100	FICA Employer Contribution	\$48,398
		2210	Virginia Retirement System	\$97,979
		2220	Hampton Employees Retirement System	\$4,567,856
		2300	Health Insurance Subsidy	\$196,261
		2400	Virginia Retirement System Life Insurance	\$7,482
		2600	Unemployment Insurance Employer Contrit	\$139,160
		2831	Unused Sick Leave	\$90,665
		2832	Unused Vacation Leave	\$105,496
		2900	Other Fixed Costs	\$40,956
				Sub-total: \$5,294,253
		04.45	Destancional Operations	\$000.000
		3145	Professional Services	\$203,330
		3320	Contracted Maintenance Agreements	\$139,177
		3820	Data Processing Payments to City	\$740
		3821	Purchasing Payments to City	\$225,412 Sub-total: \$568,659
				Sub-total: \$506,055
		5300	Self Insurance	\$2,532,925
		5401	Leases/Rental of Equipment	\$358,974
		5501	Travel Expenses	\$1,000
		5606	WHRO Capitol Outlay	\$41,400
		5802	Dues and Association Memberships	\$2,100
				Sub-total: \$2,936,399
		6001	Office Supplies	\$9,976
		6050	Other Expenses	\$2,000
				Sub-total: \$11,976
		7100	Youth Violence Prevention - Contribution	\$10,000
		7100		Sub-total: \$10,000
		9919	Contingency - Sales Tax	\$150,000
		9920	Contingency	\$1,232,373
		9923	Contingency - Medicaid Services	\$50,000
		9924	Contingency - City Debt Service	\$2,000,000
		9930	Student Activity Subsidy	\$287,000
		9940	C-PEG Televison Subsidy	\$434,102
				Sub-total: \$4,153,475
				Total for Dept. 845: \$13,607,451

Budget				artment Description	
\$83,72	Comp of Directors/Curriculum Leaders	1125	926	- Technology	CTE -
\$30,23	Comp of Secretary and Clerical	1150			
Sub-total: \$113,95					
\$8,71	FICA Employer Contribution	2100			
\$17,73	Virginia Retirement System	2210			
\$21,37	Health Insurance Subsidy	2300			
\$1,35	Virginia Retirement System Life Insurance	2400			
Sub-total: \$49,18					
\$5,00	Contracted Maintenance Agreements	3320			
\$17,89	Contracted Repair Service	3330			
Sub-total: \$22,89					
\$2,00	Travel Expenses	5501			
\$40	Mileage Reimbursement	5510			
\$16,50	Dues and Association Memberships	5802			
Sub-total: \$18,90					
\$1,84	Office Supplies	6001			
\$81,74	Instructional Supplies	6013			
\$86,30	Testing and Monitoring Supplies	6016			
\$14,06	Repair Parts and Supplies	6017			
\$114,04	Technology - Software / On-Line Content	6047			
\$41	Other Expenses	6050			
Sub-total: \$298,41					
\$1,039,20	New Horizons- Contribution	7003			
Sub-total: \$1,039,20					
\$81,25	Capital Outlay-Replacement	8100			
\$100,87	Capital Outlay-New	8200			
Sub-total: \$182,13		5200			
otal for Dept. 926: \$1,724,68					

Department Description				Budget
Cary Elementary	200	1121	Comp of Teachers	\$1,049,216
		1122	Comp of Librarians	\$43,679
		1126	Comp of Principals	\$71,816
		1127	Comp of Assistant Principals	\$54,969
		1131	Comp of Nurses	\$38,285
		1141	Comp of Teacher Assistants	\$16,779
		1150	Comp of Secretary and Clerical	\$34,904
		1342	Comp of Part Time Teacher Assistants	\$28,949
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$5,223
				Sub-total: \$1,349,820
		2100	FICA Employer Contribution	\$103,263
		2100	Virginia Retirement System	\$203,688
		2300	Health Insurance Subsidy	\$203,000
		2300	Virginia Retirement System Life Insurance	\$15,580
		2400	Virginia Retirement System Life Insurance	
				Sub-total: \$570,758
		5101	Electrical Services	\$41,755
		5103	Water and Sewer Services	\$4,300
		5201	Postage Services	\$341
		5510	Mileage Reimbursement	\$250
				Sub-total: \$46,646
		6001	Office Supplies	\$682
		6013	Instructional Supplies	\$4,913
		6050	Other Expenses	\$597
		0050		Sub-total: \$6,192
		8100	Capital Outlay-Replacement	\$1,023
				Sub-total: \$1,023
				Total for Dept. 200: \$1,974,439
Department Description	Department	Account	Account Description	Budget
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Community - Legislative Relations	896	1125	Comp of Directors/Curriculum Leaders	\$72,785
		1139	Comp of Other Professional Personnel	\$55,440
		1322	Comp of Temporary Teachers	\$36,229
		1370	Comp of Bus Drivers Extra Runs	\$8,360
				Sub-total: \$172,814
		2100	FICA Employer Contribution	\$13,220
		2210	Virginia Retirement System	\$19,811
		2300	Health Insurance Subsidy	\$28,494
		2400	Virginia Retirement System Life Insurance	\$1,515
				Sub-total: \$63,040
		3822	Partnership Payments to City	\$23,100
				Sub-total: \$23,100
		5501	Travel Expenses	\$3,499
		5510	Mileage Reimbursement	\$852
		5802	Dues and Association Memberships	\$8,000
				Sub-total: \$12,351
		6013	Instructional Supplies	\$2,000
		6050	Other Expenses	\$815
			· · ·	Sub-total: \$2,815
				Total for Dept. 896: \$274,120

Department Description	Department			Budget
Cooper Elementary	210	1121	Comp of Teachers	\$1,222,825
		1122	Comp of Librarians	\$56,910
		1123	Comp of Deans and Guidance Counselors	\$62,540
		1126	Comp of Principals	\$73,631
		1127	Comp of Assistant Principals	\$60,614
		1131	Comp of Nurses	\$38,472
		1141	Comp of Teacher Assistants	\$36,221
		1150	Comp of Secretary and Clerical	\$33,561
		1342	Comp of Part Time Teacher Assistants	\$44,766
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$9,462
				Sub-total: \$1,645,002
		2100	FICA Employer Contribution	\$125,961
		2210	Virginia Retirement System	\$246,197
		2300	Health Insurance Subsidy	\$173,159
		2400	Virginia Retirement System Life Insurance	\$18,828
				Sub-total: \$564,145
		5101	Electrical Services	\$54,142
		5103	Water and Sewer Services	\$4,900
		5201	Postage Services	\$420
		5510	Mileage Reimbursement	\$250
				Sub-total: \$59,712
		6001	Office Supplies	\$840
		6013	Instructional Supplies	\$5,887
		6050	Other Expenses	\$735
			•	Sub-total: \$7,462
		8100	Capital Outlay-Replacement	\$1,260
				Sub-total: \$1,260
				Total for Dept. 210: \$2,277,581

Department Description				Budget
Davis Middle School	220	1121	Comp of Teachers	\$2,129,68
		1122	Comp of Librarians	\$52,17
		1123	Comp of Deans and Guidance Counselors	\$92,27
		1126	Comp of Principals	\$83,01
		1127	Comp of Assistant Principals	\$140,23
		1131	Comp of Nurses	\$37,86
		1139	Comp of Other Professional Personnel	\$20,55
		1141	Comp of Teacher Assistants	\$38,39
		1143	Comp of Other Technical Personnel	\$40,93
		1150	Comp of Secretary and Clerical	\$104,93
		1192	Comp of Staff Aides	\$32,29
		1320	Comp of Part Time Teachers	\$49,84
		1350	Comp of Part Time Secretary and Clerical	\$6,00
		1370	Comp of Bus Drivers Extra Runs	\$57
		1399	Comp of Temporary Employees	\$24,42
				Sub-total: \$2,853,20
		2100	FICA Employer Contribution	¢010 07
		2100	Virginia Retirement System	\$218,27 \$429,70
		2300	Health Insurance Subsidy	\$360,78
		2300	Virginia Retirement System Life Insurance	\$32,97
		2400		چې چې چې د چې د چې د چې د چې د چې د چې
				Sub-Iolai. \$1,041,74
		3320	Contracted Maintenance Agreements	\$1,14
				Sub-total: \$1,14
		5100	Natural Gas Services	\$23,46
		5101	Electrical Services	\$105,18
		5103	Water and Sewer Services	\$7,90
		5201	Postage Services	\$88
		5510	Mileage Reimbursement	\$50
				Sub-total: \$137,94
				· · ·
		6001	Office Supplies	\$1,17
		6013	Instructional Supplies	\$7,78
		6017	Repair Parts and Supplies	\$4,95
		6050	Other Expenses	\$1,03 Sub total: \$14.05
				Sub-total: \$14,95
		8100	Capital Outlay-Replacement	\$1,76
				Sub-total: \$1,76
				Total for Dept. 220: \$4,050,75

Budget				Department Description
\$2,212,522	Comp of Teachers	1121	240	Eaton Middle School
\$52,172	Comp of Librarians	1122		
\$116,637	Comp of Deans and Guidance Counselors	1123		
\$87,736	Comp of Principals	1126		
\$115,663	Comp of Assistant Principals	1127		
\$39,509	Comp of Nurses	1131		
\$20,672	Comp of Other Professional Personnel	1139		
\$70,969	Comp of Teacher Assistants	1141		
\$95,141	Comp of Secretary and Clerical	1150		
\$23,990	Comp of Staff Aides	1192		
\$20,000	Comp of Part Time Teachers	1320		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$16,436	Comp of Temporary Employees	1399		
Sub-total: \$2,877,447				
\$000.400		0400	L	
\$220,128	FICA Employer Contribution	2100		
\$439,892	Virginia Retirement System	2210		
\$417,725	Health Insurance Subsidy	2300		
\$33,725 Sub-total: \$1,111,470	Virginia Retirement System Life Insurance	2400		
\$27,523	Natural Gas Services	5100		
\$75,719	Electrical Services	5101		
\$10,800	Water and Sewer Services	5103		
\$1,011	Postage Services	5201		
\$500	Mileage Reimbursement	5510		
Sub-total: \$115,553				
\$1,348	Office Supplies	6001		
\$8,649	Instructional Supplies	6013		
\$1,179	Other Expenses	6050		
Sub-total: \$11,176				
\$2,022	Capital Outlay-Replacement	8100		
Sub-total: \$2,022				
Total for Dept. 240: \$4,117,668				

Department Description	Department	Account	Account Description	Budget
Elementary & Title I	920	1125	Comp of Directors/Curriculum Leaders	\$32,054
		1150	Comp of Secretary and Clerical	\$10,090
				Sub-total: \$42,144
		2100		¢2.224
		2100	FICA Employer Contribution	\$3,224
		2210	Virginia Retirement System	\$6,421
		2300	Health Insurance Subsidy	\$1,910
		2400	Virginia Retirement System Life Insurance	\$491
				Sub-total: \$12,046
				Total for Dept. 920: \$54,190

Department Description	Department	Account	Account Description	Budget
English As A Second Language	857	1150	Comp of Secretary and Clerical	\$37,873
		1399	Comp of Temporary Employees	\$12,000
				Sub-total: \$49,873
		2100	FICA Employer Contribution	\$3,815
		2210	Virginia Retirement System	\$5,893
		2300	Health Insurance Subsidy	\$6,076
		2400	Virginia Retirement System Life Insurance	\$451
				Sub-total: \$16,235
		3145	Professional Services	\$8,000
				Sub-total: \$8,000
		5510	Mileage Reimbursement	\$1,000
				Sub-total: \$1,000
		6001	Office Supplies	\$80
		6050	Other Expenses	\$12,600
				Sub-total: \$12,680
				Total for Dept. 857: \$87,788

Department Description	Department	Account	Account Description	Budget
English/Language Arts	852	1125	Comp of Directors/Curriculum Leaders	\$74,013
		1139	Comp of Other Professional Personnel	\$194,711
		1150	Comp of Secretary and Clerical	\$46,055
		1342	Comp of Part Time Teacher Assistants	\$361,381
		1399	Comp of Temporary Employees	\$1,000
				Sub-total: \$677,160
		2100	FICA Employer Contribution	\$51,801
		2210	Virginia Retirement System	\$48,886
		2300	Health Insurance Subsidy	\$43,103
		2400	Virginia Retirement System Life Insurance	\$3,739
				Sub-total: \$147,529
		5510	Mileage Reimbursement	\$1,399
				Sub-total: \$1,399
		6001	Office Supplies	\$3,500
		6013	Instructional Supplies	\$46,500
		6047	Technology - Software / On-Line Content	\$78,750
		6050	Other Expenses	\$11,000
			· · · · · · · · · · · · · · · · · · ·	Sub-total: \$139,750
				Total for Dept. 852: \$965,838

Department Description	Department	Account	Account Description	Budget
Executive Director School Leadership-Elem	867	1125	Comp of Directors/Curriculum Leaders	\$117,715
		1128	Comp of Teachers - Summer Remedial	\$298,300
		1148	Comp of Teacher Assistant Summer Reme	\$25,076
		1150	Comp of Secretary and Clerical	\$33,634
		1322	Comp of Temporary Teachers	\$136,852
		1370	Comp of Bus Drivers Extra Runs	\$29,000
				Sub-total: \$640,577
		2100	FICA Employer Contribution	\$49,004
		2210	Virginia Retirement System	\$23,409
		2300	Health Insurance Subsidy	\$6,368
		2400	Virginia Retirement System Life Insurance	\$1,790
				Sub-total: \$80,571
		6001	Office Supplies	\$624
		6013	Instructional Supplies	\$14,761
		6039	Other Costs Remedial	\$15,152
		6050	Other Expenses	\$1,000
				Sub-total: \$31,537
				Total for Dept. 867: \$752,685

Department Description			Budget
Executive Director School Leadership-Sec	1125	Comp of Directors/Curriculum Leaders	\$115,93
	1128	Comp of Teachers - Summer Remedial	\$80,60
	1139	Comp of Other Professional Personnel	\$95,20
	1150	Comp of Secretary and Clerical	\$36,75
	1322	Comp of Temporary Teachers	\$121,94
	1343	Comp of Part Time Employees	\$25,00
	1370	Comp of Bus Drivers Extra Runs	\$42,43
	1399	Comp of Temporary Employees	\$21,25
			Sub-total: \$539,13
	2100	FICA Employer Contribution	\$41,24
	2210	Virginia Retirement System	\$38,32
	2300	Health Insurance Subsidy	\$26,42
	2400	Virginia Retirement System Life Insurance	\$2,93
			Sub-total: \$108,93
	3145	Professional Services	\$32,69
	3815	Tuition Paid Academic Program	\$4,99
			Sub-total: \$37,69
	5402	Leases/Rental of Buildings	\$60,00
	5403	Commencement Costs	\$25,30
	5801	Accreditation Costs	\$2,52
			Sub-total: \$87,82
	6001	Office Supplies	\$38
	6013	Instructional Supplies	\$38,04
	6039	Other Costs Remedial	\$28,67
	6047	Technology - Software / On-Line Content	\$304,00
	6050	Other Expenses	\$64,01
			Sub-total: \$435,11
			Total for Dept. 902: \$1,208,70

Department Description	Department	Account	Account Description	Budget
Family Life Education	854	6013	Instructional Supplies	\$10,900
				Sub-total: \$10,900
				Total for Dept. 854: \$10,900

Department Description	Department	Account		Budget
Fine Arts	840	1125	Comp of Directors/Curriculum Leaders	\$76,375
		1139	Comp of Other Professional Personnel	\$70,875
		1343	Comp of Part Time Employees	\$56,115
		1399	Comp of Temporary Employees	\$3,505
				Sub-total: \$206,870
		2100	FICA Employer Contribution	\$15,825
		2210	Virginia Retirement System	\$22,912
		2300	Health Insurance Subsidy	\$12,736
		2400	Virginia Retirement System Life Insurance	\$1,752
				Sub-total: \$53,225
		3160	Concert Series	\$21,982
				Sub-total: \$21,982
		6001	Office Supplies	\$757
		6013	Instructional Supplies	\$82,748
		6017	Repair Parts and Supplies	\$57,851
		6047	Technology - Software / On-Line Content	\$3,134
		6050	Other Expenses	\$2,263
				Sub-total: \$146,753
		8100	Capital Outlay-Replacement	\$50,687
		8200	Capital Outlay-New	\$13,382
				Sub-total: \$64,069
				Total for Dept. 840: \$492,899

Department Description	Department	Account	Account Description	Budget
Foreign Languages	858	1125	Comp of Directors/Curriculum Leaders	\$90,781
				Sub-total: \$90,781
		2100	FICA Employer Contribution	\$6,945
		2210	Virginia Retirement System	\$14,126
		2300	Health Insurance Subsidy	\$8,642
		2400	Virginia Retirement System Life Insurance	\$1,080
				Sub-total: \$30,793
		6001	Office Supplies	\$370
				Sub-total: \$370
		8200	Capital Outlay-New	\$427
				Sub-total: \$427
				Total for Dept. 858: \$122,371

Department Description				Budget
Forrest Elementary	260	1121	Comp of Teachers	\$1,506,862
		1122	Comp of Librarians	\$59,514
		1123	Comp of Deans and Guidance Counselors	\$46,78
		1126	Comp of Principals	\$73,65
		1127	Comp of Assistant Principals	\$63,808
		1131	Comp of Nurses	\$38,28
		1141	Comp of Teacher Assistants	\$33,90
		1150	Comp of Secretary and Clerical	\$36,13
		1342	Comp of Part Time Teacher Assistants	\$62,01
		1350	Comp of Part Time Secretary and Clerical	\$6,00
		1370	Comp of Bus Drivers Extra Runs	\$24
		1399	Comp of Temporary Employees	\$3,22
				Sub-total: \$1,930,42
		2100	FICA Employer Contribution	\$147,67
		2100	Virginia Retirement System	\$147,67
		2300	Health Insurance Subsidy	· · · · ·
			, , , , , , , , , , , , , , , , , , ,	\$340,85
		2400	Virginia Retirement System Life Insurance	\$22,10 Sub-total: <b>\$799,5</b> 8
		5101	Electrical Services	\$43,05
		5103	Water and Sewer Services	\$5,70
		5201	Postage Services	\$49
		5510	Mileage Reimbursement	\$25
				Sub-total: \$49,50
		6001	Office Supplies	\$99
		6013	Instructional Supplies	\$6,96
		6050	Other Expenses	\$87
			· · · · · · · · · · · · · · · · · · ·	Sub-total: \$8,82
		8100	Capital Outlay-Replacement	\$1,49
				Sub-total: \$1,49
				Total for Dept. 260: \$2,789,83

Department Description			•	Budget
Gifted and Talented	862	1114	Comp of Other Admin Personnel	\$63,771
		1121	Comp of Teachers	\$317,312
		1125	Comp of Directors/Curriculum Leaders	\$75,623
		1150	Comp of Secretary and Clerical	\$36,920
		1320	Comp of Part Time Teachers	\$22,003
		1322	Comp of Temporary Teachers	\$4,014
		1399	Comp of Temporary Employees	\$4,510
				Sub-total: \$524,153
		2100	FICA Employer Contribution	\$40,099
		2210	Virginia Retirement System	\$76,809
		2300	Health Insurance Subsidy	\$67,158
		2400	Virginia Retirement System Life Insurance	\$5,874
				Sub-total: \$189,940
		2015	Tuition Doid Academic Drogram	¢0.450
		3815	Tuition Paid Academic Program	\$9,450 Sub-total: <b>\$9,45</b> 0
		5510	Mileage Reimbursement	\$1,404
				Sub-total: \$1,404
		6001	Office Supplies	\$804
		6013	Instructional Supplies	\$35,845
		6016	Testing and Monitoring Supplies	\$90,094
		6050	Other Expenses	\$82,679
				Sub-total: \$209,422
		7004	New Horizons-Gifted	\$123,190
				Sub-total: \$123,190
		8200	Capital Outlay-New	\$412
		5200		Sub-total: \$412
				Total for Dept. 862: \$1,057,971

Department Description	Department	Account	Account Description	Budget
Graphics	860	1124	Comp of Coordinators	\$55,251
		1143	Comp of Other Technical Personnel	\$130,843
				Sub-total: \$186,094
		2100	FICA Employer Contribution	\$14,236
		2210	Virginia Retirement System	\$28,956
		2300	Health Insurance Subsidy	\$29,468
		2400	Virginia Retirement System Life Insurance	\$2,214
				Sub-total: \$74,874
		5401	Leases/Rental of Equipment	\$4,000
				Sub-total: \$4,000
		6011	Other Operating Supplies	\$8,232
				Sub-total: \$8,232
				Total for Dept. 860: \$273,200

Budget				
\$57,52	Comp of Other Admin Personnel	1114	300	Hampton High School
\$4,924,36	Comp of Teachers	1121		
\$106,95	Comp of Librarians	1122		
\$483,55	Comp of Deans and Guidance Counselors	1123		
\$92,74	Comp of Principals	1126		
\$296,56	Comp of Assistant Principals	1127		
\$120,98	Comp of ROTC Instructors	1129		
\$37,91	Comp of Nurses	1131		
\$20,55	Comp of Other Professional Personnel	1139		
\$71,93	Comp of Teacher Assistants	1141		
\$212,05	Comp of Secretary and Clerical	1150		
\$98,78	Comp of Staff Aides	1192		
\$6,00	Comp of Part Time Secretary and Clerical	1350		
\$11,35	Comp of Bus Drivers Extra Runs	1370		
\$151,83	Comp of Temporary Employees	1399		
Sub-total: \$6,693,13				
¢540.00		2400		
\$512,03	FICA Employer Contribution	2100		
\$1,009,19	Virginia Retirement System	2210		
\$944,71	Health Insurance Subsidy	2300		
\$77,53 Sub-total: <b>\$2,543,48</b>	Virginia Retirement System Life Insurance	2400		
\$1,29	Contracted Maintenance Agreements	3320		
Sub-total: \$1,29				
\$45,55	Natural Gas Services	5100		
\$192,79	Electrical Services	5101		
\$29,19	Water and Sewer Services	5103		
\$3,01	Postage Services	5201		
\$5,68	Leases/Rental of Equipment	5401		
\$3,00	Co-Curricular Activities	5500		
ې , بې \$75	Mileage Reimbursement	5510		
Sub-total: \$281,73		5510		
\$3,01	Office Supplies	6001		
\$22,43	Instructional Supplies	6013		
\$2,63	Other Expenses	6050		
Sub-total: \$28,08				
\$4,52	Capital Outlay-Replacement	8100		
Sub-total: \$4,52				
otal for Dept. 300: \$9,552,26				

Department Description	Department	Account		Budget
Health Services	864	1124	Comp of Coordinators	\$63,674
		1150	Comp of Secretary and Clerical	\$152,703
		1350	Comp of Part Time Secretary and Clerical	\$69,730
		1399	Comp of Temporary Employees	\$4,710
		1531	Compensation of Substitute Nurses	\$53,390
				Sub-total: \$344,207
		2100	FICA Employer Contribution	\$26,330
		2210	Virginia Retirement System	\$33,422
		2300	Health Insurance Subsidy	\$12,736
		2400	Virginia Retirement System Life Insurance	\$2,556
				Sub-total: \$75,044
		3100	Contracted OSHA Expenses	\$8,000
		3320	Contracted Maintenance Agreements	\$4,100
				Sub-total: \$12,100
		5510	Mileage Reimbursement	\$50
				Sub-total: \$50
		6001	Office Supplies	\$1,700
		6004	Medical Supplies	\$36,639
		6010	OSHA Supplies	\$24,589
		6050	Other Expenses	\$1,500
				Sub-total: \$64,428
		8100	Capital Outlay-Replacement	\$12,863
				Sub-total: \$12,863
				Total for Dept. 864: \$508,692

				Total for Dept. 882: \$3,345,719
				Sub-total: \$9,537
		6050	Other Expenses	\$3,537
		6001	Office Supplies	\$6,000
				Sub-total: \$13,075
		5802	Dues and Association Memberships	\$5,336
		5510	Mileage Reimbursement	\$154
		5504	Travel Expenses Professional	\$7,585
				Sub-total: \$2,608,800
		3610	Advertising	\$7,500
		3320	Contracted Maintenance Agreements	\$2,000
		3145	Professional Services	\$2,568,350
		3140	Consultant Services	\$29,950
		3113	Contracted Background Checks	\$1,000
				Sub-total: \$207,496
		2834	Employee Assistance Program	\$33,600
		2400	Virginia Retirement System Life Insurance	\$5,819
		2300	Health Insurance Subsidy	\$53,196
		2210	Virginia Retirement System	\$76,110
		2100	FICA Employer Contribution	\$38,771
				Sub-total: \$506,811
		1399	Comp of Temporary Employees	\$15,000
		1150	Comp of Secretary and Clerical	\$204,392
		1125	Comp of Directors/Curriculum Leaders	\$104,880
Human Resources	882	1114	Comp of Other Admin Personnel	\$182,539
Department Description	Department	Account	Account Description	Budget

Department Description				Budget
Information Literacy Services	871	1121	Comp of Teachers	\$288,127
		1124	Comp of Coordinators	\$93,175
		1139	Comp of Other Professional Personnel	\$128,531
		1143	Comp of Other Technical Personnel	\$38,508
		1350	Comp of Part Time Secretary and Clerical	\$32,482
		1399	Comp of Temporary Employees	\$9,500
				Sub-total: \$590,323
		2100	FICA Employer Contribution	\$45,277
		2210	Virginia Retirement System	\$85,321
		2300	Health Insurance Subsidy	\$89,246
		2400	Virginia Retirement System Life Insurance	\$6,526
				Sub-total: \$226,370
		3320	Contracted Maintenance Agreements	\$6,236
				Sub-total: \$6,236
		5510	Mileage Reimbursement	\$4,000
			-	Sub-total: \$4,000
		6001	Office Supplies	\$2,138
		6013	Instructional Supplies	\$43,063
		6017	Repair Parts and Supplies	\$3,056
		6031	Library Books and Periodicals	\$457,925
		6047	Technology - Software / On-Line Content	\$179,907
		6050	Other Expenses	\$13,921
				Sub-total: \$700,010
		8100	Capital Outlay-Replacement	\$20,000
		8200	Capital Outlay-New	\$34,359
				Sub-total: \$54,359
				Total for Dept. 871: \$1,581,298

Department Description				Budget
Information Technology	869	1125	Comp of Directors/Curriculum Leaders	\$130,681
		1143	Comp of Other Technical Personnel	\$2,367,672
		1150	Comp of Secretary and Clerical	\$43,159
		1343	Comp of Part Time Employees	\$12,500
				Sub-total: \$2,554,012
		2100	FICA Employer Contribution	\$195,382
		2210	Virginia Retirement System	\$394,792
		2300	Health Insurance Subsidy	\$335,140
		2400	Virginia Retirement System Life Insurance	\$30,193
		2400		Sub-total: \$955,507
		3145	Professional Services	\$610,016
				Sub-total: \$610,016
		5204	Cell Phone Service	\$1,944
		5205	Communication Technology	\$563,011
		5401	Leases/Rental of Equipment	\$126,621
		5510	Mileage Reimbursement	\$5,000
		5604	Contribution-WHRO	\$11,500
				Sub-total: \$708,076
		6001	Office Supplies	\$5,750
		6017	Repair Parts and Supplies	\$195,000
		6047	Technology - Software / On-Line Content	\$432,978
		6049	Data Processing Supplies	\$1,630
		6050	Other Expenses	\$1,745
			•	Sub-total: \$637,103
		8000	Capital Outlay-Control	\$1,265,000
		0000	Capital Outlay-Control	Sub-total: \$1,265,000
				Total for Dept. 869: \$6,729,714
				10tal 101 Dept. 003. \$0,723,714

Department Description	Department	Account	Account Description	Budget
Instructional Accountability	816	1114	Comp of Other Admin Personnel	\$73,593
		1125	Comp of Directors/Curriculum Leaders	\$120,415
		1139	Comp of Other Professional Personnel	\$46,663
		1150	Comp of Secretary and Clerical	\$73,822
				Sub-total: \$314,493
		2100	FICA Employer Contribution	\$24,060
		2210	Virginia Retirement System	\$48,796
		2300	Health Insurance Subsidy	\$19,104
		2400	Virginia Retirement System Life Insurance	\$3,731
				Sub-total: \$95,691
		3145	Professional Services	\$2,500
				Sub-total: \$2,500
		5510	Mileage Reimbursement	\$141
		5802	Dues and Association Memberships	\$435
				Sub-total: \$576
		6001	Office Supplies	\$5,589
		6016	Testing and Monitoring Supplies	\$172,514
		6047	Technology - Software / On-Line Content	\$7,000
		6050	Other Expenses	\$1,288
				Sub-total: \$186,391
		8200	Capital Outlay-New	\$1,356
				Sub-total: \$1,356
				Total for Dept. 816: \$601,007

Department Description				Budget
Jones Magnet Middle School	310	1121	Comp of Teachers	\$2,058,710
		1122	Comp of Librarians	\$52,062
		1123	Comp of Deans and Guidance Counselors	\$117,363
		1126	Comp of Principals	\$92,559
		1127	Comp of Assistant Principals	\$115,132
		1131	Comp of Nurses	\$42,058
		1139	Comp of Other Professional Personnel	\$19,221
		1141	Comp of Teacher Assistants	\$37,618
		1150	Comp of Secretary and Clerical	\$88,864
		1192	Comp of Staff Aides	\$34,885
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$50,011
				Sub-total: \$2,714,483
		2100	FICA Employer Contribution	\$207,661
		2210	Virginia Retirement System	\$411,645
		2300	Health Insurance Subsidy	\$480,581
		2400	Virginia Retirement System Life Insurance	\$31,608
				Sub-total: \$1,131,495
		5100	Natural Gas Services	\$8,428
	1	5101	Electrical Services	\$173,414
		5103	Water and Sewer Services	\$8,000
		5201	Postage Services	\$970
		5510	Mileage Reimbursement	\$500
				Sub-total: \$191,312
		6001	Office Supplies	\$1,294
		6013	Instructional Supplies	\$8,402
		6017	Repair Parts and Supplies	\$1,420
		6050	Other Expenses	\$1,132
				Sub-total: \$12,248
		8100	Capital Outlay-Replacement	\$1,941
		5100		Sub-total: \$1,941
				Total for Dept. 310: \$4,051,479
				10tal 101 Dept. 310. \$4,031,479

Department Description				Budget
Kecoughtan High School	320	1114	Comp of Other Admin Personnel	\$49,342
		1121	Comp of Teachers	\$4,912,373
		1122	Comp of Librarians	\$100,250
		1123	Comp of Deans and Guidance Counselors	\$409,32
		1126	Comp of Principals	\$101,630
		1127	Comp of Assistant Principals	\$318,207
		1129	Comp of ROTC Instructors	\$157,433
		1131	Comp of Nurses	\$35,684
		1139	Comp of Other Professional Personnel	\$20,558
		1141	Comp of Teacher Assistants	\$141,543
		1150	Comp of Secretary and Clerical	\$214,14
		1192	Comp of Staff Aides	\$56,120
		1320	Comp of Part Time Teachers	\$136,528
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1370	Comp of Bus Drivers Extra Runs	\$5,900
		1392	Comp of Part Time Hall Monitors	\$26,028
		1399	Comp of Temporary Employees	\$211,819
				Sub-total: \$6,902,877
		2100	FICA Employer Contribution	\$528,077
		2210	Virginia Retirement System	\$1,010,753
		2300	Health Insurance Subsidy	\$1,000,650
		2400	Virginia Retirement System Life Insurance	\$77,512
				Sub-total: \$2,616,992
		5100	Natural Gas Services	\$23,363
		5101	Electrical Services	\$196,78
		5103	Water and Sewer Services	\$50,698
		5201	Postage Services	\$3,312
		5401	Leases/Rental of Equipment	\$3,060
		5500	Co-Curricular Activities	\$9,650
		5510	Mileage Reimbursement	\$750
		0010		Sub-total: \$287,628
		C004		<b>*•</b> • • •
		6001	Office Supplies	\$3,312
		6013	Instructional Supplies	\$24,364
		6017	Repair Parts and Supplies	\$990
		6050	Other Expenses	\$2,898 Sub-total: \$31,570
				3up-total: \$31,570
		8100	Capital Outlay-Replacement	\$4,968
				Sub-total: \$4,968
				Total for Dept. 320: \$9,844,035

Department Description	Department			Budget
Kraft Elementary	340	1121	Comp of Teachers	\$1,096,069
		1122	Comp of Librarians	\$42,71
		1123	Comp of Deans and Guidance Counselors	\$42,60
		1126	Comp of Principals	\$85,67
		1127	Comp of Assistant Principals	\$59,28
		1131	Comp of Nurses	\$37,91
		1141	Comp of Teacher Assistants	\$24,08
		1150	Comp of Secretary and Clerical	\$30,32
		1342	Comp of Part Time Teacher Assistants	\$40,41
		1350	Comp of Part Time Secretary and Clerical	\$6,00
		1399	Comp of Temporary Employees	\$10,41
				Sub-total: \$1,475,48
		2100	FICA Employer Contribution	\$112,87
		2210	Virginia Retirement System	\$220,44
		2300	Health Insurance Subsidy	\$166,74
		2400	Virginia Retirement System Life Insurance	\$16,85
				Sub-total: \$516,91
		5101	Electrical Services	\$48,94
		5103	Water and Sewer Services	\$6,20
		5201	Postage Services	\$33
		5510	Mileage Reimbursement	\$25
				Sub-total: \$55,73
		6001	Office Supplies	\$66
		6013	Instructional Supplies	\$4,60
		6017	Repair Parts and Supplies	\$20
		6050	Other Expenses	\$58
				Sub-total: \$6,07
		8100	Capital Outlay-Replacement	\$1,00
				Sub-total: \$1,00
				Total for Dept. 340: \$2,055,20

Department Description				Budget
Langley Elementary	360	1121	Comp of Teachers	\$1,356,400
		1122	Comp of Librarians	\$45,813
		1123	Comp of Deans and Guidance Counselors	\$45,813
		1126	Comp of Principals	\$80,228
		1127	Comp of Assistant Principals	\$72,471
		1131	Comp of Nurses	\$37,707
		1134	Comp of Social Worker	\$42,754
		1141	Comp of Teacher Assistants	\$52,686
		1150	Comp of Secretary and Clerical	\$37,873
		1320	Comp of Part Time Teachers	\$66,120
		1342	Comp of Part Time Teacher Assistants	\$54,639
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$4,962
				Sub-total: \$1,903,466
		2100	FICA Employer Contribution	\$145,615
		2210	Virginia Retirement System	\$275,274
		2300	Health Insurance Subsidy	\$214,021
		2400	Virginia Retirement System Life Insurance	\$21,084
				Sub-total: \$655,994
		5101	Electrical Services	\$61,434
		5103	Water and Sewer Services	\$6,400
		5201	Postage Services	\$472
		5510	Mileage Reimbursement	\$250
				Sub-total: \$68,556
		6001	Office Supplies	\$944
		6013	Instructional Supplies	\$6,664
		6017	Repair Parts and Supplies	\$217
		6050	Other Expenses	\$826
				Sub-total: \$8,651
		8100	Capital Outlay-Replacement	\$1,416
		0100		Sub-total: \$1,416
				Total for Dept. 360: \$2,638,083

Budget				Department Description
\$2,398,16	Comp of Teachers	1121	400	Lindsay Middle School
\$54,80	Comp of Librarians	1122		
\$92,92	Comp of Deans and Guidance Counselors	1123		
\$78,75	Comp of Principals	1126		
\$118,19	Comp of Assistant Principals	1127		
\$37,912	Comp of Nurses	1131		
\$69,48	Comp of Other Professional Personnel	1139		
\$145,040	Comp of Teacher Assistants	1141		
\$96,823	Comp of Secretary and Clerical	1150		
\$37,679	Comp of Staff Aides	1192		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$27,72	Comp of Temporary Employees	1399		
Sub-total: \$3,163,50				
\$241,932	FICA Employer Contribution	2100		
\$485,634	Virginia Retirement System	2210		
\$442,028	Health Insurance Subsidy	2300		
\$37,29	Virginia Retirement System Life Insurance	2400		
Sub-total: \$1,206,88				
\$20,269	Natural Gas Services	5100		
\$96,79	Electrical Services	5101		
\$8,800	Water and Sewer Services	5103		
\$1,00	Postage Services	5201		
\$690	Leases/Rental of Equipment	5401		
\$50	Mileage Reimbursement	5510		
Sub-total: \$128,060				
\$1,34	Office Supplies	6001		
\$9,664	Instructional Supplies	6013		
\$1,17	Other Expenses	6050		
Sub-total: \$12,17		0000		
-				
\$2,010	Capital Outlay-Replacement	8100		
Sub-total: \$2,01				
Total for Dept. 400: \$4,512,64				

Department Description				Budget
Machen Elementary	420	1121	Comp of Teachers	\$1,384,174
		1122	Comp of Librarians	\$44,414
		1123	Comp of Deans and Guidance Counselors	\$69,616
		1126	Comp of Principals	\$75,167
		1127	Comp of Assistant Principals	\$58,679
		1131	Comp of Nurses	\$37,912
		1141	Comp of Teacher Assistants	\$43,278
		1150	Comp of Secretary and Clerical	\$39,161
		1342	Comp of Part Time Teacher Assistants	\$61,236
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$6,462
				Sub-total: \$1,826,099
		2100	FICA Employer Contribution	\$139,701
		2210	Virginia Retirement System	\$272,581
		2300	Health Insurance Subsidy	\$210,610
		2400	Virginia Retirement System Life Insurance	\$20,847
				Sub-total: \$643,739
		5101	Electrical Services	\$38,459
		5103	Water and Sewer Services	\$6,200
		5201	Postage Services	\$473
		5510	Mileage Reimbursement	\$250
		0010		Sub-total: \$45,382
		6001	Office Supplies	\$946
		6013	Instructional Supplies	\$6,597
		6017	Repair Parts and Supplies	\$387
		6050	Other Expenses	\$828
		0000		Sub-total: \$8,758
		8100	Capital Outlay-Replacement	\$1,419
		0100		Sub-total: \$1,419
				Total for Dept. 420: \$2,525,397

Department Description				Budget
Maintenance	872	1114	Comp of Other Admin Personnel	\$162,428
		1125	Comp of Directors/Curriculum Leaders	\$105,67
		1150	Comp of Secretary and Clerical	\$30,947
		1160	Comp of Maintenance Employees	\$1,161,117
		1260	Comp of Maintenance Employees OT	\$43,680
		1360	Comp of Part Time Maintenance Employee	\$22,410
				Sub-total: \$1,526,253
		2100	FICA Employer Contribution	\$116,757
		2210	Virginia Retirement System	\$169,364
		2300	Health Insurance Subsidy	\$311,611
		2300	Virginia Retirement System Life Insurance	\$17,083
		2400	Virginia Retrement System Life insurance	Sub-total: \$614,815
		3100	Contracted OSHA Expenses	\$39,670
		3120	Contracted Security Services	\$75,000
		3310	Contracted Buildings and Grounds	\$5,670,933
		3330	Contracted Repair Service	\$3,000
		3823	Payment To City For Building Services	\$350,603
				Sub-total: \$6,139,206
		5101	Electrical Services	\$77,510
		5103	Water and Sewer Services	\$6,200
		5204	Cell Phone Service	\$16,400
		5401	Leases/Rental of Equipment	\$3,780
				Sub-total: \$103,890
		6001	Office Supplies	\$5,087
		6007	Maintenance Supplies	\$521,804
		6010	OSHA Supplies	\$6,296
		6017	Repair Parts and Supplies	\$22,254
	1	6047	Technology - Software / On-Line Content	\$22,23
		6047	Other Expenses	\$10,940
		0000		Sub-total: \$734,630
				· · · · · · · · · · · · · · · · · · ·
		8100	Capital Outlay-Replacement	\$267,903
				Sub-total: \$267,903
				Total for Dept. 872: \$9,386,697

Department Description D	Department	Account	Account Description	Budget
Allory Elementary 44	40	5101	Electrical Services	\$25,473
				Sub-total: \$25,473
		6050	Other Expenses	\$355
				Sub-total: \$355
				Total for Dept. 440: \$25,828

Department Description	Department	Account	Account Description	Budget
Mary Peake	880	5101	Electrical Services	\$26,272
				Sub-total: \$26,272
				Total for Dept. 880: \$26,272

Department Description	Department	Account	Account Description	Budget
Mathematics	876	1125	Comp of Directors/Curriculum Leaders	\$90,490
		1139	Comp of Other Professional Personnel	\$198,528
		1150	Comp of Secretary and Clerical	\$33,652
				Sub-total: \$322,670
		2100	FICA Employer Contribution	\$24,683
		2210	Virginia Retirement System	\$50,207
		2300	Health Insurance Subsidy	\$30,987
		2400	Virginia Retirement System Life Insurance	\$3,840
				Sub-total: \$109,717
		5510	Mileage Reimbursement	\$500
				Sub-total: \$500
		6001	Office Supplies	\$2,180
		6013	Instructional Supplies	\$64,561
		6050	Other Expenses	\$3,298
				Sub-total: \$70,039
				Total for Dept. 876: \$502,926

Department Description	Department	Account	Account Description	Budget
Moton Elementary	500	1121	Comp of Teachers	\$141,348
		1126	Comp of Principals	\$93,634
		1141	Comp of Teacher Assistants	\$36,030
		1150	Comp of Secretary and Clerical	\$42,243
		1331	Comp of Nurses - Part-Time	\$19,075
		1350	Comp of Part Time Secretary and Clerical	\$9,173
		1399	Comp of Temporary Employees	\$3,171
				Sub-total: \$344,674
		2100	FICA Employer Contribution	\$26,366
		2210	Virginia Retirement System	\$48,272
		2300	Health Insurance Subsidy	\$60,047
		2400	Virginia Retirement System Life Insurance	\$3,692
		2100		Sub-total: \$138,377
		5201	Postage Services	\$203
		5510	Mileage Reimbursement	\$250
		0010		Sub-total: \$453
		6001	Office Supplies	\$406
		6013	Instructional Supplies	\$2,541
		0010		Sub-total: \$2,947
		8100	Capital Outlay-Replacement	\$609
		0100		Sub-total: \$609
				Total for Dept. 500: \$487,060

Department Description	Department	Account	Account Description	Budget
Office of Facilities & Business	846	1113	Comp of Deputy Superintendents	\$124,235
				Sub-total: \$124,235
		2100	FICA Employer Contribution	\$9,504
		2210	Virginia Retirement System	\$19,191
		2300	Health Insurance Subsidy	\$8,642
		2400	Virginia Retirement System Life Insurance	\$1,468
				Sub-total: \$38,805
		5501	Travel Expenses	\$500
				Sub-total: \$500
		6050	Other Expenses	\$4,685
				Sub-total: \$4,685
				Total for Dept. 846: \$168,225

Department Description	Department	Account	Account Description	Budget
Office of Superintendent	874	1112	Comp of Superintendent	\$196,801
		1150	Comp of Secretary and Clerical	\$51,135
				Sub-total: \$247,936
		2100	FICA Employer Contribution	\$18,967
		2210	Virginia Retirement System	\$38,602
		2300	Health Insurance Subsidy	\$18,817
		2400	Virginia Retirement System Life Insurance	\$2,952
				Sub-total: \$79,338
		3145	Professional Services	\$35,000
				Sub-total: \$35,000
		5501	Travel Expenses	\$3,061
		5802	Dues and Association Memberships	\$12,000
				Sub-total: \$15,061
		6001	Office Supplies	\$698
		6050	Other Expenses	\$7,715
				Sub-total: \$8,413
				Total for Dept. 874: \$385,748

Department Description	Department	Account	Account Description	Budget
Performance Learning Center	855	1121	Comp of Teachers	\$235,410
		1124	Comp of Coordinators	\$80,345
		1131	Comp of Nurses	\$19,236
		1150	Comp of Secretary and Clerical	\$23,344
		1399	Comp of Temporary Employees	\$28,140
				Sub-total: \$386,475
		2100	FICA Employer Contribution	\$29,569
		2210	Virginia Retirement System	\$55,707
		2300	Health Insurance Subsidy	\$59,535
		2400	Virginia Retirement System Life Insurance	\$4,267
				Sub-total: \$149,078
		5201	Postage Services	\$85
		5205	Communication Technology	\$4,800
		5510	Mileage Reimbursement	\$250
				Sub-total: \$5,135
		6001	Office Supplies	\$170
		6013	Instructional Supplies	\$3,000
		6050	Other Expenses	\$149
				Sub-total: \$3,319
		8100	Capital Outlay-Replacement	\$255
				Sub-total: \$255
				Total for Dept. 855: \$544,262

Budget				Department Description
\$3,791,060	Comp of Teachers	1121	550	Phenix PK-8
\$91,578	Comp of Librarians	1122		
\$91,105	Comp of Deans and Guidance Counselors	1123		
\$90,405	Comp of Principals	1126		
\$199,955	Comp of Assistant Principals	1127		
\$38,660	Comp of Nurses	1131		
\$19,379	Comp of Other Professional Personnel	1139		
\$206,308	Comp of Teacher Assistants	1141		
\$133,300	Comp of Secretary and Clerical	1150		
\$35,560	Comp of Staff Aides	1192		
\$44,036	Comp of Part Time Teachers	1320		
\$22,588	Comp of Part Time Professional Personnel	1339		
\$73,620	Comp of Part Time Teacher Assistants	1342		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$23,703	Comp of Temporary Employees	1399		
Sub-total: \$4,867,257				
\$372,350	FICA Employer Contribution	2100		
\$728,178	Virginia Retirement System	2210		
\$735,730	Health Insurance Subsidy	2300		
\$55,816	Virginia Retirement System Life Insurance	2400		
Sub-total: \$1,892,074				
\$46,19 <sup>,</sup>	Natural Gas Services	5100		
\$195,39	Electrical Services	5101		
\$7,600	Water and Sewer Services	5103		
\$1,640	Postage Services	5201		
\$500	Mileage Reimbursement	5510		
Sub-total: \$251,322				
\$2,798	Office Supplies	6001		
\$21,700	Instructional Supplies	6013		
\$2,448	Other Expenses	6050		
Sub-total: \$26,946				
\$4,197	Capital Outlay-Replacement	8100		
Sub-total: \$4,197				
Total for Dept. 550: \$7,041,790				
	Department			Budget
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Phillips Elementary	560	1121	Comp of Teachers	\$1,115,97
		1122	Comp of Librarians	\$53,78
		1123	Comp of Deans and Guidance Counselors	\$49,35
		1126	Comp of Principals	\$69,81
		1127	Comp of Assistant Principals	\$77,26
		1131	Comp of Nurses	\$37,71
		1141	Comp of Teacher Assistants	\$20,63
		1150	Comp of Secretary and Clerical	\$39,78
		1342	Comp of Part Time Teacher Assistants	\$18,94
		1350	Comp of Part Time Secretary and Clerical	\$6,00
		1399	Comp of Temporary Employees	\$6,77
				Sub-total: \$1,496,04
		2100	FICA Employer Contribution	\$114,45
		2210	Virginia Retirement System	\$227,45
		2300	Health Insurance Subsidy	\$252,63
		2400	Virginia Retirement System Life Insurance	\$17,39
				Sub-total: \$611,93
		5101	Electrical Services	\$43,95
		5103	Water and Sewer Services	\$5,60
		5201	Postage Services	\$38
		5510	Mileage Reimbursement	\$25
				Sub-total: \$50,18
		6001	Office Supplies	\$77
		6013	Instructional Supplies	\$5,21
		6017	Repair Parts and Supplies	\$20
		6050	Other Expenses	\$67
				Sub-total: \$6,86
		8100	Capital Outlay-Replacement	\$1,15
				Sub-total: \$1,15
				Total for Dept. 560: \$2,166,19

Department Description	Department	Account	Account Description	Budget
Phoebus High School	590	1114	Comp of Other Admin Personnel	\$43,44
		1121	Comp of Teachers	\$3,847,60
		1122	Comp of Librarians	\$96,06
		1123	Comp of Deans and Guidance Counselors	\$378,59
		1126	Comp of Principals	\$90,800
		1127	Comp of Assistant Principals	\$221,24
		1129	Comp of ROTC Instructors	\$150,003
		1131	Comp of Nurses	\$38,38
		1139	Comp of Other Professional Personnel	\$21,27
		1141	Comp of Teacher Assistants	\$198,20
		1150	Comp of Secretary and Clerical	\$228,78
		1192	Comp of Staff Aides	\$86,09
		1320	Comp of Part Time Teachers	\$97,118
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$126,770
				Sub-total: \$5,630,39
		2100	FICA Employer Contribution	\$430,85
		2210	Virginia Retirement System	\$834,67
		2300	Health Insurance Subsidy	\$798,70
		2400	Virginia Retirement System Life Insurance	\$64,14
				Sub-total: \$2,128,372
		3145	Professional Services	\$25,000
		5145		Sub-total: \$25,000
				Sub-total: \$25,000
		5100	Natural Gas Services	\$21,33
		5101	Electrical Services	\$220,76
		5103	Water and Sewer Services	\$30,19
		5201	Postage Services	\$2,11
		5401	Leases/Rental of Equipment	\$4,21
		5500	Co-Curricular Activities	\$7,75
		5510	Mileage Reimbursement	\$75
			5	Sub-total: \$287,13
		0004	Office Cumplice	<b>60.44</b>
		6001	Office Supplies	\$2,11
		6013	Instructional Supplies	\$15,59
		6017	Repair Parts and Supplies	\$90
		6050	Other Expenses	\$1,84
				Sub-total: \$20,44
		8100	Capital Outlay-Replacement	\$3,16
				Sub-total: \$3,16
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Department Description	Department	Account	Account Description	Budget
Physical Education	883	1125	Comp of Directors/Curriculum Leaders	\$70,000
				Sub-total: \$70,000
		2100	FICA Employer Contribution	\$5,355
		2210	Virginia Retirement System	\$10,892
		2300	Health Insurance Subsidy	\$6,368
		2400	Virginia Retirement System Life Insurance	\$833
				Sub-total: \$23,448
		5510	Mileage Reimbursement	\$1,200
				Sub-total: \$1,200
		6001	Office Supplies	\$1,200
		6013	Instructional Supplies	\$50,753
		6017	Repair Parts and Supplies	\$1,000
		6047	Technology - Software / On-Line Content	\$1,500
		6050	Other Expenses	\$3,500
				Sub-total: \$57,953
		8200	Capital Outlay-New	\$5,327
				Sub-total: \$5,327
				Total for Dept. 883: \$157,928

Department Description	Department	Account	Account Description	Budget
Plant Operations	888	5103	Water and Sewer Services	\$300
		5200	Telephone Service	\$324,346
		5401	Leases/Rental of Equipment	\$45,000
				Sub-total: \$369,646
				Total for Dept. 888: \$369,646

Department Description	Department	Account		Budget
Printing Services	893	1124	Comp of Coordinators	\$51,614
		1143	Comp of Other Technical Personnel	\$91,637
		1343	Comp of Part Time Employees	\$14,255
		1391	Comp of Part Time Custodians	\$12,239
		1399	Comp of Temporary Employees	\$8,000
				Sub-total: \$177,745
		2100	FICA Employer Contribution	\$13,602
		2210	Virginia Retirement System	\$22,290
		2300	Health Insurance Subsidy	\$30,020
		2400	Virginia Retirement System Life Insurance	\$1,705
				Sub-total: \$67,617
		3320	Contracted Maintenance Agreements	\$19,350
		3330	Contracted Repair Service	\$800
		3500	Contracted Printing Cost	\$26,392
				Sub-total: \$46,542
		5401	Leases/Rental of Equipment	\$97,168
		5510	Mileage Reimbursement	\$194
				Sub-total: \$97,362
		6017	Repair Parts and Supplies	\$2,000
		6040	Print Shop Supplies	\$41,638
				Sub-total: \$43,638
				Total for Dept. 893: \$432,904

Department Description	Department	Account	Account Description	Budget
Professional Development	837	1114	Comp of Other Admin Personnel	\$94,751
		1139	Comp of Other Professional Personnel	\$61,736
		1150	Comp of Secretary and Clerical	\$24,070
		1322	Comp of Temporary Teachers	\$35,000
		1399	Comp of Temporary Employees	\$1,500
				Sub-total: \$217,057
		2100	FICA Employer Contribution	\$16,606
		2210	Virginia Retirement System	\$28,095
		2300	Health Insurance Subsidy	\$17,918
		2400	Virginia Retirement System Life Insurance	\$2,162
		2830	Staff Development	\$79,383
				Sub-total: \$144,164
		3145	Professional Services	\$9,700
				Sub-total: \$9,700
		5504	Travel Expenses Professional	\$64,000
		5510	Mileage Reimbursement	\$620
				Sub-total: \$64,620
		6050	Other Expenses	\$6,000
				Sub-total: \$6,000
				Total for Dept. 837: \$441,541

Department Description	Department	Account	Account Description	Budget
Psychological Services	891	1124	Comp of Coordinators	\$91,410
		1132	Comp of Psychologists	\$472,709
		1139	Comp of Other Professional Personnel	\$57,134
		1150	Comp of Secretary and Clerical	\$31,713
		1339	Comp of Part Time Professional Personnel	\$130,154
		1399	Comp of Temporary Employees	\$30,000
				Sub-total: \$813,120
		2100	FICA Employer Contribution	\$62,203
		2210	Virginia Retirement System	\$101,111
		2300	Health Insurance Subsidy	\$115,374
		2400	Virginia Retirement System Life Insurance	\$7,734
				Sub-total: \$286,422
		3111	Contracted Testing	\$19,800
				Sub-total: \$19,800
		5510	Mileage Reimbursement	\$7,856
		5802	Dues and Association Memberships	\$245
				Sub-total: \$8,101
		6001	Office Supplies	\$2,162
		6004	Medical Supplies	\$23,922
		6050	Other Expenses	\$1,898
				Sub-total: \$27,982
				Total for Dept. 891: \$1,155,425

Department Description	Department	Account	Account Description	Budget
Public Information & Marketing	895	1125	Comp of Directors/Curriculum Leaders	\$114,900
		1150	Comp of Secretary and Clerical	\$88,760
		1192	Comp of Staff Aides	\$14,320
				Sub-total: \$217,980
		2100	FICA Employer Contribution	\$16,680
		2210	Virginia Retirement System	\$33,047
		2300	Health Insurance Subsidy	\$30,367
		2400	Virginia Retirement System Life Insurance	\$2,581
				Sub-total: \$82,675
		3612	Public Relations	\$13,951
				Sub-total: \$13,951
		5501	Travel Expenses	\$2,500
			· · · · · · · · · · · · · · · · · · ·	Sub-total: \$2,500
		6001	Office Supplies	\$1,000
		6047	Technology - Software / On-Line Content	\$10,200
		6050	Other Expenses	\$17,627
			· · · · · · · · · · · · · · · · · · ·	Sub-total: \$28,827
		8200	Capital Outlay-New	\$2,000
				Sub-total: \$2,000
				Total for Dept. 895: \$347,933

Department Description	Department	Account	Account Description	Budget
Records Management	900	1114	Comp of Other Admin Personnel	\$40,021
		1150	Comp of Secretary and Clerical	\$78,884
		1350	Comp of Part Time Secretary and Clerical	\$19,223
				Sub-total: \$138,128
		2100	FICA Employer Contribution	\$10,567
		2210	Virginia Retirement System	\$18,501
		2300	Health Insurance Subsidy	\$15,010
		2400	Virginia Retirement System Life Insurance	\$1,414
				Sub-total: \$45,492
		5201	Postage Services	\$86,004
		5401	Leases/Rental of Equipment	\$3,720
				Sub-total: \$89,724
		6001	Office Supplies	\$984
		6014	Books/Subscriptions/Microfilm	\$1,000
		6047	Technology - Software / On-Line Content	\$875
				Sub-total: \$2,859
				Total for Dept. 900: \$276,203

Department Description	Department	Account	Account Description	Budget
School Board	873	1111	Comp of Board Members	\$83,546
				Sub-total: \$83,546
		2100	FICA Employer Contribution	\$6,393
				Sub-total: \$6,393
		5505	Travel Expenses School Board	\$19,264
		5802	Dues and Association Memberships	\$30,000
				Sub-total: \$49,264
				Total for Dept. 873: \$139,203

Department Description	Department	Account	Account Description	Budget
School Board Attorney	878	1139	Comp of Other Professional Personnel	\$115,463
		1150	Comp of Secretary and Clerical	\$47,416
				Sub-total: \$162,879
		2100	FICA Employer Contribution	\$12,460
		2210	Virginia Retirement System	\$25,204
		2300	Health Insurance Subsidy	\$23,312
		2400	Virginia Retirement System Life Insurance	\$1,927
				Sub-total: \$62,903
		3145	Professional Services	\$35,000
				Sub-total: \$35,000
		5501	Travel Expenses	\$3,500
		5802	Dues and Association Memberships	\$2,500
				Sub-total: \$6,000
		6001	Office Supplies	\$1,250
		6050	Other Expenses	\$6,500
				Sub-total: \$7,750
				Total for Dept. 878: \$274,532

Department Description	Department	Account	Account Description	Budget
School Counseling	861	1125	Comp of Directors/Curriculum Leaders	\$81,365
		1150	Comp of Secretary and Clerical	\$47,248
				Sub-total: \$128,613
		2100	FICA Employer Contribution	\$9,838
		2210	Virginia Retirement System	\$19,963
		2300	Health Insurance Subsidy	\$12,736
		2400	Virginia Retirement System Life Insurance	\$1,526
				Sub-total: \$44,063
		4400	Printing Services	\$2,000
				Sub-total: \$2,000
		6001	Office Supplies	\$350
		6013	Instructional Supplies	\$2,767
		6047	Technology - Software / On-Line Content	\$91,355
				Sub-total: \$94,472
				Total for Dept. 861: \$269,148

Department Description	Department	Account	Account Description	Budget
School Social Work	901	1124	Comp of Coordinators	\$97,32
		1134	Comp of Social Worker	\$507,988
		1150	Comp of Secretary and Clerical	\$34,530
		1334	Comp of Part-Time Social Workers	\$30,70
				Sub-total: \$670,544
		2100	FICA Employer Contribution	\$51,297
		2210	Virginia Retirement System	\$99,286
		2300	Health Insurance Subsidy	\$67,654
		2400	Virginia Retirement System Life Insurance	\$7,593
				Sub-total: \$225,83
		5510	Mileage Reimbursement	\$4,93
				Sub-total: \$4,93
		6001	Office Supplies	\$1,16
		6013	Instructional Supplies	\$3,03
		6050	Other Expenses	\$3,000
				Sub-total: \$7,19
		7002	New Horizons- Special Ed	\$19,25
				Sub-total: \$19,257
				Total for Dept. 901: \$927,760

Department Description	Department	Account		Budget
Science	904	1125	Comp of Directors/Curriculum Leaders	\$91,786
		1139	Comp of Other Professional Personnel	\$130,294
		1150	Comp of Secretary and Clerical	\$36,827
		1399	Comp of Temporary Employees	\$1,500
				Sub-total: \$260,407
		2100	FICA Employer Contribution	\$19,922
		2210	Virginia Retirement System	\$40,286
		2300	Health Insurance Subsidy	\$36,106
		2400	Virginia Retirement System Life Insurance	\$3,080
				Sub-total: \$99,394
		3145	Professional Services	\$5,000
				Sub-total: \$5,000
		4400	Printing Services	\$14,459
				Sub-total: \$14,459
		5401	Leases/Rental of Equipment	\$2,632
		5510	Mileage Reimbursement	\$2,094
			-	Sub-total: \$4,726
		6001	Office Supplies	\$1,113
		6010	OSHA Supplies	\$19,166
		6013	Instructional Supplies	\$44,447
		6050	Other Expenses	\$1,915
				Sub-total: \$66,641
				Total for Dept. 904: \$450,627

Budget				Department Description
\$1,118,676	Comp of Teachers	1121	620	Smith Elementary
\$60,803	Comp of Librarians	1122		
\$71,315	Comp of Principals	1126		
\$54,454	Comp of Assistant Principals	1127		
\$34,000	Comp of Nurses	1131		
\$30,083	Comp of Teacher Assistants	1141		
\$38,172	Comp of Secretary and Clerical	1150		
\$43,452	Comp of Part Time Teacher Assistants	1342		
\$6,000	Comp of Part Time Secretary and Clerical	1350		
\$3,854	Comp of Temporary Employees	1399		
Sub-total: \$1,460,809				
\$111,754	FICA Employer Contribution	2100		
\$218,915	Virginia Retirement System	2210		
\$183,847	Health Insurance Subsidy	2300		
\$16,744	Virginia Retirement System Life Insurance	2400		
Sub-total: \$531,260				
\$45,75	Electrical Services	5101		
\$8,000	Water and Sewer Services	5103		
\$455	Postage Services	5201		
\$250	Mileage Reimbursement	5510		
Sub-total: \$54,456				
\$910	Office Supplies	6001	·	
\$6,552	Instructional Supplies	6013		
\$317	Repair Parts and Supplies	6017		
\$796	Other Expenses	6050		
Sub-total: \$8,575				
\$1,365	Capital Outlay-Replacement	8100		
Sub-total: \$1,365				
Total for Dept. 620: \$2,056,465				

Department Description	Department	Account	Account Description	Budget
Social Studies	905	1125	Comp of Directors/Curriculum Leaders	\$76,375
		1139	Comp of Other Professional Personnel	\$134,330
		1150	Comp of Secretary and Clerical	\$34,661
		1370	Comp of Bus Drivers Extra Runs	\$407
				Sub-total: \$245,773
		2100	FICA Employer Contribution	\$18,802
		2210	Virginia Retirement System	\$38,179
		2300	Health Insurance Subsidy	\$29,680
		2400	Virginia Retirement System Life Insurance	\$2,920
				Sub-total: \$89,581
		5510	Mileage Reimbursement	\$1,000
				Sub-total: \$1,000
		6001	Office Supplies	\$2,000
		6013	Instructional Supplies	\$43,243
		6050	Other Expenses	\$219
				Sub-total: \$45,462
				Total for Dept. 905: \$381,816

Department Description				Budget
Special Education	906	1121	Comp of Teachers	\$235,13
		1125	Comp of Directors/Curriculum Leaders	\$109,49
		1128	Comp of Teachers - Summer Remedial	\$35,56
		1139	Comp of Other Professional Personnel	\$2,836,56
		1141	Comp of Teacher Assistants	\$128,91
		1150	Comp of Secretary and Clerical	\$67,84
		1339	Comp of Part Time Professional Personnel	\$81,16
		1370	Comp of Bus Drivers Extra Runs	\$10,61
		1399	Comp of Temporary Employees	\$50
				Sub-total: \$3,505,79
		2100	FICA Employer Contribution	\$268,19
		2210	Virginia Retirement System	\$522,34
		2300	Health Insurance Subsidy	\$294,44
		2400	Virginia Retirement System Life Insurance	\$39,94
				Sub-total: \$1,124,9
		3112	Contracted Medical Expenses Special Ed	\$102,92
		3150	Due Process Hearing	\$40,52
		3410	Transportation by Public Carrier	\$3,00
		3420	Transportation by contract-Spec Ed	\$3,00
		3810	Tuition Paid Regional Program	\$2,622,8
				Sub-total: \$2,772,2
		5401	Leases/Rental of Equipment	\$4,00
		5510	Mileage Reimbursement	\$25,04
				Sub-total: \$29,04
		6001	Office Supplies	\$6,00
		6013	Instructional Supplies	\$25,13
		6047	Technology - Software / On-Line Content	\$62,00
				Sub-total: \$93,13
		8200	Capital Outlay-New	\$10,00
				Sub-total: \$10,00
				Total for Dept. 906: \$7,535,17

Department Description				Budget
Spratley Middle School	640	1121	Comp of Teachers	\$1,602,445
		1122	Comp of Librarians	\$52,790
		1123	Comp of Deans and Guidance Counselors	\$77,300
		1126	Comp of Principals	\$92,504
		1127	Comp of Assistant Principals	\$67,816
		1131	Comp of Nurses	\$38,660
		1150	Comp of Secretary and Clerical	\$91,915
		1192	Comp of Staff Aides	\$16,214
		1320	Comp of Part Time Teachers	\$28,400
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$24,592
				Sub-total: \$2,098,636
		2100	FICA Employer Contribution	\$160,543
		2210	Virginia Retirement System	\$316,502
		2300	Health Insurance Subsidy	\$283,199
		2400	Virginia Retirement System Life Insurance	\$24,264
				Sub-total: \$784,508
		5100	Natural Gas Services	\$13,868
		5101	Electrical Services	\$81,912
		5103	Water and Sewer Services	\$11,200
		5201	Postage Services	\$775
		5510	Mileage Reimbursement	\$500
				Sub-total: \$108,255
		6001	Office Supplies	\$1,168
		6013	Instructional Supplies	\$8,278
		6017	Repair Parts and Supplies	\$53
		6050	Other Expenses	\$1,022
		0000		Sub-total: \$10,521
		8100	Conital Outlay Perlagoment	ф <i>и те</i> с
		0100	Capital Outlay-Replacement	\$1,752 Sub total: \$4,752
				Sub-total: \$1,752
				Total for Dept. 640: \$3,003,672

Budget				Department Description
\$66,728	Comp of Other Admin Personnel	1114	903	Student Services and Admin
\$83,100	Comp of Directors/Curriculum Leaders	1125		
\$97,48	Comp of Other Professional Personnel	1139		
\$38,228	Comp of Secretary and Clerical	1150		
\$38,958	Comp of Staff Aides	1192		
\$5,000	Comp of Substitute Staff Aides	1592		
Sub-total: \$329,499				
\$25,208	FICA Employer Contribution	2100		
\$48,355	Virginia Retirement System	2210		
\$51,592	Health Insurance Subsidy	2300		
\$3,83	Virginia Retirement System Life Insurance	2400		
Sub-total: \$128,992				
\$714,736	Contracted Resource Officers	3122		
\$4,474	Professional Services	3145		
Sub-total: \$719,210				
\$500	Communication Technology	5205		
\$1,388	Mileage Reimbursement	5510		
Sub-total: \$1,888				
\$900	Office Supplies	6001		
\$3,500	Instructional Supplies	6013		
\$1,800	Repair Parts and Supplies	6017		
\$17,500	Technology - Software / On-Line Content	6047		
\$4,000	Other Expenses	6050		
Sub-total: \$27,70	•			
\$100	Capital Outlay-Replacement	8100		
Sub-total: \$10				
Total for Dept. 903: \$1,207,389				

Budget		Account	Department	Department Description
\$3,060,17	Comp of Teachers	1121	660	Syms Middle School
\$48,07	Comp of Librarians	1122		
\$94,40	Comp of Deans and Guidance Counselors	1123		
\$79,28	Comp of Principals	1126		
\$214,04	Comp of Assistant Principals	1127		
\$43,21	Comp of Nurses	1131		
\$29,82	Comp of Other Professional Personnel	1139		
\$57,73	Comp of Teacher Assistants	1141		
\$117,69	Comp of Secretary and Clerical	1150		
\$40,71	Comp of Staff Aides	1192		
\$25,68	Comp of Part Time Professional Personnel	1339		
\$6,00	Comp of Part Time Secretary and Clerical	1350		
\$15,19	Comp of Temporary Employees	1399		
Sub-total: \$3,832,05				
\$293,15	FICA Employer Contribution	2100		
\$586,54	Virginia Retirement System	2210		
\$667,70	Health Insurance Subsidy	2300		
\$44,99	Virginia Retirement System Life Insurance	2400		
Sub-total: \$1,592,40				
\$20,26	Natural Gas Services	5100		
\$86,30	Electrical Services	5101		
\$13,60	Water and Sewer Services	5103		
\$1,29	Postage Services	5201		
\$50	Mileage Reimbursement	5510		
Sub-total: \$121,97				
\$1,72	Office Supplies	6001		
\$10,62	Instructional Supplies	6013		
\$1,25	Repair Parts and Supplies	6017		
\$1,51	Other Expenses	6050		
Sub-total: \$15,12				
\$2,59	Capital Outlay-Replacement	8100		
Sub-total: \$2,59				
otal for Dept. 660: \$5,564,14				

Department Description				Budget
Tarrant Elementary	680	1121	Comp of Teachers	\$1,081,318
		1122	Comp of Librarians	\$49,902
		1123	Comp of Deans and Guidance Counselors	\$48,412
		1126	Comp of Principals	\$73,190
		1127	Comp of Assistant Principals	\$70,713
		1131	Comp of Nurses	\$37,715
		1141	Comp of Teacher Assistants	\$71,796
		1150	Comp of Secretary and Clerical	\$36,211
		1342	Comp of Part Time Teacher Assistants	\$36,630
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$8,278
				Sub-total: \$1,520,165
		2100	FICA Employer Contribution	\$116,296
		2210	Virginia Retirement System	\$228,314
		2300	Health Insurance Subsidy	\$210,571
		2400	Virginia Retirement System Life Insurance	\$17,461
				Sub-total: \$572,642
		5101	Electrical Services	\$56,540
		5103	Water and Sewer Services	\$4,700
		5201	Postage Services	\$337
		5510	Mileage Reimbursement	\$250
				Sub-total: \$61,827
		6001	Office Supplies	\$674
		6013	Instructional Supplies	\$4,525
		6050	Other Expenses	\$590
				Sub-total: \$5,789
		8100	Capital Outlay-Replacement	\$1,011
				Sub-total: \$1,011
				Total for Dept. 680: \$2,161,434

Transportation	922	1114 1125	Comp of Other Admin Personnel Comp of Directors/Curriculum Leaders	\$238,09
			Comp of Directore/Curriculum Londore	<b>*</b>
				\$97,81
		1143	Comp of Other Technical Personnel	\$117,54
		1150	Comp of Secretary and Clerical	\$37,29
		1165	Comp of Garage Employees	\$413,79
		1170	Comp of Bus Drivers	\$2,374,61
		1190	Comp of Bus Attendants	\$251,49
		1265	Comp of Garage Employees OT	\$32,24
		1370	Comp of Bus Drivers Extra Runs	\$173,08
		1371	Comp of Part Time Bus Drivers	\$486,58
		1394	Comp of Part Time Bus Attendants	\$554,24
		1399	Comp of Temporary Employees	\$28,00
				Sub-total: \$4,804,80
		2100	FICA Employer Contribution	\$367,56
		2210	Virginia Retirement System	\$399,48
		2300	Health Insurance Subsidy	\$1,067,33
		2400	Virginia Retirement System Life Insurance	\$41,41
		2830	Staff Development	\$12,50
		2831	Unused Sick Leave	\$1,45
		2832	Unused Vacation Leave	\$1,5
				Sub-total: \$1,891,25
		3145	Professional Services	\$25,00
		5145		Sub-total: \$25,00
				` · ·
		5100	Natural Gas Services	\$5,86
		5101	Electrical Services	\$12,98
		5103	Water and Sewer Services	\$60
		5204	Cell Phone Service	\$15,60
		5401	Leases/Rental of Equipment	\$5,10
		5402	Leases/Rental of Buildings	\$120,00
				Sub-total: \$160,15
		6001	Office Supplies	\$1,83
		6008	Vehicle and Power Equipment Fuels	\$1,448,08
		6009	Vehicle and Power Equipment Supplies	\$712,47
		6047	Technology - Software / On-Line Content	\$40,45
		6050	Other Expenses	\$62,00
				Sub-total: \$2,264,84
		9920	Contingency	\$10,00
		3320	Contingency	Sub-total: \$10,00
				Total for Dept. 922: \$9,156,06

Department Description				Budget
Tucker-Capps Elementary	740	1121	Comp of Teachers	\$1,221,86
		1122	Comp of Librarians	\$60,37
	1 1	1123	Comp of Deans and Guidance Counselors	\$48,97
		1126	Comp of Principals	\$95,77
		1127	Comp of Assistant Principals	\$62,565
	1 1	1131	Comp of Nurses	\$34,500
	1 1	1141	Comp of Teacher Assistants	\$39,74
		1150	Comp of Secretary and Clerical	\$35,520
		1342	Comp of Part Time Teacher Assistants	\$41,157
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$6,538
				Sub-total: \$1,653,01
		2100	FICA Employer Contribution	\$126,455
		2210	Virginia Retirement System	\$247,92
		2300	Health Insurance Subsidy	\$231,10
		2400	Virginia Retirement System Life Insurance	\$18,96
				Sub-total: \$624,440
		5101	Electrical Services	\$47,34
		5103	Water and Sewer Services	\$5,60
		5201	Postage Services	\$36
		5510	Mileage Reimbursement	\$25
				Sub-total: \$53,56
		6001	Office Supplies	\$73
		6013	Instructional Supplies	\$5,18
		6017	Repair Parts and Supplies	\$24
		6050	Other Expenses	\$64
				Sub-total: \$6,79
		8100	Capital Outlay-Replacement	\$1,10
				Sub-total: \$1,10
				Total for Dept. 740: \$2,338,919

Department Description	Department	Account		Budget
Tyler Elementary	760	1121	Comp of Teachers	\$1,362,752
		1122	Comp of Librarians	\$41,630
		1126	Comp of Principals	\$70,815
		1127	Comp of Assistant Principals	\$58,589
		1131	Comp of Nurses	\$37,912
		1141	Comp of Teacher Assistants	\$55,333
		1150	Comp of Secretary and Clerical	\$36,286
		1342	Comp of Part Time Teacher Assistants	\$66,375
		1350	Comp of Part Time Secretary and Clerical	\$6,000
		1399	Comp of Temporary Employees	\$4,962
				Sub-total: \$1,740,654
		2100	FICA Employer Contribution	\$133,166
		2210	Virginia Retirement System	\$258,512
		2300	Health Insurance Subsidy	\$244,594
		2400	Virginia Retirement System Life Insurance	\$19,770
				Sub-total: \$656,042
		5101	Electrical Services	\$47,349
		5103	Water and Sewer Services	\$6,200
		5201	Postage Services	\$414
		5510	Mileage Reimbursement	\$250
				Sub-total: \$54,213
		6001	Office Supplies	\$828
		6013	Instructional Supplies	\$5,530
		6050	Other Expenses	\$725
				Sub-total: \$7,083
		8100	Capital Outlay-Replacement	\$1,242
				Sub-total: \$1,242
				Total for Dept. 760: \$2,459,234

Department Description	Department	Account	Account Description	Budget
Unassigned	875	1514	Comp of Substitute Admin Personnel	\$83,029
		1900	Attrition	-\$1,713,494
				Sub-total: -\$1,630,465
		2100	FICA Employer Contribution	-\$124,734
				Sub-total: -\$124,734
		5201	Postage Services	\$28,847
		5510	Mileage Reimbursement	\$12,500
				Sub-total: \$41,347
		6001	Office Supplies	\$41,124
		6013	Instructional Supplies	\$569,819
		6017	Repair Parts and Supplies	\$194
		6050	Other Expenses	\$35,985
				Sub-total: \$647,122
		8100	Capital Outlay-Replacement	\$112,375
				Sub-total: \$112,375
				Total for Dept. 875: -\$954,355

Department Description	Department	Account	Account Description	Budget
Wythe Elementary	820	5101	Electrical Services	\$23,275
				Sub-total: \$23,275
				Total for Dept. 820: \$23,275

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## **OTHER FUNDS**

## Fund 51 – Food and Nutrition Services

### **Fund 60 – Reimbursable Projects**

### Fund 65 – Rental Income

### **Fund 94 – Student Activities**

# **FUND 51**

#### FOOD AND NUTRITION SERVICES BUDGET (FUND 51) BUDGET SUMMARY 2013-2015

ESTIMATED REVENUES	FY13 Actuals	FY14 Budget	FY15 Approved	CHANGE (\$)	CHANGE (%)
	Autuais	Budget	Approved	(Ψ)	(70)
State Funds	\$ 195,696	\$ 128,000	\$ 128,000	\$-	0.00%
Federal Funds	6,635,677	6,864,116	7,117,309	253,193	3.69%
Other Funds	28,564	16,558	17,753	1,195	7.22%
Cash Receipts (Sales)	2,655,517	2,892,525	2,835,817	(56,708)	-1.96%
Donated Commodities (USDA)	608,110	480,000	480,000	-	0.00%
TOTAL REVENUES	\$10,123,564	\$10,381,199	\$10,578,879	\$197,680	1.90%
	ψ10,120,00 <del>4</del>	ψ10,001,100	<i><b></b></i>	<i>\\</i>	1.0070
EXPENDITURE APPROPRIATIONS					
Salaries	\$2,751,107	\$3,051,110	\$3,274,165	\$ 223,055	7.31%
Food Costs - Purchased	4,266,095	4,800,000	4,818,000	18,000	0.38%
Donated Commodities	568,061	480,000	480,000	-	0.00%
Supplies	383,724	586,000	400,000	(186,000)	-31.74%
Purchased Services	81,948	200,000	100,000	(100,000)	-50.00%
Employee Benefits	623,781	729,612	755,764	26,152	3.58%
Capital Outlay	719,703	1,200,000	800,000	(400,000)	-33.33%
Other Expenses	25,360	50,000	50,000	-	0.00%
Indirect Cost	500,000	500,000	500,000	-	0.00%
TOTAL APPROPRIATIONS	\$9,919,779	\$11,596,722	\$11,177,929	(\$418,793)	-3.61%
		· ·		/	
Excess Revenues over Expenditures	\$203,785	(\$1,215,523)	(\$599,050)		
Fund Balance - Beginning of Year	5,277,059	5,480,844	4,265,321		
FUND BALANCE - END OF YEAR	\$5,480,844	\$4,265,321	\$3,666,271		

#### FOOD AND NUTRITION SERVICES ESTIMATED REVENUE (FUND 51)

State Funds: State funds have remained flat for school nutrition programs.

**Federal funds:** Federal funds are based on the estimated number of lunches served in 2013-2014 school year. The Congressional Budget Action determines the rate of reimbursements each year and is released July 1<sup>st</sup>.

The current rates of reimbursement are:

	Lunch	Breakfast	Snack
Free	3.01	1.89	.80
Reduced	2.61	1.59	.80
Paid	.36	.28	.80

**Note:** Section 205 of the Healthy, Hunger-Free Kids Act of 2010 requires school food authorities participating in the National School Lunch Program to raise lunch prices each year, not to exceed \$.10 if the average paid lunch does not meet the free lunch reimbursement rate. The superintendent's memo containing the calculation tool has not been released. Once released the lunch price increase will be determined.

Other Funds: Rebates and interest

**Cash Receipts (Sales):** The decrease in this line is based on loss of revenue from lunches due to declining enrollment and the economy.

**Donated Commodities:** Commodities are based on those issued and received in SY 2013-14.

**Appropriated From Reserve:** The state requires school food service authorities to maintain a reserve of 3 months operating costs.

#### FOOD AND NUTRITION SERVICES APPROPRIATIONS (FUND 51)

**Salaries:** The increase in salaries is based on actual staffing costs and absorption of cafeteria monitors as food service staff.

Food Costs – Purchased: The increase in food costs is due to the higher cost of food.

**Donated Commodities:** Donated commodities are based on the percent of participation from the previous year.

Supplies: The reduction in supplies is due to better utilization of best practices.

Purchased Services: The reduction is due to the replacement of old equipment.

**Employment Benefits:** Increase is due to 4.8% increase in health insurance and the additional employees (monitors).

Capital Outlay: This line is based on anticipated need.

**Other Expenses:** This line item includes telephone and communication expense, and staff development.

**Indirect Costs:** This line item is the cost charged to Food and Nutrition Services by Fund 50.

#### Hampton City Schools Food and Nutrition Services

Paid Lunch Price Increase

U. S. Department of Agriculture (USDA) regulations at 7 CFR 210.14(e) require school food authorities (SFAs) participating in the National School Lunch Program to insure sufficient funds are provided to the nonprofit school food service account for meals served to students not eligible for free or reduced price meals. There are two ways to meet this requirement: 1) through the prices charged for "paid" meals or 2) through other nonfederal sources provided to the nonprofit school food service account.

Further, SFAs are required to annually review the paid lunch revenue to assure compliance with the paid lunch equity provision of the federal Healthy, Hunger Free-Kids Act of 2010. When the average paid lunch price is less than the difference between the federal free lunch and paid lunch reimbursement rates, the SFA must determine how to meet the requirement, either by increasing the average paid lunch or by providing funds from nonfederal sources.

For School Year 2014-2015, SFAs that, on average, charged less than \$2.65 for paid lunches in SY 2013-2014 are required to adjust to cover the difference. The law caps the required increase in lunch prices at ten cents each year. Based on the Paid Lunch Equity calculations, Hampton City Schools will raise lunch prices for SY 2014-2015 by \$.05.

SY 2014-2015 Lunch Prices for Hampton City Schools:

Elementary School - \$1.70 Secondary School - \$1.90

SY 2013-2014 Lunch Prices for Hampton City Schools:

Elementary School	-	\$1.65
Secondary School	-	\$1.85

SY 2012-2013 Lunch Prices for Hampton City Schools:

Elementary School - \$1.60 Secondary School - \$1.80

Hampton City Schools continue to have the lowest paid lunch prices as compared to other school divisions in the surrounding area.

SY 2013-2014 Paid Lunch Prices	School System	Elementary	Middle	High
	Gloucester	\$1.95	\$1.95	\$2.20
	Newport News	\$2.05	\$2.15	\$2.15
	Poquoson	\$2.20	\$2.35	\$2.45
	York County	\$2.35	\$2.45	\$2.45
	Hampton City	\$1.65	\$1.85	\$1.85

#### FOOD AND NUTRITION SERVICES FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	FY11		FY12	FY13	FY14	FY15	_	FY16^	FY17^	_	FY18^
REVENUES	Actual		Actual	Actual	Actual	Budget		Projected	Projected		Projected
State Funds	\$ 254,09	6 \$	180,212	\$ 195,696	\$ 200,785	\$ 128,000	\$	130,560	\$ 133,171	\$	135,835
Federal Funds	6,200,52	9	6,807,069	6,635,677	6,807,211	7,597,309		7,749,255	7,904,240		8,062,325
Other Funds	3,167,74	4	3,004,912	3,292,191	3,992,601	2,853,570		2,910,641	2,968,854		3,028,231
Total Revenues	9,622,36	9	9,992,193	10,123,564	11,000,597	10,578,879		10,790,457	11,006,266		11,226,391
EXPENDITURES											
Education	8,361,10	)7	9,146,033	9,419,779	9,444,660	10,677,929		11,290,457	11,506,266		11,726,391
Excess of revenues over expenditures	1,261,26	2	846,160	703,785	1,555,937	(99,050)		(500,000)	(500,000)		(500,000)
OTHER FINANCING SOURCES/USES Transfer to School Operating Fund Transfer from Fund Balance			-	(500,000)	(500,000) (728,416)	(500,000)		(500,000) 500,000	(500,000) 500,000		(500,000) 500,000
Total other sources/uses		-	-	-	(1,228,416)	(500,000)		-	-		-
Excess of revenues and other sources over (under) expenditures and other uses	1,261,26	2	846,160	203,785	327,521	(599,050)		(500,000)	(500,000)		(500,000)
Fund Balance July 1	3,169,63	57	4,430,899	5,277,059	5,480,844	5,808,365		5,808,365	5,308,365		4,808,365
Fund Balance - June 30	\$ 4,430,89	9\$	5,277,059	\$ 5,480,844	\$ 5,808,365	\$ 5,209,315	\$	5,308,365	\$ 4,808,365	\$	4,308,365

^Assumptions for Projected Years:

-2% revenue growth per year beginning with FY15. Does not include any new or additional programs or services.

-The projected years are not provided for budget planning purposes and represent only an estimate for future outlook. -The projected years are for informational purposes only and not for budget formation.

# **FUND 60**

#### HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) COMPARISON OF FY 2013-2014 TO 2014-2015

ESTIMATED REVENUE	2	013 - 2014 Revised		2014 - 2015 Projected		Increase/ ecrease (\$)	Increase/ Decrease (%)	
STATE FUNDS FEDERAL FUNDS TUITION OTHER FUNDS	\$	919,491 16,748,467 312,069 1,765,417	\$	\$		(6,008) 1,194,166 - 56,300	-0.65% 7.13% 0.00% 3.19%	
TOTAL REVENUES	\$	19,745,444	\$ 20,989,902		\$	1,244,458	6.30%	
	¢	040 404	¢	040 400	¢	(0.000)	0.05%	
TOTAL STATE FUNDS TOTAL FEDERAL FUNDS	\$	919,491 16,748,467	\$	913,483 17,942,633	\$	(6,008) 1,194,166	-0.65% 7.13%	
TOTAL TUITION		312,069		312,069		-	0.00%	
TOTAL OTHER FUNDS				1,821,717		56,300	3.19%	
TOTAL APPROPRIATIONS \$ 19,745,4		19,745,444	\$	20,989,902	\$	1,244,458	6.30%	
#### HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) COMPARISON OF FY 2013-2014 TO 2014-2015

APPROPRIATIONS	2013	-2014 Revised	2014-2015 Projected	Increase/ ecrease (\$)	Increase/ Decrease (%)	
NEW HORIZONS TECHNICAL CENTER	\$	752,000	\$ 752,000	\$ -	0.00%	
TEACHER MENTOR AND HARD TO STAFF SCHOOLS		17,303	17,303	-	0.00%	
CLINICAL FACULTY PROGRAM		34,852	30,000	(4,852)	-13.92%	
ADULT ED ISAEP		34,746	31,434	(3,312)	-9.53%	
TEACHER RECRUITMENT AND RETENTION		45,000	45,000	-	0.00%	
EPIPEN GRANT		1,430	-	(1,430)	-100.00%	
GOVERNOR'S HEALTH SCIENCE ACADEMY		5,614	-	(5,614)	-100.00%	
INFORMATION DESIGN AND ENGINEERING ACADEMY		-	5,000	5,000	100.00%	
ARCHITECTURE AND APPLIED ARTS ACADEMY		-	5,000	5,000	100.00%	
MIDDLE SCHOOL TEACHER CORPS		15,000	15,000	-	0.00%	
CAREER SWITCHER PROGRAM		11,246	11,246	-	0.00%	
SPECIAL ED JAIL		2,300	1,500	 (800)	-34.78%	
TOTAL STATE FUNDS	\$	919,491	\$ 913,483	\$ (6,008)	-0.65%	
TITLE I	\$	6,587,110	\$ 7,400,000	\$ 812,890	12.34%	
TITLE VIB SPECIAL EDUCATION		5,996,823	5,995,000	(1,823)	-0.03%	
CARL PERKINS VOC/TECH EDUCATION		437,343	450,000	12,657	2.89%	
PARENT RESOURCE CENTERS		2,267	-	(2,267)	-100.00%	
TITLE IV - 21ST CENTURY		290,985	290,985	-	0.00%	
TITLE VIB SPECIAL ED PRESCHOOL		134,260	134,000	(260)	-0.19%	
FRUITS AND VEGETABLES PROGRAM		98,739	-	(98,739)	-100.00%	
TITLE III PART A LEP		55,518	56,400	882	1.59%	
TITLE II PART A TRAINING AND RECRUITING		1,568,946	1,500,000	(68,946)	-4.39%	
TITLE I SCHOOL IMPROVEMENT		856,778	850,000	(6,778)	-0.79%	
ENGLISH LITERACY/CIVICS		71,500	71,500	-	0.00%	
YOUTH CAREER CONNECT (DOL)		-	1,194,748	1,194,748	100.00%	
GEAR UP		648,198	 -	 (648,198)	-100.00%	
TOTAL FEDERAL FUNDS	\$	16,748,467	\$ 17,942,633	\$ 1,194,166	7.13%	

## HAMPTON CITY SCHOOLS REIMBURSABLE PROJECTS (FUND 60) COMPARISON OF FY 2013-2014 TO 2014-2015

GENERAL/CONTRACTED ADULT EDUCATION REGULAR SUMMER SCHOOL DRIVER EDUCATION REGULAR SPECIAL SUMMER PROGRAMS	\$ \$	68,257 88,820 132,177 22,815	\$	68,257 88,820 132,177 22,815	\$	- - -	0.00% 0.00% 0.00% 0.00%
TOTAL TUITION	\$ \$	312,069	\$ \$	312,069	\$	-	0.00%
VENDING & CONCESSION OPERATIONS NASA SUMMER OF INNOVATION PENINSULA COMMUNITY FOUNDATION HEF COX CHARITIES - ROBOTICS ALCOA FOUNDATIONS C-PEG TELEVISION NEA URBAN GRANT CPR PROGRAM CTR SUMMER PROFESSIONAL DEVELOPMENT SCHOOL SECURITY EQUIPMENT GRANT ADULT ED AND FAMILY LITERACY GAE-EDP GRANT RACE TO GED YOUTH VIOLENCE PREVENTION PROGRAM	\$ \$	$\begin{array}{c} 182,600\\ 5,000\\ 1,000\\ 2,922\\ 2,192\\ 1,234,043\\ 14,502\\ 17,365\\ 576\\ 100,000\\ 146,065\\ 17,200\\ 31,952\\ 10,000\end{array}$	\$ \$	182,600 - - - 1,300,000 13,000 20,000 20,000 900 100,000 146,065 17,200 31,952 10,000	\$	(5,000) (1,000) (2,922) (2,192) 65,957 (1,502) 2,635 324 - - - -	0.00% -100.00% -100.00% -100.00% -100.00% 5.34% -10.36% 15.17% 56.25% 0.00% 0.00% 0.00% 0.00% 0.00%
TOTAL OTHER FUNDS	\$ \$	1,765,417	\$ \$	1,821,717	\$	56,300	3.19%
TOTAL APPROPRIATIONS	\$ \$ ^	19,745,444	\$ \$	20,989,902	<b>\$</b> 1	,244,458	6.30%

#### **REIMBURSABLE PROJECTS FUND** SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

	FY10	FY11	FY12	FY13	FY14	FY15	FY16^	FY17^	FY18^
REVENUES	Actual	Actual	Actual	Actual	Actual	Budget	Projected	Projected	Projected
State Funds	\$ 801,034	\$ 867,937	\$ 857,989	\$ 788,293	\$ 801,894	\$ 913,483	\$ 931,753	\$ 950,388	\$ 969,395
Federal Funds (includes pass through)	20,046,604	18,996,618	24,524,490	13,422,463	12,977,431	17,942,633	18,301,486	18,667,515	19,040,866
Subsidy from Fund 50	-	-	534,102	532,567	534,102	434,102	434,102	434,102	434,102
Other Funds	634,651	649,297	710,377	1,013,484	966,196	1,699,684	1,733,678	1,768,351	1,803,718
Total Revenues	21,482,289	20,513,852	26,626,958	15,756,807	15,279,623	20,989,902	21,401,018	21,820,356	22,248,081
EXPENDITURES									
	04 755 044	20 476 770	26 690 024	45 500 404	45 070 004	20,000,002	01 401 010	24 020 250	00 040 004
Education	21,755,214	20,476,770	26,689,921	15,588,124	15,072,931	20,989,902	21,401,018	21,820,356	22,248,081
Excess of revenues over expenditures	(272,925)	37,082	(62,963)	168,683	206,692	-	-	-	-
OTHER FINANCING SOURCES/USES	(2, 74c)	(4.24.4)	-		45				
Transfer to Student Activities Fund	(3,746)	(4,314)	1,241	-	45	-	-	-	
Total other sources/uses	(3,746)	(4,314)	1,241	-	45	-	-	-	-
	(-) -/	( ) - )	,						
Excess of revenues and other sources over									
(under) expenditures and other uses	(276,671)	32,768	(61,722)	168,683	206,737	-	-	-	-
Fund Balance July 1	554,210	277,539	310,307	248,585	417,268	624,005	624,005	624,005	624,005
Fund Balance - June 30	\$ 277,539	\$ 310,307	\$ 248,585	\$ 417,268	\$ 624,005	\$ 624,005	\$ 624,005	\$ 624,005	\$ 624,005

Note: Totals may not add due to rounding.

^Assumptions for Projected Years:

-2% revenue growth per year beginning with FY16. Does not include any new or additional programs or services. -The projected years are not provided for budget planning purposes and represent only an estimate for future outlook.

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# **FUND 65**

# HAMPTON CITY SCHOOLS RENTAL INCOME (FUND 65) COMPARISON OF FY 2013-2014 TO 2014-2015

ESTIMATED REVENUE	2013 - 2014 Revised	2014 - 2015 Projected	Increase/ Decrease (\$)	Increase/ Decrease (%)
MISCELLANEOUS REVENUE INVESTMENTS RENTAL - MALLORY RENTAL - MARY PEAKE	\$ 4,625 200 34,720 94,812	\$250 100 35,762 94,812	\$ (4,375) (100) 1,042 -	-94.59% -50.00% 3.00% 0.00%
TOTAL REVENUES	\$ 134,357	\$ 130,924	\$ (3,433)	-2.56%
APPROPRIATIONS				
CONTRACTED REPAIR SERVICES CAPITAL OUTLAY - REPLACEMENT CONTRACTED BUILDINGS AND GROUNDS	\$ 121,532 4,825 8,000	\$ 122,574 350 8,000	\$      1,042 (4,475) 	0.86% -92.75% 0.00%
TOTAL APPROPRIATIONS	\$ 134,357	\$ 130,924	\$ (3,433)	-2.56%

#### RENTAL INCOME FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

REVENUES Miscellaneous Revenue	\$ FY10 Actual 8,540	\$ FY11 Actual 4,360	\$ FY12 Actual 1,935	\$ FY13 Actual 4,810	\$ FY14 Actual 1,289	\$ FY15 Budget 350	Proj \$	7 <b>16^</b> ected 357	<b>Pr</b> \$	<b>-Y17^</b> ojected 364	FY18^ Projected \$ 371	
Rental Income Total Revenues	 381 8,921	181,356 185,716	141,817 143,753	153,158 157,967	140,028 141,318	130,574 130,924		3,185 3,542		<u>135,849</u> 136,213	138,566 138,938	
EXPENDITURES Education	-	-	71,779	21,854	22,618	130,924	13	3,542		136,213	138,938	
Excess of revenues over expenditures	 8,921	185,716	71,974	136,113	118,700	-		-			-	_
OTHER FINANCING SOURCES/USES Transfer to Reimbursable Projects Fund Transfer to Operating Fund Transfer from Reimbursable Projects Fund												_
Total other sources/uses	 -	_	-	-	-	-		-		-	-	_
Excess of revenues and other sources over (under) expenditures and other uses	8,921	185,716	71,974	136,113	118,700	-		-	-	-		-
Fund Balance July 1	 138,797	147,717	333,434	405,407	541,520	660,220	66	0,220	(	660,221	660,221	_
Fund Balance - June 30	\$ 147,717	\$ 333,434	\$ 405,407	\$ 541,520	\$ 660,220	\$ 660,220	\$ 66	0,221	\$ (	660,221	\$ 660,221	_

^Assumptions for Projected Years:

-2% revenue growth per year beginning with FY16. Does not include any new or additional programs or services.

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-The projected years are for informational purposes only and not for budget formation.

# **FUND 94**

# HAMPTON CITY SCHOOLS STUDENT ACTIVITIES FUND (FUND 94) BUDGET COMPARISON 2013-14 vs 2014-15

	2013-2014 BUDGET	2014-2015 BUDGET	\$ Change	% Change
ESTIMATED REVENUE:				
Fund 50 Transfer	\$ 287,000	\$ 287,000	\$-	0%
Football	65,000	65,000	\$-	0%
Basketball	42,000	42,000	\$-	0%
Wrestling	2,500	2,500	\$-	0%
Volleyball	6,500	6,500	\$-	0%
Miscellaneous (Passes/Interest)	33,000	33,000	\$-	0%
Concession Revenue	8,000	8,000	\$-	0%
Activity Fees	48,000	48,000	\$-	0%
Fund Balance		41,500	\$ 41,500	100%
TOTAL ESTIMATED REVENUE	\$ 492,000	\$ 533,500	\$ 41,500	8.4%

# HAMPTON CITY SCHOOLS STUDENT ACTIVITIES FUND (FUND 94) BUDGET COMPARISON 2013-14 vs 2014-15

	2013-2014 BUDGET	2014-2015 BUDGET	\$ Change	% Change
APPROPRIATIONS				
High School Allocations	\$ 223,620	\$239,620	\$ 16,000	7%
Security	75,114	75,114	-	0%
Officials	88,000	90,000	2,000	2%
Workers	29,536	29,536	-	0%
Contingency	11,230	11,230	-	0%
Fee Sponsorship	1,500	-	(1,500)	-100%
Swimming Pool Rentals	8,500	8,500	-	0%
Administrative Expenses	2,000	2,000	-	0%
Medical Supplies	12,000	12,000	-	0%
Football Insurance	8,500	8,500	-	0%
Mileage	1,000	1,000	-	0%
Post-Season Travel	30,000	45,000	15,000	50%
Student Recognition	1,000	1,000	-	0%
Capital Replacement		10,000	10,000	100%
TOTAL APPROPRIATIONS	\$ 492,000	\$533,500	\$ 41,500	8.4%

#### HAMPTON CITY SCHOOLS STUDENT ACTIVITIES BUDGET (94) 2014-2015

Number	Description					
		AMOUNTD	EPOSITED I	NTO EACH ACCO	OUNT AT EA	CH SCHOOL
		Bethel	Hampton	Kecoughtan	Phoebus	Totals
9020	Purchasing, Contingency	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 4,800
6900	Trophies, Sports, Letters, Initials	1,300	1,300	1,300	1,300	5,200
568	Cheerleaders	1,100	1,100	1,100	1,100	4,400
5802	VHSL Membership, Dues/Meetings	3,700	3,700	3,700	3,700	14,800
551	Baseball	1,100	1,100	1,100	1,100	4,400
552	Basketball	1,100	1,100	1,100	1,100	4,400
553	Football Supplies	8,500	8,500	8,500	8,500	34,000
554	Basketball (Girls)	1,100	1,100	1,100	1,100	4,400
555	Track (Girls)	1,200	1,200	1,200	1,200	4,800
556	Golf	800	800	800	800	3,200
557	Soccer (Boys)	1,100	1,100	1,100	1,100	4,400
558	Swimming	800	800	800	800	3,200
559	Tennis (Boys)	700	700	700	700	2,800
560	Tennis (Girls)	700	700	700	700	2,800
561	Track (Boys)	1,200	1,200	1,200	1,200	4,800
562	Wrestling	900	900	900	900	3,600
563	Softball	1,100	1,100	1,100	1,100	4,400
564	Forensics/Debate	400	400	400	400	1,600
565	Field Hockey	1,100	1,100	1,100	1,100	4,400
566	Uniforms	6,505	6,505	6,505	6,505	26,020
567	Soccer (Girls)	1,100	1,100	1,100	1,100	4,400
571	Volleyball (Boys)	1,100	1,100	1,100	1,100	4,400
572	Volleyball (Girls)	1,100	1,100	1,100	1,100	4,400
5501	Athletic Travel	21,000	21,000	21,000	21,000	84,000
	TOTAL APPROPRIATIONS	\$59,905	\$59,905	\$ 59,905	\$59,905	\$239,620

# HAMPTON CITY SCHOOLS STUDENT ACTIVITIES FUND (FUND 94) BUDGET COMPARISON 2013-2014 AND 2014-2015

	20	13-2014	20	14-2015		CREASE/ CREASE (\$)
HIGH SCHOOL APPROPRIATIONS:		13-2014	20	14-2015		(Ψ)
Athletic Travel	\$	68,000	\$	84,000	\$	16,000
Baseball	Ψ	4,400	Ψ	4,400	Ψ	-
Basketball (Boys)		4,400		4,400		_
Basketball (Girls)		4,400		4,400		_
Cheerleaders		4,400		4,400		_
Field Hockey		4,400		4,400		_
Football		34,000		34,000		_
Forensics / Debate		1,600		1,600		_
Golf		3,200		3,200		_
Soccer (Boys)		4,400		4,400		-
Soccer (Girls)		4,400		4,400		-
Softball		4,400		4,400		-
Swimming		3,200		3,200		-
Tennis (Boys)		2,800		2,800		-
Tennis (Girls)		2,800		2,800		-
Track (Boys)		4,800		4,800		-
Track (Girls)		4,800		4,800		-
Athletic Supplies		5,200		5,200		-
Uniforms		26,020		26,020		-
VHSL Membership, Dues, Meetings		14,800		14,800		-
Wrestling		3,600		3,600		-
Volleyball (Boys and Girls)		8,800		8,800		-
Contingency		4,800		4,800		-
TOTAL HIGH SCHOOL APPROPRIATIONS		223,620		239,620		16,000

#### STUDENT ACTIVITIES FUND SUMMARY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

<b>REVENUES</b> Other Receipts	\$ FY10 Actual 140,166	\$ <b>FY11</b> Actual 157,104	\$ FY12 Actual 154,045	\$ FY13 Actual 177,526	\$ FY14 Actual 165,594	\$ FY15 Budget 246,500	FY16^ Projected \$ 251,430	FY17^ Projected \$ 256,459	FY18* Projected \$ 261,588
Subsidy from Fund 50	 316,000	287,000	287,000	287,000	287,000	287,000	287,000	287,000	287,000
Total Revenues	 456,166	444,104	441,045	464,526	452,594	533,500	538,430	543,459	548,588
EXPENDITURES									
Education	 415,624	401,971	426,501	424,141	466,474	533,500	538,430	543,459	548,588
Excess of revenues over expenditures	 40,542	42,133	14,544	40,385	(13,880)	-	-	-	-
OTHER FINANCING SOURCES/USES Transfer to Reimbursable Projects Fund Transfer to Operating Fund			(1,241)						
Transfer from Reimbursable Projects Fund	 3,746	4,314		4,430					
Total other sources/uses	 3,746	4,314	(1,241)	4,430	-	-	-	-	-
Excess of revenues and other sources over (under) expenditures and other uses	44,288	46,447	13,303	44,815	(13,880)	-	-	-	-
Fund Balance July 1	 59,274	103,562	150,009	163,312	208,127	194,247	194,247	194,247	194,247
Fund Balance - June 30	\$ 103,562	\$ 150,009	\$ 163,312	\$ 208,127	\$ 194,247	\$ 194,247	\$ 194,247	\$ 194,247	\$ 194,247

Note: Totals may not add due to rounding.

^Assumptions for Projected Years:

-2% revenue growth per year beginning with FY16. Does not include any new or additional programs or services.

-The projected years are not provided for budget planning purposes and represent only an estimate for future outlook.

-The projected years are for informational purposes only and not for budget formation.

# INFORMATIONAL

# An Overview of Hampton City Schools

Superintendent:
Dr. Linda Shifflette
Accreditation: Virginia State Department of Education. High Schools are regionally accredited
by the Southern Association of Colleges and Schools. <u>Standards for Accrediting Public</u> <u>Schools in Virginia.</u>
2014 Graduates: 1,345
Scholarships:
During the 2013-2014 school year, scholarships and grants were awarded totaling
\$41,000,000
Graduates Attending College:
72% of graduates accepted to two-year and four-year colleges (2013 Superintendent's
Annual Report, Table 5)
On-Time Graduation Rate:
85.5% (From the Division Level Cohort Report Class of 2013)
Average Student Teacher Ratio:
Grades K-3 1:23
Grades 4-5 1:25
Middle Schools 1:25
High Schools 1:25

**Our Mission:** In collaboration with our community, Hampton City Schools ensures academic excellence for every child, every day, whatever it takes.

**Core Values:** We believe that the developmental needs of children are central to every aspect of the operation of Hampton City Schools and that all interactions with our stakeholders must be governed by our core values-integrity, responsibility, innovation, excellence, and professionalism.

1 Early Childhood Center—Moton Early Childhood Center

# **19 Elementary Schools K-5**

(includes 1 magnet, 2 fundamental schools and 1 school for the arts)



# An Overview of Hampton City Schools

**1 Gifted Center** - Spratley Gifted Center (Gr. 3-8)

# 2 PK-8 Schools

800 elementary students each—PK-5 400 middle school students each—Grades 6-8 100 middle school students in each choice program **Designed with three major learning centers** PK-Grade 2 Grades 3-5 Grades 6-8 **Established Choice Programs** Andrews PK-8 focus—Engineering Phenix PK-8 focus—Biotechnology/Medical Arts

5 Middle Schools (includes 1 fundamental and 1 magnet)

## 4 High schools (each has a Governor's Academy)

Bethel – Health Sciences Academy Hampton – Aerospace and Information Technology Academy Kecoughtan – Architecture and Applied Arts Phoebus – Information Design and Engineering Academy

# The Campus at Lee housing:

Performance Learning Center Alternative Education Bridgeport Academy GED

Student Population: 20,226 (March ADM)

**English as a Second Language**: Over 530 students from 56 countries, speaking 35 different languages

Number of Advanced Placement Courses Offered: 19 Teacher Population: 1,530 Teachers with Master's Degrees & Higher: 712 National Board Certified Teachers: 94 District's Budget for 2014-2015: \$196,018,093 Student Per Pupil Expenditure as budgeted for FY15: \$10,987

\*All of our schools are handicap accessible

# HAMPTON CITY SCHOOLS COMPARISON OF PER PUPIL EXPENDITURES FISCAL YEAR 2013

Below is a comparison of the per pupil expenditures for HCS as compared to our peer divisions as identified in the MGT Efficiency Report. The data presented is for the 2012-2013 school year, the latest year for which comparative data is available from the Virginia Department of Education.



Source: Superintendent's Annual Report, Fiscal Year 2013, Table 15

## HAMPTON CITY SCHOOL DIVISION PER PUPIL EXPENDITURES FY00 - FY15\*

			STATE			
			SALES		TOTAL	TOTAL PER
	LOCAL	STATE	TAX	FEDERAL	ACTUAL	BUDGET
FY00 (23,578 ADM)	1,955	3,044	709	445	6,153	
FY01 (23,267 ADM)	2,303	3,331	740	515	6,890	
FY02 (22,936 ADM)	2,368	3,346	754	539	7,007	
FY03 (22,845 ADM)	2,302	3,626	749	647	7,324	
FY04 (22,748 ADM)	2,686	3,723	810	628	7,847	
FY05 (22,521 ADM)	2,568	4,153	959	860	8,540	
FY06 (22,323 ADM)	2,735	4,297	1,009	891	8,932	
FY07 (21,753 ADM)	2,844	5,060	1,038	896	9,839	
FY08 (21,395 ADM)	3,200	5,180	1,067	941	10,388	
FY09 (20,955 ADM)	3,190	5,675	1,026	982	10,873	
FY10 (20,787 ADM)	3,652	4,860	904	1,726	11,142	
FY11 (20,709 ADM)	3,377	4,474	953	1,189	9,993	
FY12 (21,405 ADM)	3,464	4,306	954	1,348	10,072	
FY13 (21,194 ADM)	3,253	4,821	952	1,035	10,061	
FY14 (20,925 ADM)	3,773	4,951	969	988	10,681	*
FY15 (20,744 ADM)	3,813	4,864	1,015	1,295	NA	10,987

\*Actual figures not available for FY15. FY14 amounts are based on preliminary figures.

As of FY12, the calculation includes PK students.

Source: Superintendent's Annual Report, Table 15



#### Actual Per Pupil Spending FY00 - FY14

# **Enrollment Forecasting and Historical Data**

The School Board utilizes enrollment projections provided by the Office of Business and Finance to prepare its budget. The School Board's approved FY14 Operating Budget was prepared using 20,150 projected students. Actual enrollment was 20,226 (March ADM), which is a decrease over the previous year's enrollment (20,398) of 172 students. Our enrollment projection of 20,000 for FY15 represents 226 or 1.12% fewer students than FY14 actual. Student enrollment projections are a major consideration when developing the School Board budget. Student enrollment drives the amount of state and federal funding the School Division receives. It is also significant because it drives the number of instructional and support staff needed to provide educational and support services to students. When calculating projected enrollment, the Weldon Cooper Center (of the University of Virginia) model is used as a starting point. This model looks at grade progression ratios, birth rates, and historical data to project future enrollment. The results of this model are then compared to local knowledge of recent trends, new housing areas, and the impact of opening new or closing old schools to further refine the projections. The following tables show historical enrollment by school for fiscal 2007 through fiscal 2014, actual and projected March ADM for fiscal 2005 through 2017, as well as a graph of the enrollment trends for this period of time. Also provided is the projected fall 2014 enrollment by school used for staffing purposes for the 14-15 budget.

#### Hampton City Schools Actual Enrollment by School FY07 - FY14

Elementary	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Aberdeen	391	344	385	430	415	435	471	516
Andrews PK-8					623	768	806	813
Armstrong	389	354	390	399	306	306	325	310
Asbury	412	420	413	398	382	343	434	429
Barron	384	381	392	416	379	399	425	400
Bassette	377	425	358	350	363	332	390	390
Booker	373	428	381	363	375	349	425	413
Bridgeport Academy	0	0	0	0	0	0	5	0
Bryan	343	226	331	338	384	376	354	388
Burbank	430	386	403	399	388	415	425	398
Cary	439	422	452	345	265	292	363	349
Cooper	358	370	382	400	413	422	422	428
Forrest	474	486	512	505	456	508	490	508
ННА	36	30		-		-	0	0
Kraft	512	527	513			345	376	
Langley	460	494	496		469	441	503	483
Lee	373	371	328		0	-	0	0
Machen	498	461	534		435	481	492	482
Mallory	384	345		286	0	0	0	0
Mary Peake	224	202	177	179	0	0	0	0
Merrimack	421	377	327	377	359	429	0	0
Moton	239	237	244	224	220	185	192	203
Phenix PK-8					779		897	935
Phillips	433	446		426	395	430	392	393
SEAP	128	44						
Smith	388	478				412	411	462
Tarrant	342	358				373	378	
Tucker Capps	486	469				362	353	374
Tyler	475	523		491	493	487	395	
VPIO	174	248		178		80	81	82
Wythe	271	325					0	0
TOTAL	10214	10177	10139	9996	9425	9876	9885	9958
Middle	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
	2006-07	2007-08	2008-09	2009-10				
Andrews	0	-	0	0	333		391	383
Bridgeport Academy	0	0						
Davis	978	900				568		
Eaton	831	772						
HHA	86						-	-
Jones Lindoov	834	864						
Lindsay	840	750	700	651	564			
Phenix SEAP	14	40	40		460			
	41	46					20	
Spratley	763	675						
Syms	1101	1080	980	890	967	957	879	855

#### Hampton City Schools Actual Enrollment by School FY07 - FY14

TOTAL	5474	5155	4877	4722	4914	4965	4965	4887
High	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
Bethel	1882	1719	1713	1824	1858	1815	1821	1718
Bridgeport Academy		161	181	135	69	63	58	43
GED	162	181	100	112	69	79	79	138
Hampton	1501	1492	1522	1631	1650	1640	1577	1509
ННА	22	0	0	0	0	0	0	0
Kecoughtan	1792	1739	1758	1840	1796	1842	1693	1655
Performance Learning Ctr			59	69	82	118	136	86
Phoebus	1298	1217	1161	1192	1232	1156	1090	1052
SEAP	51	57	40	51	73	68	62	68
TOTAL	6708	6566	6534	6854	6829	6781	6516	6269
Total Enrollment	22396	21898	21550	21572	21168	21622	21366	21114

Note: This table reflects enrollment, not ADM

March	
ADM	
22563	
22378	
21772	
21318	
20857	
20744	
20656	
20615	
20398	
20226	
20000	+
19900	*
19600	*
	ADM 22563 22378 21772 21318 20857 20744 20656 20615 20398 20226 20000 19900

Actual March ADM for the last 10 years, as well as the budgeted ADM for FY15 and projections for FY16 and FY17 are shown at left. The information is shown in graph form below. HCS has been in a period of declining enrollment for several years, but the trend is expected to start reversing in the next few years.

+ Budgeted enrollment\* Projected enrollment

#### **Enrollment Trends**



#### Hampton City Schools Projected Fall 2014 Membership by School As of 10/31/13

SCHOOL_NAME	School Type	PK	KG	01	02	03	04	05	06	07	08	09	10	11	12	Grand Total
Bridgeport Academy	Alternative School								3	7	5	16	10	10	7	58
GED (ISAEP)	Alternative School											30	43	29	35	136
Performance Learning Center	Alternative School											10	18	30	28	85
SEAP	Alternative School	50	2	11	10	8	8	6	9	5	12	12	12	9	35	188
VPIO	Alternative School	82														82
Aberdeen Elementary School	Elementary School	50	80	87	63	82	71	71								502
Armstrong Elementary School	Elementary School		43	39	48	47	66	61								304
Asbury Elementary School	Elementary School		72	79	74	59	67	68								418
Barron Elementary School	Elementary School	8	62	58	71	65	67	61								393
Bassette Elementary School	Elementary School	8	57	73	77	60	45	61								381
Booker Elementary School	Elementary School		63	65	94	62	63	59								407
Bryan Elementary School	Elementary School		79	65	65	59	62	48								379
Burbank Elementary School	Elementary School		67	69	75	56	62	61								389
Cary Elementary School	Elementary School		49	58	60	59	55	60								341
Cooper Elementary School	Elementary School	14	66	62	78	68	70	62								420
Forrest Elementary School	Elementary School		101	80	102	78	73	64								498
Kraft Elementary School	Elementary School		58	54	58	54	61	48								334
Langley Elementary School	Elementary School	36	69	75	74	78	67	74								472
Machen Elementary School	Elementary School		79	74	92	70	81	76								473
Moton Early Childhood Center	Elementary School	203	0													203
Phillips Elementary School	Elementary School		67	58	75	64	66	56								386
Smith Elementary School	Elementary School	69	61	70	85	60	57	52								455
Tarrant Elementary School	Elementary School		57	55	76	55	50	45								337
Tucker-Capps Elementary School	Elementary School	12	44	61	69	60	58	62								367
Tyler Elementary School	Elementary School		73	80	81	77	58	45								414
Bethel High School	High School											577	422	376	345	1720
Hampton High School	High School											455	384	354	313	1507
Kecoughtan High School	High School											499	376	422	358	1656
Phoebus High School	High School											357	245	238	214	1055
Davis Middle School	Middle School								200	183	206					589
Eaton Fundamental Middle School	Middle School								218	228	228					674
Jones Middle School	Middle School								255	184	208					647
Lindsay Middle School	Middle School								261	224	185					670
Syms Middle School	Middle School								271	290	303					864
Andrews PreK-8 School	PK-8 School	95	114	131	117	104	108	124	133	137	118					1181
Phenix PreK-8 School	PK-8 School	101	107	142	135	137	154	142	140	163	179					1399
Spratley Gifted Center	PK-8 School				. 50	60	70	74	145	124	112					584
Grand Total		728	1470	1546	1678	1522	1541	1479	1637	1543	1556	1956	1510	1468	1335	20969
	WC FY14 Projections		1470	1546	1678	1522	1541	1479	1637	1543	1556	1956	1510	1468	1335	
	% of Fall 2013 enrollment				109.77%				105.43%		100.60%		92.91%		99.73%	
			/ -										- /•	/ -		

#### Hampton City Schools Per Pupil Allocations FY15

For FY15, fifty percent of the allocation is distributed July 1, with the remainder redistributed in November based on the Fall Membership Report.

Instructional Supplies	# Pupils Served	FY15 Budget	Per Pupil Amt
Fine Arts - All	20,562	164,496	8.00
Gifted & Talented	2,174	28,262	13.00
Science - Science (MS, HS)	10,775	88,894	8.25
CTE Business - All	10,775	51,181	4.75
CTE Technology - All	10,775	113,138	10.50
Schools - Elementary *	9,930	353,440	35.00
Schools - Middle	4,694	150,208	32.00
Schools - High *	5,938	190,016	32.00
	Total	1,139,635	

\* Bridgeport, Moton, and PLC min \$6,000

Office Supplies	# Pupils Served	FY15 Budget	Per Pupil Amt
Elementary Schools	9,930	39,720	4.00
Middle Schools	4,694	18,776	4.00
High Schools	5,938	23,752	4.00
	Total	82,248	

Postage	# Pupils	FY15	Per Pupil
	Served	Budget	Amt
Elementary Schools	9,930	19,860	2.00
Middle Schools	4,694	14,082	3.00
High Schools	5,938	23,752	4.00
	Total	57,694	

Bridgeport, Moton and PLC funded at Elementary Per Pupil Amount

Capital	# Pupils Served	FY15 Budget	Per Pupil Amt
Schools	20,562	123,372	6.00
Fine Arts - Music - Band	10,775	80,813	7.50
Fine Arts - Music - Choral	20,562	20,562	1.00
	Total	224,747	

224,747

47,062

Field Trips	# Pupils Served	FY15 Budget	Per Pupil Amt
Elementary & Middle Schools	14,624	29,248	2.00
High Schools	5,938	17,814	3.00

Total

		FY15	Per Bldg
Local Travel-Schools		Budget	Amt
Elementary Schools		11,000	500.00
Middle Schools		8,000	1000.00
High Schools		6,000	1500.00
	Total	25,000	

Total

Bridgeport, Moton and PLC funded at Elementary Per Building Amount

Other Expenses	# Pupils Served	FY15 Budget	Per Pupil Amt
Elementary Schools	9,930	34,755	3.50
Middle Schools	4,694	16,429	3.50
High Schools	5,938	20,783	3.50
	Total	71,967	

# IMPACT AID FUNDING DATA

Hampton City Schools receives funding from the federal government for students whose parents reside or work on federal property due to the loss of tax revenues impacting the locality. Presented below is data from Hampton City Schools Impact Aid reports for the last five years.

Federally Connected Students		2009	2010	2011	2012	2013
Actual September 30 Student Membership		21,261	20,919	20,876	20,881	20,620
Federally Connected Students (October Survey)		4,226	3,929	3,728	3,719	3,490
Military Special Education Military Regular Education Other Federally Connected Students	AAL STUDENTS	5% 51% 40%	5% 56% 47%	6% 51% 49%	5% 47% 48%	6% 45% 49%
Percentage of Federally Connected Students vs Actual September 30 Student Membership	FEDERAL	20%	19%	18%	18%	17%



# Hampton City Schools School Staffing Formulas FY2014-2015

	<b>E</b> I	F 4
Assistant Principal	Elementary Secondary	E=1 0-299 = 0 300-399 = .5 400 - 599 = 1 600-899 = 2 900-1799 = 3
		1800 + = 4
School Counselors	Elementary (SOQ) Middle (SOQ)	Up to 400 = 1 1 per each additional 400, or major fraction thereof (round up to nearest .5)
	High (SOQ)	Up to 350 = 1 1 per each additional 350, or major fraction thereof (round up to nearest .5) *Except for combined grade level schools
Deans	High School	HS=2
School Nurse	PK-12	<u>&lt; 2</u> 99 = .5 ≥ 300 = 1
Position	Level	Formula
IA	Elementary	K = .5
School	Middle &	0-499 =0
Security	High	500-999 = 2
Officers	ingii	1000-1199 = 3
		1200 + = 4
		$\geq$ 1,000 = 3
	Combined schools	0-600 = 1 601+=2
Librarians	Elementary	.5 FTE to 299 students
(SOQ)		1 FTE at 300 students
	Middle &	.5 FTE to 299 students
	High	1 FTE at 300 students 2 FTE at 1000 students
Library Clerical (SOQ)	PK-12	1 at 750 students
Position	Level	Formula
Clerical	PK-12	0-250 = 1
		250 - 599 = 1.5
		600 - 999 = 2.5 1000 + = 3.5
		1000+ = 3.5
		Staffing Breakdown:
		.5 = PT Office Assistant (3 hours per day)
		1 = Administrative Secretary III (AS III) 2 = 1 AS III, 1 Guidance Secretary (GS)
		3 = 1  AS III, 1  Guidance Secretary (GS) 3 = 1  AS III, 1  GS, 1  AS III
	NOTE:	Minimum staffing for MS and combined
		schools=2.5
Health Clerks	Middle & High	Up to 999 = .5 ≥ 1,000 = 1
Cafeteria Monitors	PK-5	up to 300 = 1 <u>&gt;</u> 301 = 2
	Middle School	Up to 599 = 1 >600 = 2
	Combined Schools	<u>~000</u> - 2
	staffed as	
	elementary and	
	middle grades	
Food Services	separately	Staffing based on 17 meals per labor bour
Food Services (Fund 51)	0	Staffing based on 17 meals per labor hour based on average # of meals served

\*Schools may be staffed outside of the staffing formula based on need Change to Elementary Counselor's and Kindergarten Instructional Assistants for FY15 In addition, due to the outsourcing of the custodial function, the section related to custodians has been removed.

## **Operating Fund Position Overview**

The chart below reflects the overall changes in the number of positions within the five major budget categories from the FY12 Actual through the FY15 Proposed Budget.

				FY14	FY15	Current
	FY11 Actual	FY12 Actual	FY13 Actual	Budgeted	Approved	Year
	Positions	Positions	Positions	Positions	Positions	Change
Instruction	2,170.60	2,093.10	2,119.50	2,105.50	1,998.60	(106.90)
Administration/Attendance & Health	137.00	134.50	135.50	138.50	137.00	(1.50)
Pupil Transportation	270.00	261.00	252.50	250.50	250.50	0.00
Operations & Maintenance	249.00	244.00	245.50	253.00	70.50	(182.50)
Technology	84.00	88.00	85.50	87.50	86.50	(1.00)
GRAND TOTAL	2,910.60	2,820.60	2,838.50	2,835.00	2,543.10	(291.90)
Summary of Changes in Positions:						
Position Additions		15.10				
Position Reductions		(307.00)				
Net Change in Positions		(291.90)				
Summary of Position Additions						
Athletic Director		4.0				
Director - CTE		1.0				
Facilities Assistant		0.5				
Family Engagement Specialist		1.0				
GEAR UP/College Coach		1.0				
Grant Writer		0.5				
Messenger/Van Driver		1.0				
School Accountant		1.0				
School Operations Compliance Coordinator		1.0				
Security Officer		1.0				
Teacher Specialist		2.1				
Transportation Assistant		1.0				
Total Position Additions		15.1				
Summary of Position Reductions						
Assistant Director, Human Resources		(1.0)				
Cafeteria Monitor		(26.0)				
Curriculum Leader - CTE		(1.0)				
Custodian/Custodial Supervisor		(167.0)				
Environmental Compliance/Safety Coordinator		(1.0)				
Floor Technician/Lead		(3.0)				
In School Suspension Assistant		(1.0)				
Instructional Assistant/Student Attendant		(60.0)				
Maintenance Supervisor		(2.0)				
Manager, School Operations		(1.0)				
Mechanic (II, III, Lead)		(7.0)				
Operations and Maintenance Planner		(1.0)				
Parent Involvment/Resource Facilitator		(2.5)				
Plumber		(1.0)				
Route Scheduling Assistant		(0.5)				
School Counselor		(7.5)				
Speech/Language Pathologist		(1.0)				
Teacher		(21.5)				
Warehouse Supervisor/Worker		(2.0)				
		(307.0)				

•	Description	FY14		FY15	FY14	UNS	FY15	FY15
;	Description	Actual F/T	Change	Budget F/T		Change	Budget P/T	Total
RUCT	ION	Addult71	onunge	Budget171	Adduir/T	Ununge	Budget171	Total
59	School Food Services							
	Cafeteria Monitors	0.00		0.00	26.00	(26.00)	0.00	0.
82	Personnel Services							
400	Teacher Specialist	1.00		1.00	0.00		0.00	1.
100	Regular Programs	6.00		6.00	0.00		0.00	6
	Administrative Secretary II Administrative Secretary III	6.00 32.30	0.00	6.00 32.30	0.00		0.00	<u>6.</u> 32.
	Assistant Principal	51.00	0.00	51.00	0.00		0.00	51.
	Dean of Students	9.00		9.00	0.00		0.00	9.
	Executive Director	2.30	0.00	2.30	0.00		0.00	2.
	Grant Writer	0.00		0.00	0.00	0.50	0.50	0
	Instructional Assistant - General Ed	74.00	(74.00)	0.00	0.00	37.00	37.00	37
	Office Assistant	0.00		0.00	15.00		15.00	15
	Principal School Accountant	30.00		30.00	0.00		0.00	<u>30</u> 4
	School Accountant School Finance Officer	7.00		7.00	0.00		0.00	4
	Teacher - Elementary	425.00	11.00	436.00	0.00		0.00	436
	Teacher - Other	10.00	11.00	10.00	0.00		0.00	10
	Testing Specialist	4.00		4.00	0.00		0.00	4
101	School Social Work							
	Administrative Secretary II	1.00		1.00	0.00		0.00	1
	Coordinator, School Social Work Services	1.00		1.00	0.00		0.00	1
	School Social Worker	8.00		8.00	0.50		0.50	8
102	English and Language Arts							
	Administrative Support Specialist Curriculum Leader	1.00		1.00	0.00		0.00	1
	Teacher - Secondary	132.00	(2.00)	130.00	0.00		0.00	130
	Teacher Specialist	2.00	(2.00)	2.00	0.00		0.00	2
103	Math	2.00		2.00	0.00		0.00	
	Administrative Support Specialist	1.00		1.00	0.00		0.00	1
	Curriculum Leader	1.00		1.00	0.00		0.00	1
	Math Coach	2.00	(1.00)	1.00	1.00	(0.50)	0.50	1
	Teacher - Secondary	122.00	2.00	124.00	1.00	1.00	2.00	126
	Teacher Specialist	1.60	1.40	3.00	0.00		0.00	3
104	Reading		(0.00)	1.00				
	Reading Coach - Secondary	3.00	(2.00)	1.00	0.00		0.00	1
	Teacher - Elementary Teacher - Secondary	19.00 9.00	0.00	19.00 9.00	0.00		0.00	19
105		9.00	0.00	9.00	0.00		0.00	2
100	Teacher - Elementary	19.00		19.00	0.00		0.00	19
	Teacher - Secondary	23.00	0.00	23.00	1.50	0.50	2.00	25
106	Health and PE							
	Administrative Secretary II	0.00		0.00	0.50	(0.50)	0.00	(
	Curriculum Leader	1.00		1.00	0.00		0.00	1
	Teacher - Elementary	19.00	(	19.00	0.00		0.00	19
	Teacher - Secondary	64.00	(1.00)	63.00	0.00		0.00	63
108	COMPASS	4.00	1.00	0.00	0.00		0.00	
	Career Coach Math Coach	1.00	1.00	2.00	0.00		0.00	1
	Parent Involvement Facilitator	2.00	(2.00)	0.00	0.00		0.00	(
109	Social Sciences	2.00	(2.00)	0.00	0.00		0.00	
	Administrative Support Specialist	1.00		1.00	0.00		0.00	1
	Curriculum Leader	1.00		1.00	0.00		0.00	1
	Teacher - Secondary	92.00	(5.00)	87.00	0.00		0.00	87
	Teacher Specialist	2.00		2.00	0.00		0.00	2
110	Music - Choral							
	Staff Accompaniest	0.00		0.00	1.00		1.00	1
	Teacher - Elementary Teacher - Secondary	19.00 9.00		19.00 9.00	0.00		0.00	19
111	Music - Band	9.00		9.00	0.50		0.50	, c
	Teacher - Secondary	13.00		13.00	0		0.00	13
112	Foreign Languages	.0.30			0		0.00	
	Curriculum Leader	1.00		1.00	0.00		0.00	1
	Teacher - Elementary	1.00	(1.00)	0.00	0.00		0.00	(
_	Teacher - Secondary	35.00	0.50	35.50	1.00		1.00	36
113	Student Services							
	Administrative Secretary III	1.00		1.00	0.00		0.00	1
	Attendance Coordinator	1.00		1.00	0.00		0.00	1
	Behavior Specialist Director, Student Services	1.00		1.00	0.00		0.00	1
	Director, Student Services School Court Liaison	1.00		1.00 1.00	0.00		0.00	1
11/	Science	1.00		1.00	0.00		0.00	1
. 14	Administrative Support Specialist	1.00		1.00	0.00		0.00	1
	Curriculum Leader	1.00		1.00	0.00		0.00	1
	Teacher - Secondary	90.00	(6.00)	84.00	0.00		0.00	84
	· · · · · · · · · · · · · · · · · · ·	1.30	0.70	2.00	0.00		0.00	2

ogram					POSED POSIT	IONS		
ode	Description	FY14		FY15	FY14		FY15	FY15
447	Each Bar the later with	Actual F/T	Change	Budget F/T	Actual P/T	Change	Budget P/T	Total
117	Early Reading Intervention	0.00		0.00	15.00	0.00	15.00	15.00
	Early Reading Intervention Assistant Teacher Specialist	1.00		1.00	0.00	0.00	0.00	15.00
110	International Bacc-Secondary	1.00		1.00	0.00		0.00	1.00
113	International Baccalaureate Coordinator	1.00		1.00	0.00		0.00	1.00
124	SOL Algebra Readiness	1.00		1.00	0.00		0.00	1.00
	Teacher - Secondary	7.00	(2.00)	5.00	0.00		0.00	5.00
140	Fine Arts		, ,					
	Curriculum Leader	1.00		1.00	0.00		0.00	1.00
	Teacher Specialist	1.00		1.00	0.00		0.00	1.00
157	English as a Second Language							
	Administrative Secretary III	0.00	1.00	1.00	0.00		0.00	1.00
	Family Engagement Specialist	0.00	1.00	1.00	0.00		0.00	1.00
	Teacher - Elementary	5.00	0.00	5.00	1.50		1.50	6.50
404	Teacher - Secondary	4.00		4.00	0.00		0.00	4.00
101	Guidance Services	12.00		12.00	0.00		0.00	12.00
	Administrative Secretary II Administrative Secretary III	12.00		12.00	0.00		0.00	12.00
	Director, School Counseling	1.00		1.00	0.00		0.00	1.00
	Guidance Counselor - Elementary	19.00	(8.00)	11.00	0.00	0.50	0.50	11.50
	Guidance Counselor - Secondary	36.00	(0.00)	36.00	1.00	0.00	1.00	37.00
	School Counseling Coordinator	4.00		4.00	0.00		0.00	4.00
171	Library Media Services				0.00		0.00	
	Coordinator, Library Media Services	1.00		1.00	0.00		0.00	1.00
	Library Database Specialist	1.00		1.00	0.00		0.00	1.00
	Library Media Specialist	37.00		37.00	0.00		0.00	37.00
	Library Processing Clerk	0.00		0.00	1.00		1.00	1.00
	Library Technician	7.00		7.00	0.00		0.00	7.00
200	Special General Curriculum							
	Administrative Secretary III	1.00		1.00	0.00		0.00	1.00
	Director, Special Education	1.00		1.00	0.00		0.00	1.00
	Graduation Facilitators	4.00		4.00	0.00		0.00	4.00
	Instructional Assistant	66.00	(21.00)	45.00	0.00		0.00	45.00
	Medicaid Specialist	1.00		1.00	0.00	()	0.00	1.00
	Parent Resource Facilitator	0.00		0.00	0.50	(0.50)	0.00	0.00
	Special Education Coordinator	8.00	(40.00)	8.00	0.00		0.00	8.00
	Teacher - Elementary Teacher - Secondary	42.00 90.00	(10.00) 2.00	32.00 92.00	0.00	0.00	0.00	32.00 92.50
210	Educable Intellectually Disabled	90.00	2.00	92.00	0.50	0.00	0.50	92.50
210	Teacher - Elementary	6.00	(1.00)	5.00	0.00		0.00	5.00
	Teacher - Secondary	9.00	1.00	10.00	0.00		0.00	10.00
	Instructional Assistant	21.00		21.00	0.00		0.00	21.00
211	Trainable Intellectually Disabled							
	Instructional Assistant	18.00		18.00	0.00		0.00	18.00
	Teacher - Elementary	6.00	(1.00)	5.00	0.00		0.00	5.00
	Teacher - Secondary	13.00	1.00	14.00	0.00		0.00	14.00
212	Severely and Prof Handicapped							
	Instructional Assistant	4.00		4.00	0.00		0.00	4.00
	Student Attendant	2.00	(2.00)	0.00	0.00		0.00	0.00
	Teacher - Elementary	2.00		2.00	0.00		0.00	2.00
010	Teacher - Secondary	2.00		2.00	0.00		0.00	2.00
213	Hard of Hearing	0.00		0.00	0.00			0.00
	Educational Interpreter Hearing Impairment Specialist	8.00		8.00	0.00		0.00	8.00
	Instructional Assistant	1.00		1.00	0.00		0.00	1.00
215	Speech or Language Impaired	1.00		1.00	0.00		0.00	1.00
210	Speech/Language Pathologist	20.00	(1.00)	19.00	1.00		1.00	20.00
216	Visually Handicapped	20.00	(1.00)	17.00	1.00		1.00	20.00
	Orientation and Mobility Specialist	1.00		1.00	0.00			1.00
	Visual Impairment Specialist	1.00		1.00	0.00		0.00	1.00
217	Emotionally Disturbed							
	Instructional Assistant	3.00		3.00	0.00		0.00	3.00
-	Teacher - Elementary	2.00		2.00	0.00		0.00	2.00
	Orthopedically Impaired							
218	er mepealeany mpanea	4.00		1.00	0.00		0.00	1.00
	Instructional Assistant	1.00		-				
	Instructional Assistant Other Health Impaired							
219	Instructional Assistant Other Health Impaired Instructional Assistant	2.00		2.00	0.00		0.00	2.00
219	Instructional Assistant Other Health Impaired Instructional Assistant Autistic	2.00						
219 220	Instructional Assistant Other Health Impaired Instructional Assistant Autistic Instructional Assistant			2.00	0.00		0.00	
219 220	Instructional Assistant Other Health Impaired Instructional Assistant Autistic Instructional Assistant Specific Learning Disability	2.00		11.00			0.00	2.00
219 220 221	Instructional Assistant Other Health Impaired Instructional Assistant Autistic Instructional Assistant Specific Learning Disability Instructional Leader	2.00						
219 220 221	Instructional Assistant Other Health Impaired Instructional Assistant Autistic Instructional Assistant Specific Learning Disability	2.00		11.00			0.00	11.00

rogram					POSED POSIT	ONS		
ode	Description	FY14		FY15	FY14		FY15	FY15
		Actual F/T	Change	Budget F/T	Actual P/T	Change	Budget P/T	Total
300	Vocational Programs							
	Administrative Secretary II	1.00	(1.00)	0.00	0.00		0.00	0.00
	Administrative Secretary III	0.00	1.00	1.00	0.00		0.00	1.00
	Curriculum Leader	1.00	(1.00)	0.00	0.00		0.00	0.00
	Director	0.00	1.00	1.00	0.00		0.00	1.00
320	Marketing							
	Teacher - Secondary	5.00		5.00	0.00		0.00	5.00
340	FACS-Occupational							
	Teacher - Secondary	0.00	2.00	2.00	0.00		0.00	2.00
341	FACS-Family Focus							
	Teacher - Secondary	17.00	(5.00)	12.00	0.00	1.00	1.00	13.00
342	FACS-Health Occupations							
	Teacher - Secondary	2.00		2.00	0.00		0.00	2.00
360	Business Education							
	Teacher - Secondary	26.00	(1.00)	25.00	1.00	(1.00)	0.00	25.00
380	Trade and Industrial							
	Teacher - Secondary	1.00	1.00	2.00	0.00		0.00	2.00
400	Gifted and Talented							
	Administrative Secretary III	2.00		2.00	0.00		0.00	2.00
	Assistant Principal	1.00		1.00	0.00		0.00	1.00
	Director, Academic Advancement & Enrichment	1.00		1.00	0.00		0.00	1.00
	Office Assistant	0.00		0.00	0.50		0.50	0.50
	Principal	1.00		1.00	0.00		0.00	1.00
	School Finance Officer	1.00		1.00	0.00		0.00	1.00
	Teacher - Secondary	12.00	(1.00)	11.00	0.00		0.00	11.00
	Teacher - Other	7.00	(1.00)	6.00	0.50		0.50	6.50
500	Other Programs		(					
	Administrative Secretary II	0.00	1.00	1.00	0.00		0.00	1.00
	Administrative Secretary III	1.00	(1.00)	0.00	0.00		0.00	0.00
	Coordinator	1.00	(	1.00	0.00		0.00	1.00
	Director, Alternative Learning & Adult Education	1.00		1.00	0.00		0.00	1.00
	School Accountant	0.00	1.00	1.00	0.00		0.00	1.00
505	Performance Learning Center							
	Academic Coordinator	1.00		1.00	0.00		0.00	1.00
	Administrative Secretary I	0.00	1.00	1.00	0.00		0.00	1.00
	Administrative Secretary III	1.00	(1.00)	0.00	0.00		0.00	0.00
	Learning Facilitator	5.00	(1.00)	5.00	0.00		0.00	5.00
	Office Assistant	0.00		0.00	0.00	0.00	0.00	0.00
510	Dropout Prevention	0.00		0.00	0.00	0.00	0.00	0.00
0.0	Administrative Coordinator	1.00		1.00	0.00		0.00	1.00
	Teacher - G.E.D.	4.00	(1.00)	3.00	0.00	0.50	0.50	3.50
516	Homebound	4.00	(1.50)	0.00	0.00	0.00	0.00	5.50
510	Homebound Services Director	1.00		1.00	0.00		0.00	1.00
	Homebound Staff	0.00		0.00	0.00		0.50	0.50
570	General Athletic Expenses	0.00		0.00	0.50		0.00	0.50
570	Athletic Director	0.00	4.00	4.00	0.00		0.00	4.00
	Coordinator, Athletics	1.00	4.00	1.00	0.00		0.00	4.00
010	At-Risk-4-Year Old Program	1.00		1.00	0.00		0.00	1.00
010	Administrative Secretary I	0.00		0.00	0.50		0.50	0.50
		1.00		1.00	0.50		0.50	1.00
	Administrative Secretary III							
	Director, Early Childhood Education	1.00		1.00	0.00		0.00	1.00
	Family Service Worker	1.00		1.00	0.00		0.00	1.00
	Instructional Assistant - Pre-school	27.00		27.00	0.00		0.00	27.00
	Teacher - Pre-School	27.00		27.00	0.00		0.00	27.00
820	Early Childhood Programs							
	Administrative Secretary III	1.00		1.00	0.00		0.00	1.00
	Library Assistant	0.00		0.00	0.50		0.50	0.50
	Principal	1.00		1.00	0.00		0.00	1.00

gram		PROPOSED POSITIONS						
e	Description	FY14 Actual F/T	Change	FY15 Budget F/T	FY14 Actual P/T	Change	FY15 Budget P/T	FY15 Total
_		Actual F/1	Gliange	Budget F/1	Actual F/1	Gliange	Buuget F/1	TOLAI
	RATION/ATTENDANCE & HEALTH							
44	Fiscal Services Account Clerk III	1.00		1.00	0.00		0.00	1.
	Accounting System Specialist	1.00		1.00	0.00		0.00	1.
	Assistant Director, Accounting	1.00		1.00	0.00		0.00	1.
	Assistant Director, Budgeting	1.00		1.00	0.00		0.00	1.
	Director, Business and Finance	1.00		1.00	0.00		0.00	1.
	Financial Services Specialist	1.00		1.00	0.00		0.00	1.
	Grants Specialist	1.00		1.00	0.00		0.00	1.
	Payroll Clerk II	0.00	(2.00)	0.00	0.00		0.00	0.
	Payroll Clerk III Payroll Specialist	3.00 1.00	(3.00) 2.00	0.00 3.00	0.00		0.00	0.
	Payroll Specialist Payroll Specialist, Senior	0.00	1.00	1.00	0.00		0.00	1.
	Payroll Supervisor	1.00	1.00	1.00	0.00		0.00	1.
53	Public Information Services							
	Administrative Secretary II	2.00		2.00	0.50		0.50	2.
	Executive Director, Public Relations and Marketing	1.00		1.00	0.00		0.00	1.
	Messenger/Van Driver	0.00	1.00	1.00	0.50	(0.50)	0.00	1.
	Public Relations Specialist	1.00		1.00	0.00		0.00	1.
	Records Clerk	1.00 1.00		1.00	0.00		0.00	1.
64	Records Specialist Health Services	1.00		1.00	0.00		0.00	1.
04	Coordinator, Health Services	1.00		1.00	0.00		0.00	1.
	Health Clerk	6.00		6.00	3.00		3.00	9
	Health Services Technician	1.00		1.00	0.00		0.00	1
	Licensed Practical Nurse	1.00		1.00	0.00		0.00	1
	School Nurse	32.00		32.00	0.50		0.50	32
73	Board Services							
	School Board	0.00		0.00	3.50		3.50	3
74	Executive Admin Services							
	Administrative Secretary III	1.00		1.00	0.00		0.00	1
	Deputy Superintendent, Curriculum & Instruction	1.00 1.00		1.00	0.00		0.00	1
	Deputy Superintendent, Facilities & Business Supp Director, Community & Legislative Relations	1.00		1.00	0.00		0.00	1
	Executive Assistant	1.00		1.00	0.00		0.00	1
	Legal Assistant	1.00		1.00	0.00		0.00	1
	School Board Attorney	1.00		1.00	0.00		0.00	1
	Superintendent	1.00		1.00	0.00		0.00	1
82	Personnel Services							
	Assistant Director, Recruit and Staffing	1.00	(1.00)	0.00	0.00		0.00	C
	Compensation Analyst	1.00		1.00	0.00		0.00	1
	Executive Director, Human Resources	1.00		1.00	0.00		0.00	1
	HR Information Systems Administrator	1.00		1.00	0.00		0.00	1
	Human Resources Assistant	1.00 1.00	(1.00)	1.00	0.00		0.00	1 C
	Human Resources Coordinator Human Resources Manager	0.00	(1.00)	1.00	0.00		0.00	1
	Human Resources Specialist	4.00	1.00	4.00	0.00		0.00	4
	Office Assistant	1.00	(1.00)	0.00	0.00		0.00	C
	Organizational Development Assistant	0.00	1.00	1.00	0.00		0.00	1
	Professional Development Coordinator	1.00		1.00	0.00		0.00	1
91	Psychological Services							
	Administrative Secretary II	1.00		1.00	0.00		0.00	1
	Coordinator, Psychological Services	1.00		1.00	0.00		0.00	1
	School Psychologist	8.00		8.00	1.50		1.50	ç
	School Psychology Technician	1.00		1.00	0.50		0.50	1
93	Reprographics	1.00		1.00	0.00		0.00	
	Coordinator, Graphics Coordinator, Printing Services	1.00 1.00		1.00	0.00		0.00	1
	Graphic Artist	2.00		2.00	0.00		0.00	2
	Printer I	1.00		1.00	0.50		0.50	1
	Printer II	1.00		1.00	0.00		0.00	1
	Printer, Senior	1.00		1.00	0.00		0.00	1
	Webmaster	1.00		1.00	0.00		0.00	1
95	City Partnerships							
	Community Involvement Coordinator	1.00	(1.00)	0.00	0.00		0.00	(
400	Out of School Time Coordinator	0.00	1.00	1.00	0.00		0.00	1
100	Regular Programs Educational Interpreter	1.00		1.00	0.00		0.00	
	Graduation Specialist	4.00		4.00	0.00		0.00	1
	In-School Suspension Assistant	11.00	(1.00)	10.00	0.00		0.00	10
	Study Hall Monitor	1.00	(1.00)	1.00	0.00		0.00	1
116	Instructional Accountability							
	Director of Instructional Accountability	1.00		1.00	0.00		0.00	1
	Division Director of Testing	1.00		1.00	0.00		0.00	1
	Division Testing Support Specialist	1.00		1.00	0.00		0.00	1
	Research & Evaluation Specialist	1.00		1.00	0.00		0.00	1
	Testing Services Coordinator	1.00		1.00	0.00		0.00	1
200	Special Programs						ļĪ	
	Certified Occupational Therapist Asst	1.00		1.00	0.00		0.00	1
	Lead Therapist, PT/OT	1.00		1.00	0.00		0.00	1
	Occupational Therapist	3.00		3.00	0.00		0.00	3
	Physical Therapist MINISTRATION/ATTENDANCE & HEALTH	2.00 128.00	(1.00)	2.00 127.00	0.00 <b>10.50</b>	(0.50)	0.00 <b>10.00</b>	2 137

Program					POSED POSIT	IONS		
Code	Description	FY14		FY15	FY14		FY15	FY15
		Actual F/T	Change	Budget F/T	Actual P/T	Change	Budget P/T	Total
	ANSPORTATION							
	TransManagement & Direction							
~~~~~	Administrative Secretary I	0.00		0.00	0.50	(0.50)	0.00	0.00
	Administrative Secretary III	1.00		1.00	0.00	(0.00)	0.00	1.00
	Director, Transportation	1.00		1.00	0.00		0.00	1.00
	Routing Specialist	1.00		1.00	0.50	(0.50)	0.00	1.00
	School Accountant	1.00		1.00	0.00		0.00	1.00
	Transportation Assistant	0.00	1.00	1.00	0.00		0.00	1.00
	Transportation Coordinator	1.00		1.00	0.00		0.00	1.00
	Transportation Dispatcher	2.00		2.00	0.00		0.00	2.00
	Transportation Supervisor	2.00		2.00	0.00		0.00	2.00
	Transportation Supervisor of Safety, Training, & R	1.00		1.00	0.00		0.00	1.00
23	TransVehicle Operation Services Bus Driver	161.00		161.00	19.50		19.50	180.50
24	TransMonitoring Services	161.00		161.00	19.50		19.50	180.50
24	Bus Attendant	21.00		21.00	28.00		28.00	49.00
25	TransMaintenance Services	21.00		21.00	20.00		20.00	43.00
20	Automotive Mechanic	5.00		5.00	0.00		0.00	5.00
	Automotive Shop Supervisor	1.00		1.00	0.00		0.00	1.00
	Automotive Shop Supervisor, Assistant	1.00		1.00	0.00		0.00	1.00
	Lot Attendant	2.00		2.00	0.00		0.00	2.00
	Transportation Shop Attendant	1.00		1.00	0.00		0.00	1.00
TOTAL PU	PIL TRANSPORTATION	202.00	1.00	203.00	48.50	(1.00)	47.50	250.50
	DNS & MAINTENANCE							
1	O&M-Management&Direction			1.00				
	Administrative Secretary III	1.00	(4.00)	1.00	0.00		0.00	1.00
	Contract Specialist, School Operations	1.00	(1.00)	0.00	0.00		0.00	0.00
	Director, School Operations/Maintenance School Operations Project Manager	1.00	1.00	1.00 1.00	0.00		0.00	1.00
2	O&M-Building Services	0.00	1.00	1.00	0.00		0.00	1.00
	Carpenter I	1.00		1.00	0.00		0.00	1.00
	Carpenter II	2.00		2.00	0.00		0.00	2.00
	Carpenter III	5.00	(1.00)	4.00	0.00		0.00	4.00
	Carpenter Foreman	0.00	1.00	1.00	0.00		0.00	1.00
	Custodial Supervisor	2.00	(2.00)	0.00	0.00		0.00	0.00
	Custodian	79.00	(79.00)	0.00	42.00	(42.00)	0.00	0.00
	Electrician I	1.00		1.00	0.00		0.00	1.00
	Electrician II	2.00	(1.00)	1.00	0.00		0.00	1.00
	Electrician III	6.00	0.00	6.00	0.00		0.00	6.00
	Electrician Apprentice	1.00		1.00	0.00		0.00	1.00
	Electrician Foreman	0.00	1.00	1.00	0.00		0.00	1.00
	Electrician Lead Electronics Technician	1.00	(1.00)	0.00	0.00		0.00	0.00
	Energy Specialist	2.00	1.00	2.00	0.00		0.00	2.00
	Environmental/Safety	0.00	1.00	1.00	0.00		0.00	1.00
	Environmental Services Supervisor	1.00	(1.00)	0.00	0.00		0.00	0.00
	Facilities Assistant	0.00	(1.00)	0.00	0.00	0.50	0.50	0.50
	Floor Technician	2.00	(2.00)	0.00	0.00	0.00	0.00	0.00
	Floor Technician, Lead	1.00	(1.00)	0.00	0.00		0.00	0.00
	Lead Custodian I	28.00	(28.00)	0.00	0.00		0.00	0.00
	Lead Custodian II	12.00	(12.00)	0.00	0.00		0.00	0.00
	Lead Custodian III	4.00	(4.00)	0.00	0.00		0.00	0.00
	Lead Groundskeeper	0.00		0.00	0.50		0.50	0.50
	Locksmith	1.00		1.00	0.00		0.00	1.00
	Maintenance Supervisor	3.00	(2.00)	1.00	0.00		0.00	1.00
	Manager - School Operations	1.00	(1.00)	0.00	0.00		0.00	0.00
	Mechanic II Mechanic III	3.00	(2.00)	1.00	0.00		0.00	1.00
	Mechanic III Mechanic, Lead	4.00	(4.00)	0.00	0.00		0.00	0.00
	Operations and Maintenance Planner	1.00	(1.00)	0.00	0.00		0.00	0.00
	Plumber II	1.00	1.00	2.00	0.00		0.00	2.00
	Plumber III	3.00	(1.00)	2.00	0.00		0.00	2.00
	Plumber Apprentice	1.00	(1.00)	0.00	0.00		0.00	0.00
	Plumber Foreman	0.00	1.00	1.00	0.00		0.00	1.00
	Plumber Lead	1.00	(1.00)	0.00	0.00		0.00	0.00
	Warehouse Supervisor	1.00	(1.00)	0.00	0.00		0.00	0.00
	Warehouse Worker, Lead	1.00	(1.00)	0.00	0.00		0.00	0.00
6	O&M-Security Services		(	2.50				2.50
	Security Officer	32.00	1.50	33.50	1.50	(0.50)	1.00	34.50
	Security Officer, Lead	1.00		1.00	0.00		0.00	1.00
	Security Supervisor	1.00		1.00	0.00		0.00	1.00
	ERATIONS & MAINTENANCE	209.00	(140.50)	68.50	44.00	(42.00)	2.00	70.50

gram				PRO	POSED POSITI	ONS		
e	Description	FY14		FY15	FY14		FY15	FY15
		Actual F/T	Change	Budget F/T	Actual P/T	Change	Budget P/T	Total
HNOL	OGY							
69	TechManagement & Direction							
	Administrative Secretary III	1.00		1.00	0.00		0.00	1.00
	Director, Information Systems	1.00		1.00	0.00		0.00	1.00
70	TechInstructional Support							
	Applications Database Administrator	1.00		1.00	0.00		0.00	1.00
	Assistant Network Administrator	1.00		1.00	0.00		0.00	1.00
	Assistant System Administrator	1.00		1.00	0.00		0.00	1.00
	Communication Network Specialist	1.00		1.00	0.00		0.00	1.00
	Database Manager	1.00		1.00	0.00		0.00	1.00
	Fixed Asset Specialist	1.00		1.00	0.00		0.00	1.00
	Information Systems Support Specialist II	1.00		1.00	0.00		0.00	1.00
	Information Systems Support Specialist Sr	2.00		2.00	0.00		0.00	2.00
	Local Database Manager	1.00		1.00	0.00		0.00	1.00
	MAC School Technology Specialist	1.00		1.00	0.00		0.00	1.00
	Network Support Specialist II	1.00		1.00	0.00		0.00	1.00
	Network Support Specialist Senior	1.00		1.00	0.00		0.00	1.00
	Network Support Supervisor	1.00		1.00	0.00		0.00	1.00
	Network System Administrator	1.00		1.00	0.00		0.00	1.00
	Programmer Analyst II	1.00		1.00	0.00		0.00	1.00
	Programmer Analyst, Senior	3.00		3.00	0.00		0.00	3.00
	School Info Processing Specialist II	8.00		8.00	0.00		0.00	8.00
	School Technology Specialist I	1.00		1.00	0.00		0.00	1.00
	School Technology Specialist II	13.00	(2.00)	11.00	0.00		0.00	11.00
	School Technology Specialist, Senior	0.00	1.00	1.00	0.00		0.00	1.00
	Senior System Administrator	1.00		1.00	0.00		0.00	1.00
	Technical Analyst	1.00		1.00	0.00		0.00	1.00
	Technology Repair Specialist II	1.00		1.00	0.00		0.00	1.00
	Technology Repair Specialist, Senior	3.00		3.00	0.00		0.00	3.00
	Technology Support Manager	1.00		1.00	0.00		0.00	1.00
	Technology Support Specialist II	3.00	(1.00)	2.00	0.00		0.00	2.00
	Technology Support Specialist, Senior	3.00	2.00	5.00	0.00		0.00	5.00
	Van Driver	0.00		0.00	0.00	0.50	0.50	0.50
170	TechClassroom Instruction							
	Teacher - Other (ITRT)	6.00		6.00	0.00		0.00	6.00
	Teacher Specialist	2.00		2.00	0.00		0.00	2.00
370	Technology Education							
	Teacher - Elementary	1.00		1.00	0.00		0.00	1.00
	Teacher - Secondary	22.00	(2.00)	20.00	0.50	0.50	1.00	21.00
AL TE	CHNOLOGY	87.00	(2.00)	85.00	0.50	1.00	1.50	86.50
			()					
	SITIONS - OPERATING BUDGET	2.659.50	(261.90)	2.397.60	175.50	(30.00)	145.50	2,543.10

				Ham	pton City Schools					
					erating Fund Budget					
				•						
				Po	sition Changes				Funding	
Position Title	School	SAC	Total	Position Classification	Location	New	Eliminated	Reclassification	Change	Outsourced
Administrative Secretary I	1	-0.5		Clerical	PLC, Transportation		-0.5	1	enunge	
	_				.,			_		
Administrative Secretary II		-0.5	-0.5	Clerical	ESL, Health and PE, CTE CTE, BPA, PLC, BPA,		-0.5	-1	1	
Administrative Secretary III	-1	1	0	Clerical	SAC	1	-2	1		
Assistant Director, Human Resources	_	-1		Operational Support	Human Resources		-1	_		
Athletic Director	4			Instructional Support	4 High Schools		-	4		
Cafeteria Monitor	-26			Operational Support	All Schools				-26	
Carpenter III	20	-1		Operational Support	School Operations				20	-1
Carpenter Foreman		1		Operational Support	School Operations			1		-
Community Involvement Coordinator		-1		Instructional Support				-1		
Contract Specialist		-1		Operational Support	School Operations			-1		
Curriculum Leader		-1		Instructional Support	CTE			-1		
Custodial Supervisor		-2		Operational Support	School Operations					-3
Custodian	-164	-1		Operational Support	SAC, All Schools			-1		-164
Director	104	1		Instructional Support	CTE			1		10
Electrician II		-1		Operational Support	School Operations			-1		
Electrician III		0		Operational Support	School Operations			0		
Electrician Lead		-1		Operational Support	School Operations			-1		
Electrician Foreman		-1		Operational Support	School Operations			-1		
Electronics Technician		1		Operational Support				1		
Environmental Compliance and Safety Coord	lingtor	-1		Operational Support	School Operations			-1		
Environmental/Safety		-1		Operational Support	School Operations			-1		
Facilities Assistant		0.5			SAC			0.5		
Facilities Assistant Family Engagement Specialist	1	0.5		Operational Support	Langley			0.5		
Floor Technician	-2			Instructional Support	All Schools			1		
Floor Technician Lead	-2			Operational Support	All Schools					-2
GEAR Up/ College Coach	-1			Operational Support	Hampton, Phoebus	1				-1
GEAR Op/ College Coach Grant Writer	1	0.5		Instructional Support		T				
Human Resources Coordinator		0.5		Instructional Support	Secondary Leadership Human Resources	0.5				
	-1			Operational Support				-1		
Human Resources Manager	1			Operational Support	Human Resources BPA			1		
In School Suspension Assistant	-1			Instructional Support			-1	27		
Instructional Assistant	-37			Instructional Support	All Elem Schools			-37		
Instructional Assistant - PALS	0			Instructional Support	All Elem Schools		0			
Instructional Assistant - SPED	-21			Instructional Support	Schools		-21			-
Mechanic II		-2		Operational Support	School Operations					-2
Mechanic III		-4		Operational Support	School Operations					-2
Mechanic, Lead		-1	-1	Operational Support	School Operations Organizational					-1
Office Assistant	0	-1	-1	Clerical	Development			-1		
Operations and Maintenance Planner		-1	-1	Operational Support	School Operations		-1			
Organizational Development Assistant		1	1	Clerical	Organizational Development			1		
Out of School Time Coordinator		1		Instructional Support				1		
Maintenance Supervisor		-2		Operational Support	School Operations			-1		-1
Manager, School Operations		-1		Operational Support	School Operations			-		-1

#### Hampton City Schools FY15 Budget Position Changes

									Funding	
Position Title	School	SAC	Total	Position Classification	Location	New	Eliminated	Reclassification	Change	Outsourced
Messenger/Van Driver		0.5			Records			0.5		
Parent Involvement Facilitator	-2				Hampton, Phoebus		-2			ļ
Parent Resource Center Facilitator	-0.5			Instructional Support	SPED		-0.5			
Payroll Clerk III		-3		Operational Support	Finance			-3		
Payroll Specialist		2	2		Business and Finance			2		
Payroll Specialist, Senior		1	1	Clerical	Business and Finance			1		
Pumber, Apprentice		-1	-1	Operational Support	School Operations			-1		
Plumber II		1	1	Operational Support	School Operations			1		
Plumber III		-1	-1	Operational Support	School Operations					-1
Plumber Foreman		1	1	Operational Support	School Operations			1		
Plumber Lead		-1	-1	Operational Support	School Operations			-1		
Route Scheduling Assistant		-0.5	-0.5	Operational Support	Transportation		-0.5			
School Accountant	1		1	Clerical	Alternative	1				
School Counselor	-7.5		-7.5	School Admin	Various		-7.5			
School Operations Compliance Coordinator		1	1	Operational Support	School Operations			1		
School Operations Project Manager		1	1	Operational Support	School Operations			1		
School Technology Specialist II		-2	-2	Operational Support	SAC			-2		
School Technology Specialist Sr		1	1	Operational Support	SAC			1		
Security Officer	0.5	0.5	1	Operational Support	Campus at Lee, SAC	0.5		0.5		
Speech/Language Pathologist	-1		-1	Instructional Support	SPED		-1			
Student Attendant										
	-2		-2	Instructional Support	Lindsay and Tucker-Capps		-2			
Teacher					Spratley (Excel Art), BPA (2)), MS Teams (8.5),					
					SPED (9), Burbank					
	-21.5		-21 5	Instruction	Spanish (1)		-17	-4.5		
Teacher Specialist	21.0	2.1			Math (2), Science (1)				2.1	
Technology Support Specialist II		-1		Operational Support	SAC			-1	2	+
Technology Support Specialist, Sr.		2			SAC			2		1
Transportation Assistant		1		Operational Support	Transportation	1				+
Van Driver		0.5			Information Technology	0.5				+
Warehouse Supervisor		-1			School Operations	0.5				-
Warehouse Worker, Lead		-1		Operational Support	School Operations					-
		T.	-1							
Grand Total	-279	-12.9	-291.9			5.5	-57.5	-35	-22.9	-182

# PERFORMANCE MEASURES

# Parent Satisfaction Survey

Since the Hampton school division made a decision to query parents about their perceptions of Hampton City Schools, the division has received outstanding parent approval. Our 2014 Parent Survey yielded great results from our Hampton parents regarding their perceptions about Hampton City Schools.

- 87% of parents responding to our survey reported that our schools are teaching their children what they need to know to be successful.
- 90% said they feel they are partners in their children's education.
- 86% said the school provides a safe environment for teaching and learning.
- 88% said that staff members are available to support their children if they have a problem.

The 2014 Parent Survey consisted of statements in seven categories, which were: ACADEMIC PREPARATION - Teaching and Learning PARENT ENGAGEMENT - Communication and Cooperation SAFETY and BEHAVIOR - Safe and Orderly Environment SCHOOL LEADERSHIP - Decision Making and Availability SCHOOL OPERATIONS - Maintenance, Food Service, Transportation STUDENT SUPPORT - Academic, Health, Emotional TECHNOLOGY - Availability and Access

The Response choices ranged from "Strongly Agree" to "No Opinion." The Overall Grade category included "A", "B", "C", "D" and "F", and the survey also included a section for written comments.

Surveys are conducted on a biennial basis. A survey was conducted in April 2014. The next scheduled survey is April 2016.

# MGT Efficiency Review

The Commonwealth of Virginia inaugurated the school efficiency review program in the 2004-05 school year as the governor's *Education for a Lifetime* initiative. The program involves contracting with outside educational experts to perform efficiency reviews for school divisions within the Commonwealth; school divisions volunteer to participate. The goals of the reviews are to ensure that non-instructional functions are running efficiently so that as much of school division funding as possible goes directly into the classroom and to identify savings that can be gained in the school division through best practices. School divisions participating in this program are required to pay 25 percent of the cost of the study, 25 percent of internal direct costs to be reimbursed, plus an additional 25 percent if certain implementation targets are not met. The efficiency review results provide guidance to school divisions in determining whether educational dollars are being utilized to the fullest extent possible.

# PERFORMANCE MEASURES

In July 2008, MGT of America, Inc. (MGT), was awarded a contract to conduct an efficiency review of Hampton City Schools (HCS). As stated in the Request for Proposal (RFP), the purpose of the study is to conduct an external review of the efficiency of various offices and operations within the division and to present a final report of the findings, commendations, recommendations, and projected costs and/or cost savings associated with the recommendations. The final report was issued May 7, 2009 and may be found on our website at: MGT Efficiency Review.

Source: MGT Efficiency Review of Hampton City Schools, May, 2009

As of May, 2011, Hampton City Schools reported to the Department of Planning and Budget that total cumulative net savings to date equal \$43,684,355. This is well in excess of the 50% requirement. The division is in the process of implementing 89.22% of the recommendations; again, well above the 50% requirement.

## Academic Efficiency of Dollars Spent

Below is a ranked comparison of per pupil expenditures for school divisions identified as peer divisions in the MGT Efficiency Review dated May 2009 compared to the ranking of pass rates for English, Math and Science SOL scores. All data is for fiscal 2013, the latest available.

	Per Pupil	
	Expenditure	Rank
Roanoke City	11,824	1
Norfolk	11,022	2
Lynchburg	10,690	3
Newport News	10,658	4
Portsmouth	10,424	5
Hampton	10,061	6

Source: Superintendent's Annual Report, Table 15

	Math SOL	Rank
Roanoke City	68	1
Hampton	67	2
Portsmouth	63	3
Newport News	59	4
Norfolk	57	5
Lynchburg	54	6
Source: Division Leve	Report Card EV13	

Source: Division Level Report Card FY13

	English SOL	Rank
Hampton	67	1
Roanoke City	66	2
Portsmouth	66	2
Lynchburg	64	3
Newport News	64	3
Norfolk	60	4
<b>D D D D D D D D D D</b>		•

Source: Division Level Report Card FY13

	Science SOL	Rank
Hampton	75	1
Newport News	71	2
Portsmouth	71	2
Roanoke City	71	2
Lynchburg	69	3
Norfolk	68	4
Source: Division L	wol Bonart Card EV1	2

Source: Division Level Report Card FY13

# **PERFORMANCE MEASURES**

Below is a comparison of this data for fiscal years 2011 through 2013.



# **ON TIME GRADUATION**

Below is a ranked comparison of the on time graduation rate for our peer divisions as explained above. Data is for the class of 2013, the latest available. Also shown is a comparison of the rates for FY11-FY13.

	Graduation Rate	Rank
Hampton	85.5	1
Newport News	85.2	2
Portsmouth	80.9	3
Lynchburg	80.7	4
Roanoke City	80.3	5
Norfolk	77.9	6
Source: Division Le	vel Cohort Report Clas	ss of 2013


### PER CAPITA SPENDING

Presented below is a summary comparison of per capita spending by category for fiscal 2013. The data compares Hampton to its peer divisions as identified by the MGT Efficiency Audit. All information is from the Auditor of Public Accounts 2013 Comparative Cost Report.

	PER CAPITA SPENDING BY CATEGORY									
		R		R		R		R		R
		а	Administration	а		а		а	Food	а
		n	Attendance &	n	Pupil	n	Operation &	n	Service &	n
	Instruction	k	Health	k	Transportation	k	Maintenance	k	Other	k
Newport News	1,274	1	92	3	96	2	174	2	83	2
Roanoke	1,200	2	133	1	98	1	137	5	70	4
Hampton	1,185	3	100	2	73	3	151	3	70	5
Portsmouth	1,174	4	71	4	57	5	230	1	80	3
Norfolk	1,107	5	64	6	55	6	141	4	121	1
Lynchburg	920	6	66	5	69	4	132	6	52	6



### **Division Performance Highlights**

Student Achievement Measures:

- The 2014 Hampton City Schools SAT College-Bound Senior Mean score remained level at 1346 when compared to the 2013 College-Bound Senior Mean score.
  - The critical reading mean score decreased one point when compared to 2013 from 456 to 455.
  - The mathematics mean score decreased one point when compared to 2013 from 455 to 454.
  - The writing mean score increased two points when compared to 2013 from 435 to 437.

- 34% of our 2013 diploma graduates earned Advanced Diplomas
- 72% of our 2013 graduates were accepted to two and four year colleges

Academic Excellence:

- \$41 million in scholarships awarded to graduates in 2014
- 19 Advanced Placement courses offered in a variety of subjects
- Preschool program offered through the Virginia Preschool Initiative
- Gifted services include a center at Spratley to serve grades 3-8; resource staff serve all elementary schools

Teaching Staff:

- 1530 teachers & guidance counselors
- 94 National Board Certified Teachers
- 712 teachers hold advanced degrees
- 99.6% of teacher vacancies filled prior to the start of school

Student Demographics:

- Enrollment 2013-14 (End of Year ADM): 20,929
  - o 61.5% African American
  - o 28.5% Caucasian
  - o 6.4% Multi-Ethnic
  - o 3.6% Other
  - o 51.7% male, 48.3% female
- 14.15% of students were enrolled in the Special Education Program in 2013-14
- 10.95% of students were enrolled in the Gifted Education Program in 2013-14
- 59% of students received free or reduced lunches in 2013-14

# HCS ranks No. 1 in all academic indicators among Virginia First Cities with more than 15,000 students

Hampton City Schools ranks No. 1 in all academic areas when compared to Virginia First Cities with student enrollments of 15,000 or more. According to their website, "Virginia First Cities is the state advocacy coalition comprised of 13 of the oldest and most historic cities – the core of the Commonwealth." First Cities with student enrollments of 15,000 or more include Hampton, Richmond, Norfolk, Newport News and Portsmouth.

"When we look at academic progress as compared to First Cities with a student population of 15,000 or greater, we are first in all categories – English, mathematics, social studies, science and graduation rate, and we have the lowest dropout rate," said Superintendent Dr. Linda Shifflette. "Additionally, we are the most efficient in the delivery of instructional services by having the lowest per pupil expenditure of all Virginia First Cities."

The English, mathematics, social studies and science performance is based on the 2012-13 Standards of Learning scores. The graduation and dropout rates represent the graduating class of 2013.

"Our staff members and students have worked very hard to demonstrate this academic progress, and I am very proud of their accomplishments," Shifflette said. "We have more important work to do, but we are definitely making positive improvements while being fiscally responsible."



### First Cities 15000+ Comparison 2012-2013 Results



## GOALS

### GOAL ONE: MAXIMIZE EVERY CHILD'S LEARNING

To meet or exceed the performance levels described in the student learning targets, the following strategic objectives will be implemented:

- **Standards-based teaching and learning**—policies, initiatives, curriculum, instruction, assessments and student performance based upon clearly defined rigorous academic standards
- Students as critical and creative thinkers—opportunities provided for students to explore new ideas, points of view and possibilities, to frame questions and gather information, use reason to investigate questions, evaluate ideas, advocate positions and resolve conflicts
- **Students as responsible learners**—opportunities provided for students to set goals and monitor progress, both individually and collaboratively, design learning strategies and identify indicators of success
- **Prevention, not remediation**—system that includes both time and support for intervention and enrichment
- **Relevancy-based teaching and learning**—opportunities provided for students to apply core knowledge, concepts and skills to solve real world problems or tasks, connecting concepts to current issues
- ♦ Progess: 28 separate measures (with 2 data points)
- Measures include SOL performance, graduation rates, diploma types, industry certifications, workplace readiness, program enrollment and success
- ♦ Gains made in 60.7% of measures, an increase from 58.8%

### GOAL TWO: CREATE SAFE, NURTURING LEARNING ENVIRONMENTS

To meet or exceed the performance levels described in the student learning targets, the following strategic objectives will be implemented:

- **Relationship building**—relationships and safety nets to ensure student success academically, socially, emotionally and physically
- **Physical environment**—comfortable, welcoming, clean facilities that are in compliance with regulatory guidelines
- **Caring environment**—psychological, social and emotional safety to increase student connection to school
- **Positive culture**—students and staff demonstrate Hampton City Schools core values and a sense of community in each classroom
- ♦ Progress: 7 separate measures with multiple data points
- Measures include affective climate survey indicators, operational indicators and rates of attendance and discipline
- ♦ Gains made in **71.4%** of measures up from 46.2%

# GOAL THREE: ENHANCE PARENT AND COMMUNITY ENGAGEMENT AND SATISFACTION

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Parent, student and staff alliances**—active participation in the division in areas that most interest and affect them with a clear understanding of mutual roles and benefits
- **Customer-based culture**—superior customer service designed to identify and exceed the expectations of all customers
- **Community collaboration**—involvement of stakeholders to address district challenges
- ♦ Progress: 4 measures with longitudinal data
- Measures include survey indicators, customer service reports, parental involvement & parent portal access rates
- ♦ No gains posted
- New measure of engagement from our Community Priorities Workshop was 91.66%

# GOAL FOUR: ATTRACT, DEVELOP AND RETAIN EXCEPTIONAL STAFF KEY INITIATIVES—GOAL 4

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Build staff capacity**—learning systems that develop the knowledge, skills and abilities of all staff
- **Talent investment**—systems, policies and processes for recruitment, retention, assessment and evaluation, compensation and benefits and succession planning
- Workforce commitment—systems, policies and processes that support collaborative, trusting, respectful relationships, a safe environment, good communication and information flow and satisfaction with work
- ♦ Progress: 4 measures with comparison data
- ♦ Measures include National Board Certification, & survey data on satisfaction
- ♦ Gains made in 75% of these indicators
- ♦ New measures are promising:
  - ♦ 94.15% employee retention
  - ♦ 99.88% highly qualified teachers on day one

# GOAL FIVE: MAINTAIN EFFECTIVE, EFFICIENT AND INNOVATIVE SUPPORT SYSTEMS

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Management by fact**—data and information analyzed to determine trends, projections, and cause and effect to support planning, improve division operations, and identify best practice benchmarks and compare division performance with comparable districts
- **Culture of continuous improvement**—the structured problem-solving process of plan-do-study-act (PDSA) followed for all improvement activities

- **Process management**—organizational knowledge and skills deployed to identify and improve core processes
- **Emergency preparedness**—procedures focused on prevention, management, continuity of operations and recovery of key work processes.
- ♦ Progress: 3 measures with 2 years of data
- Measures include school meal participation, on-time bus performance, and worker's compensation claims
- ♦ Gains made in 1 of 3 measures
- ♦ New measure of work order satisfaction is at a 4.65 on a scale of 1-5

### GOAL SIX: MANAGE FISCAL RESOURCES EFFECTIVELY AND EFFICIENTLY

To meet or exceed the performance levels described in the student learning targets the following strategic objectives will be implemented:

- **Transparency**—disclosing fiscal information in a timely and systematic manner
- Benchmarking—comparing business processes and performance metrics to best practices
- **Financial discipline**—systematically collecting, analyzing and using information to align performance expectations with resources
- ♦ Progress: 2 measures with data
- ♦ Measures include budget related program evaluations and critical process review
- ♦ Targets met in 100% of these measures

### AWARDS AND RECOGNITIONS

**Bethel High School co-salutatorian wins National Achievement Scholarship** Kayla Young, co-salutatorian of Bethel High School, is one of 800 outstanding Black American high school seniors who have won Achievement Scholarship awards through the National Achievement Scholarship Program. These awards, totaling more than \$2 million, are financed by grants from 31 corporate organizations and professional associations, and by the National Merit Scholarship Corporation. Young will receive \$2,500 for this honor.

The National Achievement Scholarship program is a privately financed academic competition established in 1964 specifically to honor scholastically talented Black American youth and to provide scholarships to a substantial number of the most outstanding participants in each annual competition. By the conclusion of the 2014 program, which marks the 50th annual competition, about 33,400 participants will have received scholarships for undergraduate students worth more than \$105 million. The program is conducted by National Merit Scholarship Corporation, a not-for-profit organization that operates without government assistance.

More than 160,000 students entered the 2014 National Achievement Scholarship Program by requesting consideration in the competition when they took the 2012 Preliminary SAT/National Merit Scholarship Qualifying Test (PSAT/NMSQT) as high school juniors. In September 2013, approximately 1,600 of the highest scorers were named semifinalists on a regional representation basis. To continue in the competition, semifinalists had to fulfill requirements for finalist standing, which included having a record of consistently high academic performance, being endorsed and recommended by an official from their high school; earning SAT scores that confirmed their PSAT/NMSQT performance; and writing an essay.

From the semifinalist pool, some 1,300 advanced to the finalist level, and the 800 National Achievement Scholarship winners were selected from this group of outstanding students.

Young attends The Governor's School for Science and Technology. She serves as president of the National Honor Society, and is a member of the Foreign Language Club. She is captain of the Bethel Bruins swim team, and also swims with the SEVA Seahawks Senior Premier Group. She currently serves as committee chair of the Hampton Youth Planning Commission, and volunteers as an assistant Sunday school teacher. Kayla has participated in five different sports while attending Bethel High School (swimming, cross country, field hockey, indoor and outdoor track and field), and she also holds a 1st degree black belt.

Young has been accepted with full academic scholarships to Vanderbilt University and the College of William & Mary. Kayla plans to attend MIT in the fall, where she

will study biology with a minor in psychology. Her goal is to become a medical doctor.

**Phoebus High School valedictorian wins National Merit Scholarship** John Michael McCormick, valedictorian at Phoebus High School, has been named a winner of the National Merit \$2,500 Scholarship. Only 2,500 students earn this scholarship nationwide.

The National Merit Scholarship Program is an academic competition for recognition and scholarships that began in 1955. High school students enter the National Merit Program by taking the Preliminary SAT/National Merit Scholarship Qualifying Test. Students are selected based on an initial screening of approximately 2.5 million entrants each year who have met the published program entry/participation requirements. Approximately 15,000 students make it to the finalist level. McCormick is the captain of the scholastic bowl and forensics teams and is the cocaptain of the swim team. He placed first in the district in extemporaneous speaking for Conference 18, and he was the extemporaneous speaking winner at the Peninsula Tournament of Champions forensics competition. He made perfect scores on the SAT specialty exams in both physics and advanced math.

His favorite subjects include anything pertaining to math and science. McCormick currently attends The Governor's School for Science and Technology at New Horizons Regional Education Center. He volunteers his time with the George Wythe Recreation Association and the Hampton Clean City Commission.

He plans to attend the College of William and Mary as a James Monroe Scholar. His goal is to earn a Ph.D. and pursue a career as a professor of physics.

# Bethel High School student to study Arabic abroad on U.S. Department of State NSLI-Y Scholarship

Alexis Bracey, an 11th grade student at Bethel High School, has been awarded a National Security Language Initiative for Youth (NSLI-Y) scholarship for 2014-15. Bracey will study Arabic in Jordan for the summer.

The NSLI-Y program is funded by the U.S. Department of State and provides meritbased scholarships for eligible high school students to learn less commonly taught languages in summer and academic-year overseas immersion programs. The State Department offers approximately 625 students per year the chance to study Arabic, Chinese, Hindu, Korean, Persian, Russian, or Turkish overseas through NSLI-Y.

Launched in 2006, NSLI-Y seeks to increase the number of Americans who can engage with native speakers of critical languages by providing formal instruction and informal language practice in an immersion environment. The goals of the NSLI-Y program include sparking a life-long interest in foreign languages and cultures, and developing a corps of young Americans with the skills necessary to

advance international dialogue and cross-cultural opportunities in the private, academic and government sectors.

#### Phenix student selected for international soccer program

Terrence Hibbler, a seventh grade student at Phenix PreK-8 School, is one of only 16 players in his age group selected by Rush Soccer to play in the Rush Select Soccer Program in the Margine Coperata in Italy. Hibbler traveled to Milan in mid-April to participate in the program.

Hibbler has been playing soccer since he was 5. He plays center mid-fielder.

Nik Penn, director of Rush Select, said in a letter to Hibbler that, "Rush Soccer is the biggest soccer club in the world with more than 35,000 youth players and so it is a great privilege for Terrence to have been selected as one of the top 16 players in the age group to represent Rush at this internationally recognized event."

Hibbler, an honor roll student, said he plans to play soccer through high school and hopes to earn a college scholarship.

# Indya Hairston of Bethel High School accepted to the 2014 High School STEP-UP program

Indya Hairston, a senior at Bethel High School, has been accepted into the 2014 High School STEP-UP program. The High School STEP-UP provides hands-on summer research experience for high school students interested in exploring research careers in the biomedical, behavioral, clinical and social sciences. The program provides exposure to the core NIDDK (The National Institute of Diabetes and Digestive and Kidney Diseases) mission areas of diabetes, endocrinology and metabolic diseases; digestive diseases and nutrition; kidney, urologic and hematologic diseases.

#### Lena Wright of Hampton High School selected to participate in the 2014 Summer Training about Research & Techniques (START) program

Lena Wright, a senior at Hampton High School, has been selected to participate in the 2014 Summer Training about Research & Techniques (START) program. The program is sponsored by the National Institutes of Health. It is a research-based program, held at Spelman College, that allows students to work in the field of a biomedical research and continue their scholarly pursuits.

The program includes a salary, room and board, and a travel supplement.

Wright's acceptance letter stated that she was selected because of her merit and strong interest in research.

This is the second year that Wright has participated in a summer research program. Last year she received a National Science Foundation grant. This grant

allowed her to study meta-materials under graduate students from Norfolk State University and Cornell University.

# Phoebus High School senior receives national honor, selected as distinguished youth honoree

The National Society of High School Scholars (NSHSS) has selected Ja'Rae Bolton, a senior at Phoebus High School, to become a member of the esteemed organization. The Society recognizes top scholars who have demonstrated outstanding leadership, scholarship and community commitment. Bolton was also named Hampton University's Sister II Sister distinguished youth honoree for 2014. She has also served the past year as the student liaison for the Hampton School Board.

Membership in NSHSS entitles qualified students to enjoy a wide variety of benefits, including scholarship opportunities, academic competitions, free events, member-only resources, publications, participation in programs offered by educational partners, personalized recognition items, and publicity honors.

Bolton will be attending HU upon graduation from PHS in June.

# Two HCS students part of winning team for NASA Exploration Design Challenge for first flight of Orion

Two Hampton City Schools high school students are a part of a team of student engineers that has won a competition to build and test designs for radiation shields for NASA's new Orion spacecraft. Their winning design from Team ARES will be launched into space on Orion later this year. This uncrewed mission, designated Exploration Flight Test-1 (EFT-1), will be the first spaceflight test of the capsule that will one day carry astronauts to an asteroid and Mars.

"This is a great day for Team ARES – you have done a remarkable job," said NASA Administrator Charles Bolden, who helped announce the winning team. Anna Montgomery, Phoebus High School, and Christopher Dobyns, Bethel High School, are a part of a five-member team representing the Governor's School for Science and Technology at New Horizons Regional Education Center. The Governor's School for Science and Technology at New Horizons Regional Education Center (NHREC) is operated by the Peninsula school divisions, including Hampton, to provide specialized educational services.

The competition is part of the Exploration Design Challenge (EDC), developed by NASA and Lockheed Martin, with support from the National Institute of Aerospace (NIA).

Forty-six teams submitted engineering notebooks with proposed radiation shield designs. After review by Orion engineers, as well as NASA and NIA educators, five teams were selected to move on to the next phase of the competition. The high school teams were asked to design shielding to protect a radiation

detector on Orion as it flies through the Van Allen Belt, a dense radiation field that surrounds the Earth. Because the belt begins 600 miles above Earth, no spacecraft built for humans has flown through it in more than 40 years. Orion, which will travel to an altitude of about 3,600 miles on its first flight test, will spend a significant portion of its four-hour mission exposed to the effects of the Van Allen Belt. NASA, the NIA and Lockheed Martin, the prime contractor for the Orion program, unveiled the Exploration Design Challenge on March 11, 2013, to give students from kindergarten through 12th grade the opportunity to play a unique role in the future of human spaceflight. The challenge encourages students in the U.S. and abroad to think and act like scientists and engineers to overcome one of the major hurdles for deep space long-duration exploration: protecting astronauts and hardware from the dangers of space radiation.

More than 125,000 students of all ages, from 81 countries around the world, have taken part in the challenge so far.

#### Hampton High junior selected for District VIII Festival Chorus

Joshua McQueen, a junior at Hampton High School, was selected to the District VIII Festival Chorus. As a junior, McQueen was eligible to audition for the All Virginia Chorus, in which only two delegates for each voice part are selected from District VIII. His audition earned the second-highest score in District VIII, and he is the only student from HCS to be selected for the All Virginia Chorus.

Dean Shinn, choral director at HHS, is impressed with McQueen's talent and selection to the All Virginia Chorus.

"Joshua is extremely gifted both academically and musically," Shinn said. "He is self-motivated, focused and has set his goals for the future, which include music education on the collegiate level."

McQueen is also a part of the International Baccalaureate program at Hampton High.

# Hampton High School senior wins three awards from Virginia Museum of Fine Arts

The Virginia Museum of Fine Arts and The Alliance for Young Artists and Writers have named Myles Golden, a senior at Hampton High School, a Regional Scholastic Art Awards Winner. Golden earned three awards.

The Scholastic Art Awards is the nation's largest, longest-running, and most prestigious recognition program for creative teenagers in the visual arts. Nearly 200,000 students will accept the challenge to go beyond the classroom assignment, creating daring and innovative works. They will submit their best pieces for review by panels of art professionals, and compete for recognition, scholarships, and exhibition opportunities.

Golden won a Silver Key in photography for "I Dreamed a Dream"; a Silver Key in digital art for "We are the Dream"; and an honorable mention in photography for "Pretty Hurts."

Golden said he became interested in photography after taking a class at HHS his sophomore year. Last year, Golden won first grand prize for his photography in a Hampton Roads competition. It was the first competition he had entered. He said he is excited about his most recent awards.

Golden plans to attend college, majoring in photography with a minor in psychology. He has applied to Virginia Commonwealth University, University of Virginia and New York University.

When he is not taking pictures, Golden is active on the Hampton High tennis team. He is currently ranked #1 on the team. He is also president of the National Art Honor Society and a member of Mu Alpha Theta. He also volunteers through the YMCA.

# Syms Middle School students fare well in Technology Student Association competition

Several Syms Middle School students fared well in the Virginia Technology Student Association (TSA) state competition, Technosphere. The students traveled to Richmond for the weekend-long competition, attended Virginia TSA business meetings, and networked with students from other schools across the division, region, and state. The students who participated in the Inventions & Innovations competition with their coffee table cooler earned a top-10 spot and became state finalists.

# Hampton City Schools Culinary Arts Program at Phoebus High School wins in the 2014 Virginia ProStart Student Invitational Culinary Competition

The Hampton City Schools Culinary Arts Program at Phoebus High School took a culinary team and a management team to the 2014 Virginia ProStart Student Invitational in Lynchburg, VA. Both teams competed against other high school teams from the Commonwealth of Virginia and both teams placed second in the competition.

Students won scholarship monies ranging from \$250 to \$12,000, depending on the culinary school they decide to attend.

#### Phoebus students earn scholarships at C-CAP cooking competition

Two Phoebus High School students excelled at the Careers through Culinary Arts Program (C-CAP) cooking competition and were awarded culinary school scholarships.

Kayla Dandridge won the Culinary Institute of Virginia partial tuition scholarship valued at \$7,500 and a C-CAP education scholarship valued at \$1,500.

Hailey Morris won the Colonial Williamsburg Foundation Apprenticeship Program scholarship valued at \$60,000. This apprenticeship allows her to work on an associate in science degree in culinary arts, receive paid on-the-job training, and employee benefits.

To participate in this competition, students prepare recipes they have memorized and are judged by local industry professionals. The four parts of the C-CAP Cooking Competition for Scholarships includes a competition application, preliminary competition, final competition and an interview.

#### Hampton High School team a finalist in SNAME Boat Design Competition

A team of six students representing Hampton High School is one of four finalists in the 2014 Newport News Shipbuilding Apprentice School Society of Naval Architects and Marine Engineers (SNAME) Boat Design Competition. This is the first time a team from within HCS has earned this recognition.

Team members include: Khanh Nguyen, Peter Dinh, Aye Zin, Donte Hall, Brandyn Williams and Kiara Corbin. The design is called "Hampton's Finest."

The competition included more than 20 schools and more than 40 teams from throughout the area. The purpose of the competition is to engage students' math, science, and creative abilities and introduce them to engineering, drafting, project planning, and leadership principles. Participating high schools formed student teams and worked independently to design the fastest and most maneuverable boat, using materials provided. This year the boat was designed as a car-carrying ferry.

The designs were critiqued by a panel of judges (experienced members of the maritime industry), who examined them for proper drafting practices, ease of production, and calculation accuracy. The Apprentice School students and skilled trade workers will build the four finalists' designs at Newport News Shipbuilding. Hampton High School will have the opportunity to keep the boat.

A panel of judges evaluates the boat's hydrostatic characteristics, speed, and maneuverability.

#### Bethel fine arts department selected for educational activity

The Bethel High School fine arts department was one of 18 people and/or groups selected from a large candidate pool to participate in the "Roll Out The Rain Barrel" educational activity. The activity is sponsored by the Virginia Cooperative Extension (Chesapeake) and the Chesapeake Master Gardeners.

The purpose of the project is to challenge local artists to use their artistic talent to design and paint a rain barrel to help educate the community about the benefits of rain barrels. Finished barrels will be displayed at various locations and then auctioned with proceeds supporting local water education and protection efforts.

A select team of Bethel art students worked on the design and the completed rain barrel, under the supervision of art teacher, Christie Liddell. The design of the rain barrel was to represent Virginia and water preservation. The teacher and students designed their barrel with a blue heron and the American flag.

# Record-setting 675 adults and students passed the GED exam in 2013 at HCS testing center

The Hampton City Schools GED testing center, which is housed at the Campus at Lee, set a record in 2013 with 675 adults and students passing the GED (General Education Development) exam.

Dr. Cynthia Cooper, executive director of research, planning and evaluation, credits this success to the customer service focus of Myra Chambers, director of the Campus at Lee, and her staff, who worked throughout the holiday break to ensure access for students and community members who needed to take the GED test.

On Jan. 2, the test switched to a computer-based format. Therefore, anyone who hadn't finished the GED credential prior to that time would have been required to start over.

Chambers and her staff offered tutoring and workshops and administered more than 250 tests during the last week of December when many other testing sites were closed, even giving the exam all day on New Year's Eve.

Cooper said, "Five-hundred-forty-three was the standing record for Hampton's testing center, so this is truly an incredible result for one year and a tremendous contribution to those individuals, their families, and this community."

#### Crystal Midlik to participate in the Diversity in German Education Seminar in Tubingen, Germany

Crystal Midlik, a language arts coach for Hampton City Schools, has been selected to participate this July in the Diversity in German Education Seminar in Tubingen, Germany.

This experience for American teachers offers new perspectives in education and cultural understanding through a comparison of both educational systems and societies. Participants will receive an overview of the German school and post-secondary education system. One emphasis will be placed on demographic changes and diversity in society and in the classroom. The seminar intends to contrast and compare these issues with structures and developments in the United States.

Seminar participants will get to know German schools "in practice", become familiar with their day-to-day routines and learn about the schools' impact on the community. The participants are also invited to represent their own schools and districts and to share their own teaching experiences with German colleagues, students, and program partners.

The program is fully funded and administered by the German-American Fulbright Commission in Berlin. Fifteen teachers from across the nation will participate in the program this summer.

#### Homes for Heroes organization thanks teachers at Davis Middle School

The Hampton Roads Chapter of Homes for Heroes is saying thank you to teachers at Davis Middle School by providing them with dinner on Tuesday, September 16. Teachers have been invited to the library immediately following dismissal. There will be a short introduction and greeting period and then teachers will be provided with a light dinner to either eat at the school or take home.

Homes for Heroes is a program that gives back to local heroes as a way to say thank you for what they do each and every day. It is a partnership of realtors, lenders and other real estate-related service providers who come together to offer rebates and discounts to heroes who serve their communities. In addition, heroes are eligible for savings from affiliate partners when they buy, sell or refinance a home. Hero groups include military, police officers, healthcare professionals, first responders, fire fighters and teachers.

#### HCS educators attend VISTA STEM Institute

Educators from Hampton City Schools attended a month-long institute through the Virginia Initiative for Science Teaching and Achievement (VISTA). The institute focused on STEM, or Science, Technology, Engineering and Math.

Those who attended include Craig Freeman, educator in residence at National Institute of Aerospace; Gale Lee and Brandolyn Johnson, teachers from Tarrant Elementary School; John Elling, principal, Tarrant Elementary School; and Jennifer Jones-Cooper, teacher at Andrews Pre-K-8 School.

"STEM is so important for our children, our region and our country," Johnson said. "We need to encourage the students currently in our educational systems, as well as future generations of students, to understand and embrace the technology that affects them every day of their lives. VISTA inspired me to teach the majority of my lessons in an engaging and enthusiastic manner using hands-on and minds-on activities. Making science and math classes fun and interesting will not only help students to learn, but might also plant the seed of interest that could grow into an exciting and rewarding STEM career. Seeing those students' faces light up each day as they solved real-world problem lit a fire inside of myself."

In addition, Lee, Johnson and Jones-Cooper have begun their participation in a year-long program with VISTA, which kicked off with an intensive, four-week Elementary Science Institute at the College of William & Mary. Funded by a \$34 million grant from the U.S. Department of Education, the program applies the principles of hands-on science, student-centered inquiry, the nature of science, and problem-based learning. The goal is to shift science instruction from the traditional teacher-led classroom to examining "real-world" problems and thinking like scientists to find solutions.

# Jacqueline Kendall named VAHPERD Middle School Physical Education Teacher of the Year

Jacqueline (Jackie) Kendall, a health and physical education teacher in Hampton City Schools, has been named the *Virginia Association for Health, Physical Education, Recreation, and Dance (VAHPERD)* Middle School Physical Education Teacher of the Year for 2014.

The eligibility requirements to be considered for the award include: a minimum of five years of teaching experience; a degree and certification in teaching and a minimum of 50% of total job responsibilities in teaching either adapted physical education, physical education, dance education, or school health education. The nominee must also have the Certified Adapted Physical Education (CAPE) certification and submit a total of four letters of recommendation from a fellow teacher, administrator/supervisor, and parent or child.

Kendall has been teaching 11 years with HCS and has taught at Booker Elementary School, Mallory Elementary School, Spratley Middle School, Syms Middle School and is currently at Phoebus High School. She was teacher of the year for Syms for 2013-2014.

She says, "I'm motivated by giving students opportunities to experience different things. I share my life experiences with my students, in hopes that it will help them think, step and live out of the box."

#### Horace Mann Companies awards grant to Asbury Elementary School teacher

The Horace Mann Companies awarded Jenny Hamm, a teacher at Asbury Elementary School, with one of 11 teacher grants nationwide. Horace Mann Companies donated more than \$2,500 to help complete DonorsChoose.org. Horace Mann, an insurance company *Founded by Educators for Educators*®, has donated more than \$2 million dollars to DonorsChoose.org projects since partnering with the website in 2011. DonorsChoose.org is a website connecting teachers to donors.

Hamm teaches elementary students with multiple and severe disabilities. She requested several books and kits in her project request. She received nearly \$300.

"Their disabilities may be profound, but that does not mean that they are incapable of learning or aren't being taught real material," said Hamm. "This project contains large books, hands-on items and concrete materials that can really help all of them."

"These donations highlight our dedication to the whole school. We want to support superintendents, administrators, principals, teachers and students, and our partnership with DonorsChoose.org allows us to do that," said Horace Mann's Assistant Vice President of Educator Alliance Marlene Muncy.

#### HCS bus driver praised for helping citizen

Debbie Gravitt has been driving a school bus for Hampton City Schools since 2009. However, it was not until one day a few years later that she came across a citizen in the road who obviously needed some help.

Robert Gadoury, a citizen of Hampton who lives in the Fox Hill area of the city, walks four miles every day along Beach Road. On this particular day, Gadoury either tripped or passed out during his walk and fell into the road. Luckily, Gravitt came by in her bus, saw him, stopped traffic with her bus so he would not be harmed, started CPR and called 911. Gadoury ended up in the hospital and said he didn't remember anything until the next day when he woke up in the hospital. He said he had no idea of who had even helped him that day.

Gadoury said the driver of bus #180 always tooted the horn and waved to him each day, but it was not until several months later that he learned that the bus driver was the one who assisted him.

Gadoury said, "She is my guardian angel. I truly believe Debbie Gravitt saved my life that day."

#### Teachers and staff spend summer learning in the classroom

Classes may be out for students, but teachers and staff are still in school. Hampton City Schools employees spend many hours during their summer vacation sharpening their own skills and continuing to learn so they can be even more effective teachers for their students during the school year.

Some of the classes and workshops that teachers and other staff attended include CPR certification, instruction in teaching gifted students, writing training for secondary teachers, and new adoption training for first and third grade teachers to prepare for the implementation of benchmark literacy resources. Social studies teachers attended a workshop on mapping strategies.

#### HCS transportation department partners with WAVY-TV 10 to Stuff the Bus

The transportation department of Hampton City Schools is partnering with WAVY-TV 10 to participate in Operation School Supplies – Stuff the Bus. Operation School Supplies is an annual WAVY-TV 10 effort to collect school supplies so that needy students in the viewing area can start the year off with everything they need to be successful. In addition to collection boxes at specified locations, WAVY will have live remote broadcasts on four Fridays at one of the partnering locations to "Stuff the Bus" with school supplies. They use a school bus loaned by a local district for the broadcast in which the remote takes place. Last year, nearly 30,000 items were donated to 24 school districts across our area.

The HCS transportation department has partnered with WAVY-TV 10 in Operation School Supplies – Stuff the Bus for approximately four years.

# Hampton Elks Lodge 366, Usbourne Books and Burbank PTA join forces to provide books for students

Hampton Elks Lodge 366, Debbie Richard of Usbourne Books and More and the Burbank Elementary School PTA recently joined forces to provide every student at the school with free books.

The grant writers of the Elks Lodge went to work right away on a grant to purchase \$2,000 in books for Burbank students. They partnered with Richard of Usbourne Books & Moore, who provided a 50% matching grant, and the Burbank PTA to purchase 770 books (two per student) at all the appropriate reading levels, to be distributed free of charge.

# Armstrong School for the Arts earns Virginia Board of Education Excellence Award

Governor Terry McAuliffe and the state Board of Education announced today that Armstrong School for the Arts in Hampton is among 212 schools and four school divisions that earned 2014 Virginia Index of Performance (VIP) awards for advanced learning and achievement. The VIP incentive program recognizes

schools and divisions that exceed minimum state and federal accountability standards and achieve excellence goals established by the governor and the board.

Armstrong was given a 2014 Board of Education Excellence award, which is the second-tier honor in the VIP program. These schools met all state and federal accountability benchmarks and made significant progress toward goals for increased student achievement and expanded educational opportunities set by the board.

"Virginia's accountability system includes recognitions for academic excellence and progress," Board of Education President Chris Braunlich said. "The achievement of the educators and students in these award-winning schools is especially noteworthy given the increased rigor of the commonwealth's academic standards and assessments."

Earlier this year, the Commonwealth of Virginia nominated Armstrong School for the Arts as one of only seven schools statewide to apply for the National Blue Ribbon Schools recognition program. Armstrong has won seven VIP awards since 2008.

## Hampton ranks among nation's top communities for support of music education

The NAMM Foundation recognizes Hampton City Schools for its outstanding commitment to music education with a Best Communities for Music Education (BCME) designation. Hampton City Schools joins 376 districts across the country to receive the prestigious distinction in 2014. This is the third year Hampton City Schools has earned this distinction.

In its 15th year, Best Communities for Music Education affirms school districts that have demonstrated exceptional efforts toward maintaining music education as part of the schools' core curriculum.

The BCME survey requires districts to answer detailed questions about funding, graduation requirements, music class participation, instruction time, facilities, support for the music program and community music-making programs. Responses were verified with school officials and reviewed by The Institute for Educational Research and Public Service of Lawrence, Kansas, an affiliate of the University of Kansas.

"We believe that a high quality music education program enhances every child's learning, improves his or her quality of life, and can have positive life-long implications," said Vivian Griese, fine arts curriculum leader. "This Best Communities for Music Education recognition is built on the hard work of our music educators and school division. It signifies that the groundwork exists to build the highest quality music program in all of our schools."

The Best Communities for Music Education program plays an important part of the NAMM Foundation's efforts to make music education part of the core curriculum assuring that the benefits of music making are available to every child. Numerous studies have demonstrated that learning to play music can boost academic and social skills, lower disciplinary action and keep kids in schools.

#### HCS ranked No. 3 in nation in technology use

Hampton City Schools has been recognized as one of the top-ranked districts nationwide through the 10th annual Digital School Districts Survey by the Center for Digital Education (CDE) and the National School Boards Association (NSBA). HCS was ranked 3rd among districts with 12,000 students or more. The survey showcases exemplary school boards' and districts' use of technology to govern the district, communicate with students, parents and the community, and improve district operations.

Martha Mugler, School Board chair; Joe Kilgore, vice-chair; and board members Jennifer Phillips and Monica Smith, accepted the award on behalf of the District. This year's recognition goes to school districts for their expanding use of innovative technologies district-wide, as well as in the classroom.

"Schools and school districts are embracing technology and it is really exciting not only to see the innovative ways they implement technology, but how they are using technology effectively to teach and advance education," said Alan Cox, senior vice president for the Center for Digital Education. "These education leaders serve as an inspiration to other school districts nationwide for their creative efforts to provide an outstanding education for today's students."

"Technology innovations enable local school boards to connect with their communities and support students and teachers in ways that were unimaginable even a decade ago," said NSBA's executive director, Thomas J. Gentzel. "The 2014 Digital School Districts Survey offers powerful examples of technology's role in the transformation of public education."

## HCS ranks No. 1 in all academic indicators among Virginia First Cities with more than 15,000 students

Hampton City Schools ranks No. 1 in all academic areas when compared to Virginia First Cities with student enrollments of 15,000 or more. According to their website, "Virginia First Cities is the state advocacy coalition comprised of 13 of the oldest and most historic cities – the core of the Commonwealth." First Cities with student enrollments of 15,000 or more include Hampton, Richmond, Norfolk, Newport News and Portsmouth.

"When we look at academic progress as compared to First Cities with a student population of 15,000 or greater, we are first in all categories – English, mathematics, social studies, science and graduation rate, and we have the lowest dropout rate," said Superintendent Dr. Linda Shifflette. "Additionally, we are the

most efficient in the delivery of instructional services by having the lowest per pupil expenditure of all Virginia First Cities."

The English, mathematics, social studies and science performance is based on the 2012-13 Standards of Learning scores. The graduation and dropout rates represent the graduating class of 2013.

"Our staff members and students have worked very hard to demonstrate this academic progress, and I am very proud of their accomplishments," Shifflette said. "We have more important work to do, but we are definitely making positive improvements while being fiscally responsible."

<u>Accrual Basis</u> – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

<u>Appropriation</u> – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

<u>Attrition</u> – A method of achieving a reduction in personnel cost by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs for a period of time or at a reduced salary.

<u>Authorized Positions</u> – Employee positions, which are authorized in the adopted budget, to be filled during the year.

<u>ADM – Average Daily Membership (unadjusted)</u> – Student membership on any given day within a school month.

<u>ADM – Average Daily Membership (adjusted)</u> – Student membership on any given day within a school month with a 15% reduction for half-day kindergarten.

**<u>Basis of Accounting</u>** – A term used to refer to when revenues, expenditures, expenses and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements (i.e. Accrual or Cash).

<u>**Budget**</u> – A financial plan for a given period, usually a fiscal year, containing an estimate of proposed expenditures and a proposed means of financing them.

<u>**Budget Calendar**</u> – The schedule of key dates which the government follows in the preparation and adoption of the budget.

<u>**Cash Basis**</u> – A basis of accounting in which transactions are recognized only when cash is increased or decreased.

**Category, Administration/Attendance and Health** – Activities concerned with establishing and administering policy for the school division. These include the School Board, Executive Services, Human Resources, Fiscal Services and Health Services. Also included are the costs associated with promoting the well-being of students and staff and costs related to encouraging good school attendance.

<u>Category, Instruction</u> – Programs and services dealing directly with the interaction between teachers and students. Also, included in this category are the activities associated with curriculum development and instructional staff training. Funds for instructional supplies and equipment are also included as are funds for contributions to joint regional, vocational and special education programs.

<u>Category, Operations and Maintenance</u> – Activities concerned with keeping the physical plants clean, open, and safe for use. This includes heating, lighting, ventilating systems, repair of facilities and replacement of facility equipment. Utilities, postage and communication are also included in this area.

<u>Category, Pupil Transportation</u> – Activities associated with transporting students from home to school and back home as well as on other trips to school activities. This includes the purchase and maintenance of our yellow bus fleet.

<u>Category, Technology</u> – Captures technology-related expenditures as required by the General Assembly. Any services involving the use of technology for instructional, public information, or any other use should be recorded here. This includes technology for classroom instruction, instructional support, administration and operations and maintenance. This category was new in FY09.

<u>Chart of Accounts</u> - A list of all accounts in an accounting system.

<u>**Compensation**</u> – Compensation includes salaries and benefits paid to staff for services rendered.

<u>**Composite Index</u>** - A factor used in the Virginia Basic Aid formula, (derived from true values of property, ADM, population, retail sales, adjusted gross income, etc.) to determine local and state share of basic appropriation.</u>

<u>**Contingency**</u> – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

<u>Contractual Services</u> – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

<u>**Deficit**</u> – The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

**Department** – The basic organizational unit of government which is functionally unique in its delivery of services.

**<u>Disbursement</u>** – The expenditure of monies from an account.

**<u>Employee (Fringe) Benefits</u>** – Compensation in addition to regular salary, provided to an employee. This may include such benefits as health insurance, life insurance, retirement contributions, social security, etc.

**Encumbrances** – Obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**Equipment (Capital Outlay)** – The purchase of additional equipment not currently owned.

**Equipment (Replacement)** – The purchases of equipment to replace another piece of equipment which is to be sold or scrapped.

**Expenditure** – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

**Expenditures Per Pupil** – Expenditures for a given period divided by a pupil unit of measure (i.e., ADM or ADA, etc.).

**Expense** – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

**Fiscal Year** – A twelve month period to which the annual budget applies and at the end of which the entity determines its financial position and results of operations. Local school divisions in the Commonwealth of Virginia have fiscal years that begin July 1 and end June 30.

**Food Service Budget** – This fund accounts for all of the cafeteria operations within the school division, including the preparation and serving of school breakfast and lunch. The primary funding source for this independent financial operation is the fees charged for meals.

**Full-Time Equivalent Position (FTE)** – A measurement equal to one staff person working a full-time work schedule for a specific position for one fiscal year. A part-time position is converted to the decimal equivalent of a full-time position.

**<u>Fund</u>** – An independent accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions or limitations.

**Fund Balance** – The excess of assets of a fund over its liabilities and reserves.

**Fund Balance – Reserved for Encumbrances** – An account used to segregate a portion of fund balance for expenditure upon vendor performance.

<u>Generally Accepted Accounting Principles (GAAP)</u> – Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

<u>**Grant**</u> – A contribution made by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

<u>Hampton City School Board</u> – An elected body created according to state law and vested with the responsibility for elementary and secondary public education activities in the City of Hampton.

**Impact Aid – Section 8003** – Funding from the United States Department of Education for loss of tax revenues for students whose parents live or work on federal property.

**Indirect Cost** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. Also an amount, usually a percentage of expenditures, allowed to be recovered from administering grant programs.

<u>Interfund Transfers</u> – The movement of monies between funds of the same governmental entity.

<u>Line-Item Budget</u> – A budget prepared along departmental lines that focuses on what is to be bought.

<u>Materials and Supplies</u> – Expendable materials and operating supplies necessary to conduct departmental operations.

<u>Operating Budget</u> – This is the general fund for the school division. It is used to account for all financial resources except those required to be accounted for in other funds.

**<u>Operating Expenses</u>** – The cost for personnel, materials, and equipment required for a department to function.

**Operating Revenue** – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**<u>Performance Budget</u>** – A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

**<u>Personnel Services</u>** – Expenditures for salaries, wages and fringe benefits of an entity's employees.

<u>**Program Budget**</u> – A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

<u>**Purchase Order**</u> – A document submitted to a vendor which requests materials or services at a price indicated on the purchase order. The issuance of a purchase order establishes an encumbrance in the accounting system.

<u>**Resources**</u> – Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

**<u>Revenue</u>** – Sources of income financing the operations of government.

<u>State Standards of Accreditation</u> – The standards for the accreditation of public schools in Virginia are designed to ensure that an effective educational program is established and maintained in Virginia's public schools. The Code of Virginia requires the Virginia Board of Education to promulgate regulations establishing standards for accreditation of public elementary and secondary schools. A school can be assigned one of the following ratings: (1)Fully Accredited (2)Accredited with Warning (3)Conditionally Accredited.

**SOL (Standards of Learning)** – State-mandated testing that occurs in the spring. Beginning with the Class of 2004, verified credits for graduation will be based on the achievement by the student of a passing score.

**<u>Supplemental Appropriation</u>** – An additional appropriation made by the governing body after the budget year has started.

<u>**Transfers In/Out**</u> – Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

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## **COMPENSATION PLAN**

## **Pay Scales and Supplemental Schedules**

School Year 14-15

Effective July 1, 2014

### Hampton City Schools 10-Month Teacher Pay Scale with Bachelors FY 2014/2015

Years of Credited Teaching Service	Step	14/15 Salary for BACHELOR'S
0-1	0	\$40,000
2	1	\$40,598
3	2	\$41,218
4	3	\$41,630
5	4	\$41,834
6	5	\$42,077
7	6	\$42,392
8	7	\$42,710
9	8	\$43,030
10	9	\$43,353
11	10	\$43,679
12	11	\$44,006
13	12	\$44,400
14	13	\$45,289
15	14	\$45,629
16	15	\$46,195
17	16	\$47,118
18	17	\$47,472
19	18	\$48,060
20	19	\$48,422
21	20	\$49,021
22	21	\$49,389
23	22	\$50,007
24	23	\$50,381
25	24	\$51,005
26	25	\$52,024
27	26	\$54,127
28	27	\$55,207
29	28	\$56,310
30	29	\$56,733
31	30	\$57,159
32	31	\$57,587
33	32	\$58,019
34	33	\$58,455
35	34	\$58,893
36	35	\$59,756
37	36	\$60,205
38 or more	37	\$65,975

#### Hampton City Schools 10-Month Teacher Pay Scale with Masters FY 2014/2015

Years of Credited Teaching Service	Step	Salary for BACHELOR'S	Salary for MASTER'S	Salary for MASTER'S +30	Salary for EDS/CAGS	Salary for DOCTORATE
0-1	0	\$40,000	\$41,800	\$42,600	\$42,800	\$43,800
2	1	\$40,598	\$42,506	\$43,354	\$43,566	\$44,626
3	2	\$41,218	\$43,145	\$44,002	\$44,216	\$45,286
4	3	\$41,630	\$43,558	\$44,414	\$44,628	\$45,699
5	4	\$41,834	\$43,761	\$44,618	\$44,832	\$45,902
6	5	\$42,077	\$44,003	\$44,859	\$45,073	\$46,144
7	6	\$42,392	\$44,319	\$45,175	\$45,389	\$46,460
8	7	\$42,710	\$44,637	\$45,493	\$45,707	\$46,778
9	8	\$43,030	\$44,957	\$45,813	\$46,027	\$47,098
10	9	\$43,353	\$45,280	\$46,137	\$46,351	\$47,421
11	10	\$43,679	\$45,605	\$46,462	\$46,676	\$47,747
12	11	\$44,006	\$45,933	\$46,788	\$47,003	\$48,073
13	12	\$44,400	\$46,326	\$47,183	\$47,397	\$48,467
14	13	\$45,289	\$47,216	\$48,072	\$48,286	\$49,357
15	14	\$45,629	\$47,556	\$48,412	\$48,625	\$49,696
16	15	\$46,195	\$48,122	\$48,978	\$49,192	\$50,263
17	16	\$47,118	\$49,045	\$49,902	\$50,116	\$51,186
18	17	\$47,472	\$49,399	\$50,256	\$50,470	\$51,540
19	18	\$48,060	\$49,987	\$50,844	\$51,058	\$52,129
20	19	\$48,422	\$50,348	\$51,204	\$51,418	\$52,489
21	20	\$49,021	\$50,948	\$51,804	\$52,018	\$53,089
22	21	\$49,389	\$51,316	\$52,172	\$52,386	\$53,457
23	22	\$50,007	\$51,934	\$52,789	\$53,003	\$54,074
24	23	\$50,381	\$52,308	\$53,164	\$53,378	\$54,449
25	24	\$51,005	\$52,932	\$53,789	\$54,003	\$55,073
26	25	\$52,024	\$53,951	\$54,807	\$55,021	\$56,092
27	26	\$54,127	\$56,054	\$56,910	\$57,124	\$58,195
28	27	\$55,207	\$57,134	\$57,990	\$58,205	\$59,275
29	28	\$56,310	\$58,237	\$59,094	\$59,308	\$60,379
30	29	\$56,733	\$58,660	\$59,517	\$59,731	\$60,802
31	30	\$57,159	\$59,087	\$59,943	\$60,157	\$61,228
32	31	\$57,587	\$59,514	\$60,370	\$60,584	\$61,655
33	32	\$58,019	\$59,946	\$60,803	\$61,017	\$62,087
34	33	\$58,455	\$60,382	\$61,238	\$61,452	\$62,523
35	34	\$58,893	\$60,820	\$61,676	\$61,890	\$62,961
36	35	\$59,756	\$61,684	\$62,540	\$62,754	\$63,825
37	36	\$60,205	\$62,132	\$62,988	\$63,203	\$64,273
38 or more	37	\$65,975	\$67,903	\$68,759	\$68,973	\$70,044

#### Hampton City Schools 10-Month Teacher Pay Scale with Masters in Field FY 2014/2015

Years of Credited Teaching Service	Step	Salary for BACHELOR'S	Salary for MASTER'S IN FIELD	Salary for MASTER'S +30	Salary for EDS/CAGS	Salary for DOCTORATE
0-1	0	\$40,000	\$42,600	\$43,400	\$43,600	\$44,600
2	1	\$40,598	\$43,354	\$44,202	\$44,414	\$45,474
3	2	\$41,218	\$44,002	\$44,858	\$45,072	\$46,143
4	3	\$41,630	\$44,414	\$45,270	\$45,485	\$46,555
5	4	\$41,834	\$44,618	\$45,474	\$45,688	\$46,759
6	5	\$42,077	\$44,859	\$45,716	\$45,930	\$47,000
7	6	\$42,392	\$45,175	\$46,032	\$46,246	\$47,316
8	7	\$42,710	\$45,493	\$46,350	\$46,564	\$47,634
9	8	\$43,030	\$45,813	\$46,670	\$46,884	\$47,954
10	9	\$43,353	\$46,137	\$46,993	\$47,207	\$48,278
11	10	\$43,679	\$46,462	\$47,318	\$47,533	\$48,603
12	11	\$44,006	\$46,789	\$47,646	\$47,859	\$48,931
13	12	\$44,400	\$47,183	\$48,039	\$48,253	\$49,324
14	13	\$45,289	\$48,072	\$48,929	\$49,143	\$50,213
15	14	\$45,629	\$48,412	\$49,269	\$49,482	\$50,552
16	15	\$46,195	\$48,978	\$49,835	\$50,049	\$51,120
17	16	\$47,118	\$49,902	\$50,758	\$50,972	\$52,043
18	17	\$47,472	\$50,256	\$51,112	\$51,326	\$52,397
19	18	\$48,060	\$50,844	\$51,700	\$51,915	\$52,985
20	19	\$48,422	\$51,205	\$52,062	\$52,276	\$53,346
21	20	\$49,021	\$51,804	\$52,661	\$52,875	\$53,946
22	21	\$49,389	\$52,172	\$53,029	\$53,243	\$54,313
23	22	\$50,007	\$52,790	\$53,647	\$53,860	\$54,930
24	23	\$50,381	\$53,164	\$54,021	\$54,235	\$55,306
25	24	\$51,005	\$53,789	\$54,645	\$54,859	\$55,930
26	25	\$52,024	\$54,807	\$55,664	\$55,878	\$56,949
27	26	\$54,127	\$56,910	\$57,767	\$57,981	\$59,052
28	27	\$55,207	\$57,990	\$58,847	\$59,061	\$60,132
29	28	\$56,310	\$59,094	\$59,950	\$60,165	\$61,235
30	29	\$56,733	\$59,517	\$60,373	\$60,587	\$61,658
31	30	\$57,159	\$59,943	\$60,799	\$61,014	\$62,084
32	31	\$57,587	\$60,370	\$61,227	\$61,441	\$62,511
33	32	\$58,019	\$60,803	\$61,659	\$61,873	\$62,944
34	33	\$58,455	\$61,238	\$62,095	\$62,309	\$63,380
35	34	\$58,893	\$61,676	\$62,533	\$62,747	\$63,817
36	35	\$59,756	\$62,540	\$63,396	\$63,611	\$64,681
37	36	\$60,205	\$62,988	\$63,845	\$64,059	\$65,130
38 or more	37	\$65,975	\$68,759	\$69,616	\$69,830	\$70,900

### General Salary Scale for Exempt Positions FY 2014/2015 Effective 7/1/2014

Grade 13	Grade	Term	Days	Minimum	Mid-point	Maximum
Glade 13	G-213	12 months	249	\$33,988	\$45,407	\$56,825
	G-113 G-013	11 months 10 months	220 200	\$30,029 \$27,300	\$40,118 \$36,471	\$50,207 \$45,642
			Hourly Rate	\$18.20	\$24.31	\$30.43
Grade 14	G-214	12 months	249	\$37,071	\$49,502	\$61,933
	G-214 G-114	11 months	249	\$32,753	\$43,737	\$54,721
	G-014	10 months	200	\$29,775	\$39,761	\$49,746
			Hourly Rate	\$19.85	\$26.51	\$33.16
Grade 15	0.04-		- <i>i</i> -	<b>*</b> / • • <b>-</b> -	<b>*</b> -* * * *	<b>*</b>
	G-215 G-115	12 months 11 months	249 220	\$40,375 \$35,672	\$53,940 \$47,657	\$67,505 \$59,642
	G-015	10 months	200	\$32,429	\$43,325	\$54,220
			Hourly Rate	\$21.62	\$28.88	\$36.15
Grade 16						
	G-216	12 months	249	\$44,022	\$58,801	\$73,580
	G-316 G-116	11.5 months 11 months	230 220	\$40,676 \$38,894	\$54,321 \$51,953	\$67,965 \$65,011
	G-016	10 months	200	\$35,358	\$47,229	\$59,100
			Hourly Rate	\$23.58	\$31.49	\$39.40
Grade 17	G-217	12 months	249	\$47,971	\$64,087	\$80,203
	G-217 G-117	11 months	249	\$42,384	\$56,623	\$70,862
	G-017	10 months	200	\$38,531	\$51,475	\$64,419
			Hourly Rate	\$25.69	\$34.32	\$42.95

### General Salary Scale for Exempt Positions FY 2014/2015 Effective 7/1/2014

Grade 18	Grade	Term	Days	Minimum	Mid-point	Maximum
Grade To	G-218	12 months	249	\$52,302	\$69,868	\$87,434
	G-318	11.5 months	230	\$48,311 \$46,210	\$64,537	\$80,762 \$77,252
	G-118 G-018	11 months 10 months	220 200	\$46,210 \$42,010	\$61,731 \$56,119	\$77,252 \$70,228
	G-010	TO MONUNS	200	<b>φ42,010</b>	450, TT9	φ <i>1</i> 0,220
			Hourly Rate	\$28.01	\$37.41	\$46.82
Grade 19						
	G-219	12 months	249	\$55,968	\$74,760	\$93,552
	G-119	11 months	220	\$49,450	\$66,054	\$82,658
	G-019	10 months	200	\$44,955	\$60,049	\$75,142
			Hourly Rate	\$29.97	\$40.03	\$50.09
Grade 20						
0.000 -0	G-220	12 months	249	\$59,897	\$79,994	\$100,090
	G-120	11 months	220	\$52,922	\$70,678	\$88,433
	G-020	10 months	200	\$48,110	\$64,252	\$80,394
			Hourly Rate	\$32.07	\$42.83	\$53.60
Grade 21						
	G-221	12 months	249	\$64,088	\$85,601	\$107,113
	G-121	11 months	220	\$56,624	\$75,631	\$94,637
	G-021	10 months	200	\$51,476	\$68,755	\$86,034
			Hourly Rate	\$34.32	\$45.84	\$57.36
Grade 22						
	G-222	12 months	249	\$68,561	\$91,579	\$114,597
	G-122	11 months	220	\$60,575	\$80,912	\$101,249
	G-022	10 months	200	\$55,069	\$73,557	\$92,045
			Hourly Rate	\$36.71	\$49.04	\$61.36

### General Salary Scale for Exempt Positions FY 2014/2015 Effective 7/1/2014

Grade 23	Grade	Term	Days	Minimum	Mid-point	Maximum
Graue 25	G-223 G-123 G-023	12 months 11 months 10 months	249 220 200	\$73,355 \$64,812 \$58,920	\$97,991 \$86,579 \$78,708	\$122,627 \$108,345 \$98,496
			Hourly Rate	\$39.28	\$52.47	\$65.66
Grade 24						
	G-224 G-124 G-024	12 months 11 months 10 months	249 220 200	\$77,022 \$68,051 \$61,865	\$102,884 \$90,901 \$82,637	\$128,745 \$113,750 \$103,409
			Hourly Rate	\$41.25	\$55.09	\$68.94
Grade 25						
	G-225 G-125 G-025	12 months 11 months 10 months	249 220 200	\$80,870 \$71,452 \$64,956	\$108,035 \$95,452 \$86,775	\$135,199 \$119,452 \$108,594
			Hourly Rate	\$43.31	\$57.85	\$72.40

## Hourly Pay Scale for Non-Exempt Positions FY 2014/2015

Effective 7/1/2014

Grade	Minimum	Mid-point	Maximum
H-01	\$7.25	\$8.78	\$10.30
H-02	\$7.29	\$9.26	\$11.22
H-03	\$7.69	\$9.97	\$12.24
H-04	\$8.37	\$10.85	\$13.33
H-05	\$9.14	\$11.84	\$14.53
H-06	\$9.95	\$12.90	\$15.84
H-07	\$10.85	\$14.06	\$17.27
H-08	\$11.16	\$14.46	\$17.76
H-09	\$11.83	\$15.33	\$18.83
H-10	\$12.89	\$16.71	\$20.52
H-11	\$14.06	\$18.22	\$22.37
H-12	\$15.32	\$19.85	\$24.37
H-13	\$16.70	\$21.64	\$26.57
H-14	\$18.20	\$23.58	\$28.96
H-15	\$19.84	\$25.70	\$31.56
H-16	\$21.61	\$28.01	\$34.40
H-17	\$23.57	\$30.54	\$37.50
H-18	\$25.69	\$33.28	\$40.87
H-19	\$28.00	\$36.29	\$44.57
H-20	\$29.97	\$38.83	\$47.69
H-21	\$32.07	\$41.55	\$51.02
H-22	\$34.32	\$44.46	\$54.59
H-23	\$36.71	\$47.56	\$58.41
H-24	\$39.28	\$50.89	\$62.50

## ATHLETIC SUPPLEMENT SCHEDULES FY 2014/2015

SUPP ID	ATHLETIC ASSIGNMENT TITLE	AMOUNT
601	ACADEMIC CHALLENGE SPONSOR	\$ 1,170
667	BAND AUXILIARY HEAD COACH HIGH SCHOOL	\$ 583
759	BASEBALL J.V. HEAD COACH	\$ 1,549
760	BASEBALL VARSITY HEAD COACH	\$ 2,388
762	BASKETBALL J.V. HEAD COACH	\$ 1,952
765	BASKETBALL VARSITY ASSISTANT COACH	\$ 1,996
766	BASKETBALL VARSITY HEAD COACH	\$ 2,388
768	CHEERLEADING J.V. HEAD COACH - ALL SEASONS	\$ 1,996
810	CHEERLEADING J.V. HEAD COACH - COMPETITION	\$ 225
811	CHEERLEADING J.V. HEAD COACH - FALL	\$ 885
812	CHEERLEADING J.V. HEAD COACH - WINTER	\$ 885
770	CHEERLEADING VARSITY HEAD COACH - ALL SEASONS	\$ 2,388
813	CHEERLEADING VARSITY HEAD COACH - COMPETITION	\$ 750
814	CHEERLEADING VARSITY HEAD COACH - FALL	\$ 1,007
815	CHEERLEADING VARSITY HEAD COACH - WINTER	\$ 624
628	DEBATE SPONSOR HIGH SCHOOL	\$ 1,549
821	DIVING VARSITY COACH	\$ 1,952
774	FIELD HOCKEY J.V. HEAD COACH	\$ 1,212
775	FIELD HOCKEY VARSITY HEAD COACH	\$ 1,996
776	FOOTBALL J.V. HEAD COACH	\$ 1,996
778	FOOTBALL VARSITY ASSISTANT COACH	\$ 1,996
780	FOOTBALL VARSITY HEAD COACH	\$ 3,209
782	GOLF VARSITY HEAD COACH	\$ 857
783	SOCCER J.V. HEAD COACH	\$ 1,212
785	SOCCER VARSITY HEAD COACH	\$ 1,996
786	SOFTBALL J.V. HEAD COACH	\$ 1,549
787	SOFTBALL VARSITY HEAD COACH	\$ 2,388
789	SPEECH FORENSICS SPONSOR	\$ 1,457
790	SWIMMING VARSITY ASSISTANT COACH	\$ 875
791	SWIMMING VARSITY HEAD COACH	\$ 1,952
792	TENNIS VARSITY HEAD COACH	\$ 1,549
771	TRACK CROSS COUNTRY VARSITY ASSISTANT COACH	\$ 875
773	TRACK CROSS COUNTRY VARSITY HEAD COACH	\$ 1,516
795	TRACK INDOOR VARSITY HEAD COACH	\$ 1,516
796	TRACK OUTDOOR VARSITY ASSISTANT COACH	\$ 1,457
798	TRACK OUTDOOR VARSITY HEAD COACH	\$ 2,336
820	VOLLEYBALL HEAD COACH	\$ 1,996
804	WRESTLING VARSITY ASSISTANT COACH	\$ 1,457
806	WRESTLING VARSITY HEAD COACH	\$ 2,143
## CO-CURRICULAR SUPPLEMENT SCHEDULES FY 2014/2015

SUPP ID	CO-CURRICULAR ASSIGNMENT TITLE	AMOUNT
(0)		¢00(
603	ALL CITY JAZZ BAND DIRECTOR	\$ 2,006
609	AVID SPONSOR	\$ 815
611	BAND DIRECTOR HIGH SCHOOL	\$ 2,624
610	BAND DIRECTOR MIDDLE SCHOOL	\$ 1,961
617	CASE MANAGER SPECIAL EDUCATION 1 - 39 CASES	\$ 844
618	CASE MANAGER SPECIAL EDUCATION 40 - 69 CASES	\$ 1,162
619	CASE MANAGER SPECIAL EDUCATION 70 - 99 CASES	\$ 1,478
620	CASE MANAGER SPECIAL EDUCATION 100 + CASES	\$ 1,688
621	CHORUS DIRECTOR MIDDLE SCHOOL	\$ 1,516
623	CHORUS DIRECTOR MIDDLE SCHOOL x2	\$ 3,032
622	CHORUS DIRECTOR SENIOR HIGH SCHOOL	\$ 2,388
624	CHROME SPONSOR	\$ 653
639	CLASS SPONSOR - FRESHMAN	\$ 534
685	CLASS SPONSOR - SOPHOMORE	\$ 570
663	CLASS SPONSOR - JUNIOR	\$ 958
683	CLASS SPONSOR - SENIOR	\$ 875
630	DRAMA ASSISTANT SPONSOR HIGH SCHOOL	\$ 1,426
634	DRAMA SPONSOR HIGH SCHOOL	\$ 2,336
633	DRAMA SPONSOR MIDDLE SCHOOL	\$ 1,426
641	FUTURE TEACHERS OF AMERICA SPONSOR	\$ 683
694	GRADUATION COORDINATOR	\$ 875
665	LITERARY MAGAZINE SPONSOR HIGH SCHOOL	\$ 1,186
669	MODEL UN SPONSOR HIGH SCHOOL	\$ 1,516
671	NATIONAL HONOR SOCIETY SPONSOR	\$ 291
676	NEWSPAPER SPONSOR HIGH SCHOOL	\$ 1,893
675	NEWSPAPER SPONSOR MIDDLE SCHOOL	\$ 1,186
677	ODYSSEY OF THE MIND COACH	\$ 696
679	ODYSSEY OF THE MIND COORDINATOR	\$ 1,511
626	SCHOOL COUNSELING DIRECTOR MIDDLE SCHOOL	\$ 683
636	SCHOOL WEBMASTER	\$ 829
689	STUDENT ACTIVITIES DIRECTOR HIGH SCHOOL	\$ 2,624
688	STUDENT ACTIVITIES DIRECTOR MIDDLE SCHOOL	\$ 1,961
680	STUDENT COOPERATIVE ASSOCIATION ADVISOR	\$ 546
645	TAG ADVISOR - SECONDARY	\$ 730
642	TAG ADVISOR - ELEMENTARY, 1 - 7 STUDENTS/REFERRALS	\$ 154
643	TAG ADVISOR - ELEMENTARY, 8 - 16 STUDENTS/REFERRALS	\$ 231
644	TAG ADVISOR - ELEMENTARY, 8 - 10 STUDENTS/REFERRALS	\$ 308
607	YEARBOOK SPONSOR HIGH SCHOOL	\$ 308
	YEARBOOK SPONSOR HIGH SCHOOL YEARBOOK SPONSOR MIDDLE SCHOOL	
606		
691	YOUTH IN GOVERNMENT SPONSOR	\$ 1,549
878	TEACHER EXTRA CLASS	\$ 5,628
890	TEACHER TWO EXTRA CLASSES	\$ 11,256

# EDUCATION SUPPLEMENT SCHEDULES FY 2014/2015

SUPP ID	EDUCATION SUPPLEMENT	AMOUNT
904	APPRENTICE I	\$ 150
900	APPRENTICE II	\$ 300
901	APPRENTICE III	\$ 450
902	APPRENTICE IV	\$ 600
903	APPRENTICE V	\$ 1,013
935	ASHA CERTIFICATE OF CLINICAL COMPETENCE	\$ 1,500
916	JOURNEYMAN'S CARD	\$ 375
917	MASTER'S CARD	\$ 750
922	NATIONALLY CERTIFIED NURSE	\$ 274
928	PROFESSIONAL STANDARDS CERTIFICATE BASIC	\$ 274
926	PROFESSIONAL STANDARDS CERTIFICATE AP	\$ 338
923	PROFESSIONAL STANDARDS CERTIFICATE ADV I	\$ 413
924	PROFESSIONAL STANDARDS CERTIFICATE ADV II	\$ 495
925	PROFESSIONAL STANDARDS CERTIFICATE ADV III	\$ 600
927	PROFESSIONAL STANDARDS CERTIFICATE BACHELORS	\$ 675
929	PROFESSIONAL STANDARDS CERTIFICATE MS	\$ 776

# GENERAL SUPPLEMENT SCHEDULES FY 2014/2015

SUPP ID	GENERAL SUPPLEMENT TITLE	AMOUNT
849	BASIC NEEDS PROVIDER	\$ 1,350
850	BASIC NEEDS PROVIDER - PT	\$ 675
982	CELL PHONE A 12 MONTHS	\$ 900
983	CELL PHONE B 12 MONTHS	\$ 450
984	CELL PHONE C 12 MONTHS	\$ 315
979	CELL PHONE A 11 MONTHS	\$ 825
980	CELL PHONE B 11 MONTHS	\$ 413
981	CELL PHONE C 11 MONTHS	\$ 289
976	CELL PHONE A 10 MONTHS	\$ 750
977	CELL PHONE B 10 MONTHS	\$ 375
978	CELL PHONE C 10 MONTHS	\$ 263
985	CELL PHONE SUPERINTENDENT	\$ 2,250
881	SPECIAL EDUCATION BUS DRIVER 1 RUN	\$ 169
882	SPECIAL EDUCATION BUS DRIVER 2 RUNS	\$ 338
883	SPECIAL EDUCATION BUS DRIVER 3 RUNS	\$ 506
884	SPECIAL EDUCATION BUS DRIVER 4 RUNS	\$ 675
885	SPECIAL EDUCATION BUS DRIVER 5 RUNS	\$ 844
886	SPECIAL EDUCATION BUS DRIVER 6+ RUNS	\$ 1,013

# Substitute Pay Rates 2014/2015

Effective 7-01-2014

Assignment	Position			
Code	Title	Hourly Rate	Half Day Rate	Full Day Rate
			(Up to 4 hours)	(4.25 to 8 hours)
G2419	Substitute Nurse - LPN	\$9.38	\$37.50	\$75.00
G2030	Substitute Nurse - RN	\$11.88	\$47.50	\$95.00
G2025	Substitute Interpreter	\$16.07	\$64.28	\$128.56
G2955	Substitute Food Service Worker I	\$7.25	NA	NA
G2954	Substitute Food Service Worker II	\$7.95	NA	NA
G2953	Substitute Food Service Worker III	\$8.35	NA	NA
G2956	Substitute Food Service Manager	\$9.45	NA	NA

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G2067	ABE/GED Assessor	Ν	12	249	NA	NA	NA	NA
G2055	ABE/GED Staff	Ν	12	249	NA	NA	NA	NA
G1113	Academic Coordinator	Е	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G2315	Account Clerk I	Ν	12	249	7.5	H-07	\$ 10.85	\$ 17.27
G2316	Account Clerk II	Ν	12	249	7.5	H-09	\$ 11.83	\$ 18.83
G2317	Account Clerk III	Ν	11, 12	220, 249	7.5	H-11	\$ 14.06	\$ 22.37
G2345	Accounting System Specialist	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2326	Administrative Coordinator	Ν	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2323	Administrative Secretary I	Ν	10, 12	200, 249	7.5	H-08	\$ 11.16	\$ 17.76
G2327	Administrative Secretary II	Ν	10, 12	200, 249	7.5	H-10	\$ 12.89	\$ 20.52
G2332	Administrative Secretary III	Ν	12	249	7.5, 8	H-12	\$ 15.32	\$ 24.37
G2342	Administrative Support Specialist	Ν	12	249	7.5	H-12	\$ 15.32	\$ 24.37
G2911	Application Processing Specialist	Ν	12	249	5	H-10	\$ 12.89	\$ 20.52
G2396	Applications Database Administrator	Е	12	249	7.5	G-220	\$ 59,897	\$ 100,090
G2530	Apprentice	Ν	12	249	8	H-07	\$ 10.85	\$ 17.27
G1180	Assistant Administrator	E	11	220	7.5	G-116	\$ 38,894	\$ 65,011
G1180	Assistant Administrator	E	11.5	230	7.5	G-316	\$ 40,676	\$ 67,965
G2129	Assistant Director, Accounting	Е	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G2135	Assistant Director, Budgeting	Е	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G2156	Assistant Network Administrator	Е	12	249	7.5	G-216		\$ 73,580
G1145	Assistant Principal, Elementary School	Е	11	220	7.5	G-118	\$ 46,210	\$ 77,252
G1135	Assistant Principal, High School	Е	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G1140	Assistant Principal, Middle School	Е	11.5	230	7.5	G-318	\$ 48,311	\$ 80,762
G2279	Assistant System Administrator	Е	12	249	7.5	G-216	\$ 44,022	\$ 73,580
S1800	Assistive Technology Specialist	Е	11	220	7.5	G-116	\$ 38,894	\$ 65,011
G2018	Athletic Event Staff	Ν	12	249	NA	NA	NA	NA
G1169	Athletics Coordinator	Е	12	249	7.5	G-218	\$ 52,302	\$ 87,434
A5002	Athletics Director	Е	11	220	7.5	G-116	\$ 38,894	\$ 65,011
G2448	Attendance Coordinator	Е	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G2750	Automotive Mechanic	Ν	12	249	8	H-11	\$ 14.06	\$ 22.37
G2700	Automotive Shop Supervisor	Ν	12	249	8	H-15	\$ 19.84	\$ 31.56
G2701	Automotive Shop Supervisor, Assistant	Ν	12	249	8	H-12	\$ 15.32	\$ 24.37
G2380	AVID Tutor	Ν	10	200	NA	NA	NA	NA
	Behavior Specialist	Е	10	200	7.5	G-016	\$ 35,358	\$ 59,100
	Bus Attendant	Ν	10	180	6	H-04	\$ 8.37	\$ 13.33
	Bus Driver	N	10	180	6	H-07	\$ 10.85	\$ 17.27
G3702	Bus Lot Attendant	Ν	12	249	8	H-08	\$ 11.16	
G2506	Carpenter Foreman	N	12	249	8	H-14	\$ 18.20	\$ 28.96
G2531	Carpenter I	N	12	249	8	H-10	\$ 12.89	\$ 20.52

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range		Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Ν	laximum
G2532	Carpenter II	N	12	249	8	H-11	\$ 14.06	\$	22.37
G2533	Carpenter III	N	12	249	8	H-13	\$ 16.70	\$	26.57
G2016	Caterer	N	12	249	NA	NA	NA		NA
S2825	Certified Occupational Therapist Asst	N	10	190	6.75	H-12	\$ 15.32	\$	24.37
G2304	Chief Engineer - Television Services	E	12	249	7.5	G-216	\$ 44,022	\$	73,580
G1210	Classroom Management Coach	E	10	200	7.25	TCH10	\$ 40,000	\$	65,975
G2347	Communication Network Specialist	N	12	249	7.5	H-16	\$ 21.61	\$	34.40
G2200	Compensation and Benefits Analyst	E	12	249	7.5	G-217	\$ 47,971	\$	80,203
G2116	Coordinator, Graphics	E	12	249	7.5	G-217	\$ 47,971	\$	80,203
G2117	Coordinator, Health Services	E	12	249	7.5	G-218	\$ 52,302	\$	87,434
G2137	Coordinator, Information Literacy	E	12	249	7.5	G-219	\$ 55,968	\$	93,552
G2121	Coordinator, Psychological Services	E	12	249	7.5	G-219	\$ 55,968	\$	93,552
G2120	Coordinator, Records and Printing Services	E	12	249	7.5	G-217	\$ 47,971	\$	80,203
G2122	Coordinator, School Social Work Services	E	12	249	7.5	G-219	\$ 55,968	\$	93,552
G2630	Courier	N	10	200	5	H-06	\$ 9.95	\$	15.84
G1139	Curriculum Leader	E	12	249	8	G-218	\$ 52,302	\$	87,434
G2366	Database Manager	E	12	249	7.5	G-217	\$ 47,971	\$	80,203
G1205	Dean of Students	E	10	200	7.5	G-016	\$ 35,358	\$	59,100
G2107	Deputy Superintendent, Curriculum & Instruction	E	12	249	7.5	G-225	\$ 80,870	\$	135,199
G1103	Deputy Superintendent, Facilities & Business Support	E	12	249	7.5	G-225	\$ 80,870	\$	135,199
G1134	Director, Academic Advancement & Enrichment	E	12	249	7.5	G-220	\$ 59,897	\$	100,090
G2446	Director, Alternative Learning	E	12	249	7.5	G-223	\$ 73,355	\$	122,627
G2104	Director, Business and Finance	E	12	249	7.5	G-224	\$ 77,022	\$	128,745
G1121	Director, Career and Technical Education	E	12	249	7.5	G-220	\$ 59,897	\$	100,090
G2927	Director, Community & Legislative Relations	E	12	249	7.5	G-223	\$ 73,355	\$	122,627
G1168	Director, Early Childhood Education	E	12	249	7.5	G-220	\$ 59,897	\$	100,090
G2900	Director, Food and Nutrition Services	E	12	249	7.5	G-221	\$ 64,088	\$	107,113
G1129	Director, Information Systems	E	12	249	7.5	G-225	\$ 80,870	\$	135,199
G1102	Director, School Counseling	E	12	249	7.5	G-221	\$ 64,088	\$	107,113
G2108	Director, School Operations/Maintenance	E	12	249	7.5	G-223	\$ 73,355	\$	122,627
S1151	Director, Special Education	E	12	249	7.5	G-223	\$ 77,022	\$	128,745
G1154	Director, Student Services	E	12	249	7.5	G-220	\$ 59,897	\$	100,090
G2111	Director, Transportation	E	12	249	7.5	G-221	\$ 64,088	\$	107,113
G2134	Division Director of Testing	E	12	249	7.5	G-219	\$ 55,968	\$	93,552
G3944	Early Reading Intervention Assistant	N	10	180	4, 5	H-09	\$ 11.83	\$	18.83
G2062	EDP Assessor	N	12	249	NA	NA	NA		NA
G2065	EDP Clerical Staff	N	12	249	NA	NA	NA	Ī	NA
G2056	EDP Staff	N	12	249	NA	NA	NA		NA
S2815	Educational Interpreter, Lead	N	10	180	6.75	H-17	\$ 23.57	\$	37.50

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
S2810	Educational Interpreter, Level 0	Ν	10	180	6.75	H-15	\$ 19.84	\$ 31.56
S2811	Educational Interpreter, Level 1	Ν	10	180	6.75	H-15	\$ 19.84	\$ 31.56
S2812	Educational Interpreter, Level 2	Ν	10	180	6.75	H-15	\$ 19.84	\$ 31.56
S2816	Educational Interpreter, Level 3	Ν	10	180	6.75	H-16	\$ 21.61	\$ 34.40
S2817	Educational Interpreter, Level 4	N	10	180	6.75	H-16	\$ 21.61	\$ 34.40
S2818	Educational Interpreter, Nationally Certified	Ν	10	180	6.75	H-16	\$ 21.61	\$ 34.40
G2503	Electrician Foreman	N	12	249	8	H-14	\$ 18.20	\$ 28.96
G2524	Electrician I	N	12	249	8	H-10	\$ 12.89	\$ 20.52
G2525	Electrician II	N	12	249	8	H-11	\$ 14.06	\$ 22.37
G2526	Electrician III	N	12	249	8	H-13	\$ 16.70	\$ 26.57
G2504	Electronics Technician	Ν	12	249	8	H-13	\$ 16.70	\$ 26.57
G2559	Energy Specialist	Е	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G2303	Engineer - Television Services	Е	12	249	7.5	G-216	\$ 40,375	\$ 73,580
G4007	ESL Tester	Ν	12	249	7.5	NA	NA	NA
G2325	Executive Assistant	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2119	Executive Director, Human Resources	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G2132	Executive Director, Public Relations and Marketing	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G1173	Executive Director, Research, Planning and Evaluation	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G1132	Executive Director, School Leadership	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G1137	Executive Director, School Leadership (Elem & Comp Progs)	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G1152	Executive Director, School Leadership (Secondary)	Е	12	249	7.5	G-224	\$ 77,022	\$ 128,745
G2632	Facilities Assistant	Ν	12	249	5	H-05	\$ 9.14	\$ 14.53
G2445	Family Engagement Specialist	Е	10	200	7.5	G-014	\$ 29,775	\$ 49,746
G2407	Family Service Worker	Е	12	249	7.5	G-215	\$ 40,375	\$ 67,505
G2958	Financial Services Coordinator	Е	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G2353	Financial Services Specialist	Е	12	249	7.5	G-215	\$ 40,375	\$ 67,505
G2313	Fixed Assets Specialist	Ν	12	249	7.5	H-11	\$ 14.06	\$ 22.37
G2916	Food Service Manager - Elementary	Ν	10	192	7.5	H-09	\$ 11.83	\$ 18.83
G2917	Food Service Manager - Secondary	Ν	10	192	7.5	H-11	\$ 14.06	\$ 22.37
G2920	Food Service Manager (In Training)	Ν	10	184	6	H-07	\$ 10.85	\$ 17.27
G2906	Food Service Operations Coordinator	Е	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G2947	Food Service Worker I	Ν	10	184	6	H-03	\$ 7.69	\$ 12.24
G2948	Food Service Worker II	Ν	10	184	6	H-04	\$ 8.37	\$ 13.33
G2949	Food Service Worker III	Ν	10	184	6	H-06	\$ 9.95	\$ 15.84
G2058	GAE Staff	Ν	12	249	NA	NA	NA	NA
G2070	GEAR UP College/Career Coach	Е	11	220	7.5	G-115		\$ 59,642
G1118	GEAR UP/AVID/MYP Coordinator	E	11	220	7.25	TCH10	\$ 40,000	\$ 65,975
G2206	Graduation Specialist	Е	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G2343	Grants Specialist	Ν	12	249	7.5	H-11	\$ 14.06	\$ 22.37

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G2350	Graphic Artist/Illustrator	N	11	220	7.5	H-14	\$ 18.20	\$ 28.96
G2351	Graphic Illustrator/Photographer	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2557	Groundskeeper, Lead	N	12	249	6	H-11	\$ 14.06	\$ 22.37
G2399	Health Clerk	N	10	190	7.5	H-08	\$ 11.16	\$ 17.76
G2443	Health Services Technician	N	12	249	7.5	H-10	\$ 12.89	\$ 20.52
S1810	Hearing Impairment Specialist	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
G1167	Homebound Services Director	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G2057	Homebound Staff	N	12	249	NA	NA	\$ 22.00	\$ 22.00
G2361	Human Resources Assistant	N	12	249	7.5	H-10	\$ 12.89	\$ 20.52
G2202	Human Resources Information Systems Administrator	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G2138	Human Resources Manager	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G2337	Human Resources Specialist	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2372	In-School Suspension Assistant	N	10	180	6.75	H-11	\$ 14.06	\$ 22.37
G2170	Information Systems Support Specialist I	N	12	249	7.5	H-12	\$ 15.32	\$ 24.37
G2171	Information Systems Support Specialist II	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2348	Information Systems Support Specialist Sr	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
S3808	Instructional Assistant - Autism	N	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3802	Instructional Assistant - Developmentally Delayed	N	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3809	Instructional Assistant - Early Childhood Special Education	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
	Instructional Assistant - Emotionally Disturbed	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3801	Instructional Assistant - General Curriculum	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
G3800	Instructional Assistant - General Education	N	10	180	5	H-09	\$ 11.83	\$ 18.83
S3816	Instructional Assistant - Hearing Impairment	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3803	Instructional Assistant - ID Academic	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
	Instructional Assistant - ID Functional	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
	Instructional Assistant - Multiple Disabilities	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3805	Instructional Assistant - Orthopedic Impairment	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
	Instructional Assistant - Other Health Impairment	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
G3814	Instructional Assistant - Pre-School	Ν	10	180	7.25	H-09	\$ 11.83	\$ 18.83
S3811	Instructional Assistant - Severe Disabilities	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3806	Instructional Assistant - Severe Learning Disabled	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3817	Instructional Assistant - Special Education 1:1	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
S3807	Instructional Assistant - Visually Impaired	Ν	10	180	6.75	H-09	\$ 11.83	\$ 18.83
	Instructional Coaches Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
	Intern	Ν	12	249	NA	NA	NA	NA
G1110	International Baccalaureate Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G2415	Intervention Support Assistant	Ν	12	249	7.5	H-09	\$ 11.83	\$ 18.83
G2376	Inventory Control Clerk	Ν	11	220	7.5	H-07	\$ 10.85	\$ 17.27
G0608	Inventory Staff	Ν	12	249	NA	NA	NA	NA

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G2066	ISAEP Assessor	N	12	249	NA	NA	NA	NA
G2059	ISAEP Staff	N	12	249	NA	NA	NA	NA
G2205	ISAEP/Options Coordinator	N	12	249	NA	NA	NA	NA
G2535	Laborer	N	12	249	NA	H-06	\$ 9.95	\$ 15.84
S2823	Lead Therapist, Physical and Occupational Therapy	E	11	220	7.5	G-118	\$ 46,210	\$ 77,252
G1171	Leadership Coach	E	12	249	7.5	G-221	\$ 64,088	\$ 107,113
GT800	Learning Facilitator	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
G2336	Legal Assistant	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G3938	Library Assistant	N	10	180	4	H-09	\$ 11.83	\$ 18.83
G2369	Library Database Specialist	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G3900	Library Processing Clerk I	N	12	249	5	H-06	\$ 9.95	\$ 15.84
G3901	Library Processing Clerk II	N	12	249	5	H-07	\$ 10.85	\$ 17.27
G2312	Library Technician	N	10	191	7.5	H-08	\$ 11.16	\$ 17.76
G2406	Licensed Practical Nurse	N	10	180	7.25	H-12	\$ 15.32	\$ 24.37
G1215	Literacy Coach	E	11	220	7.5	G-116	\$ 38,894	\$ 65,011
G2534	Locksmith	N	12	249	8	H-13	\$ 16.70	\$ 26.57
G2397	MAC School Technology Specialist	N	11	220	7.5	H-13	\$ 16.70	\$ 26.57
G2500	Maintenance Supervisor	N	12	249	8	G-217	\$ 47,971	\$ 80,203
G1214	Math Coach	E	10	200	7.25	G-116	\$ 38,894	\$ 65,011
G1176	Medicaid Specialist	N	12	249	7.5	H-11	\$ 14.06	\$ 22.37
G2375	Messenger/Van Driver	N	12	249	6	H-06	\$ 9.95	\$ 15.84
G3915	Network Support Specialist I	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G3916	Network Support Specialist II	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G3917	Network Support Specialist, Senior	N	12	249	7.5	H-15	\$ 19.84	\$ 31.56
G3918	Network Support Supervisor	N	12	249	7.5	H-16	\$ 21.61	\$ 34.40
G2124	Network System Administrator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
S2820	Occupational Therapist	E	10	200	7.5	G-017	\$ 38,531	\$ 64,419
G2321	Office Assistant	N	10, 12	200, 249	3	H-06	\$ 9.95	\$ 15.84
G2329	Office Technician	N	12	249	7.5	H-08	\$ 11.16	\$ 17.76
G1178	Organizational Culture and Climate Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G2308	Organizational Effectiveness Assistant	N	12	249	7.5	H-10	\$ 12.89	\$ 20.52
G1122	Organizational Effectiveness Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
S1820	Orientation and Mobility Specialist	E	11	220	7.5	G-117	\$ 42,384	\$ 70,862
G2204	Out of School Time Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
	Payroll Specialist	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2418	Payroll Specialist, Senior	N	12	249	7.5	H-15	\$ 19.84	\$ 31.56
G2322	Payroll Supervisor	E	12	249	7.5	G-219	\$ 55,968	\$ 93,552
S2821	Physical Therapist	E	10	200	7.5	G-017	\$ 38,531	\$ 64,419
S2822	Physical Therapy Assistant	N	10	190	6.75	H-12	\$ 15.32	\$ 24.37

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G2505	Plumber Foreman	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2527	Plumber I	N	12	249	8	H-10	\$ 12.89	\$ 20.52
	Plumber II	N	12	249	8	H-11	\$ 14.06	\$ 22.37
G2529	Plumber III	N	12	249	8	H-13	\$ 16.70	\$ 26.57
G1128	Principal, Elementary School	E	12	249	7.5	G-221	\$ 64,088	\$ 107,113
G1126	Principal, High School	E	12	249	7.5	G-223	\$ 73,355	\$ 122,627
G1127	Principal, Middle School	E	12	249	7.5	G-222	\$ 68,561	\$ 114,597
G1131	Principal, PreK-8	E	12	249	7.5	G-222	\$ 68,561	\$ 114,597
G2354	Printer I	N	12	249	7.5	H-07	\$ 10.85	\$ 17.27
G2355	Printer II	N	12	249	7.5	H-10	\$ 12.89	\$ 20.52
G2358	Printer, Senior	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2363	Printing Assistant	N	12	249	5	H-04	\$ 8.37	\$ 13.33
G3935	Programmer Analyst I	E	12	249	7.5	G-214	\$ 37,071	\$ 61,933
G3936	Programmer Analyst II	E	12	249	7.5	G-215	\$ 40,375	\$ 67,505
	Programmer Analyst, Filemaker	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G3937	Programmer Analyst, Senior	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
	Public Relations Specialist	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2319	Records Clerk	N	12	249	7.5	H-09	\$ 11.83	\$ 18.83
G2340	Records Specialist	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
	Research & Evaluation Specialist	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G1250	ROTC Assistant Instructor	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G1240	ROTC Instructor	E	12	249	7.5	G-216	\$ 44,022	\$ 73,580
	Route Scheduling Specialist	N	12	249	8	H-14	\$ 18.20	\$ 28.96
G1109	School Accountant	E	12	249	7.5	G-215	\$ 40,375	\$ 67,505
	School Board Attorney	E	12	249	7.5	G-224	\$ 77,022	\$ 128,745
	School Board Chair	E	12	249	NA	NA	NA	NA
	School Board Member	E	12	249	NA	NA	NA	NA
G3939	School Counseling Coordinator	E	12	249	7.5	G-218		\$ 87,434
G1200	School Counselor	E	10	200	7.25	TCH10		\$ 65,975
G2123	School Court Liaison	E	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G2357	School Finance Officer	N	10	200	7.5	H-10	\$ 12.89	\$ 20.52
G2338	School Info Processing Specialist I	N	11	220	7.5	H-10	\$ 12.89	\$ 20.52
G2339	School Info Processing Specialist II	N	11.5	230	7.5	H-11	\$ 14.06	\$ 22.37
	School Level Data Coach	E	10	200	7.25	TCH10		\$ 65,975
	School Nurse	E	10	200	7.5	G-015		\$ 54,220
G1181	School Operations & Student Services Principal	E	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G2141	School Operations Compliance Coordinator	N	12	249	8	H-15	\$ 19.84	\$ 31.56
G2142	School Operations Project Manager	E	12	249	7.5	G-214		\$ 61,933
G2420	School Psychologist	E	10	200	7.5	G-017	\$ 38,531	\$ 64,419

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G2420	School Psychologist	E	11	220	7.5	G-117	\$ 42,384	\$ 70,862
G2440	School Psychology Intern	N	10	200	5	H-11	\$ 14.06	\$ 22.37
G2430	School Psychology Technician	E	11	220	7.5	G-114	\$ 32,753	\$ 54,721
G2441	School Social Work Intern	N	11	220	7.5	H-11	\$ 14.06	\$ 22.37
G2409	School Social Worker	E	11	220	7.5	G-117	\$ 42,384	\$ 70,862
G2411	School Social Worker/Visiting Teacher	E	11	220	7.5	G-117		\$ 70,862
G2346	School Technology Specialist I	N	12	249	7.5	H-12	\$ 15.32	\$ 24.37
	School Technology Specialist II	N	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G2398	School Technology Specialist Sr	N	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2402	Security Officer	N	10	180	7.5	H-08	\$ 11.16	\$ 17.76
G2404	Security Officer, Lead	N	12	249	7.5	H-10	\$ 12.89	\$ 20.52
G2379	Security Supervisor	E	12	249	7.5	G-219	\$ 55,968	\$ 93,552
G4004	SOL Tutor	N	12	249	NA	NA	NA	NA
S1113	Special Education Coordinator	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
S1806	Speech/Language Pathologist	E	10	200	7.5	G-017	\$ 38,531	\$ 64,419
S1806	Speech/Language Pathologist	E	11	220	7.5	G-117	\$ 42,384	\$ 70,862
S1819	Speech/Language Pathologist, Lead	E	11	220	7.5	G-118	\$ 46,210	\$ 77,252
G2370	Staff Accompanist	N	10	200	5	H-14	\$ 18.20	\$ 28.96
S2819	Staff Interpreter	N	10	200	7.5	H-16	\$ 21.61	\$ 34.40
G2306	Staff Support Assistant	N	Variable	Variable	Variable	NA	NA	NA
S2869	Student Attendant	Ν	10	180	6.75	H-08	\$ 11.16	\$ 17.76
G2381	Student Worker - COE	N	12	249	NA	NA	NA	NA
G2385	Student Worker - College	N	12	249	NA	NA	NA	NA
G2384	Student Worker - High School	Ν	12	249	NA	NA	NA	NA
G2389	Student Worker - Work Study	Ν	12	249	NA	NA	NA	NA
	Study Hall Monitor	Ν	10	180	6.75	H-06	\$ 9.95	\$ 15.84
G2047	Substitute Administrator	Ν	12	249	NA	NA	NA	NA
G2025	Substitute Educational Interpreter	Ν	12	249	NA	NA	NA	NA
G2956	Substitute Food Service Manager	Ν	12	249	NA	NA	NA	NA
G2955	Substitute Food Service Worker I	N	12	249	NA	NA	NA	NA
	Substitute Food Service Worker II	Ν	12	249	NA	NA	NA	NA
G2030	Substitute School Nurse	Ν	12	249	NA	NA	NA	NA
	Super Saturday Teacher	Ν	12	249	NA	NA	NA	NA
	Superintendent	E	12	249	7.5	NA	NA	NA
	System Administrator, Senior	E	12	249	7.5	G-220		
GT223	Teacher - 6, 7, 8 Grade Math	E	10	200		TCH10		\$ 65,975
GT192	Teacher - Alternative Elementary	E	10	200		TCH10		\$ 65,975
GT106	Teacher - Art	E	10	200		TCH10		\$ 65,975
GT120	Teacher - Band	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
GT121	Teacher - Biology/Life Science	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT122	Teacher - Business	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT130	Teacher - Chemistry	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT126	Teacher - Class Size Reduction (Roving)	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT123	Teacher - Class Size Reduction Grade 1	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT124	Teacher - Class Size Reduction Grade 2	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT125	Teacher - Class Size Reduction Grade 3	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT127	Teacher - Class Size Reduction Grade 4	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT128	Teacher - Class Size Reduction Grade 5	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT131	Teacher - Class Size Reduction Kindergarten	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT132	Teacher - Computer	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT826	Teacher - Curriculum Integration Technology	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
ST817	Teacher - Early Childhood Special Education	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT150	Teacher - Earth Science	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT151	Teacher - Education for Employment	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT104	Teacher - EIR at National Institute of Aerospace	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT827	Teacher - eLearning	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
ST815	Teacher - Emotionally Disturbed	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT154	Teacher - English as a Second Language	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT135	Teacher - Family and Consumer Science	E	10	200	7.25	TCH10		\$ 65,975
GT162	Teacher - French	E	10	200		TCH10		\$ 65,975
GT170	Teacher - German	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT165	Teacher - Gifted 3rd Grade	E	10	200		TCH10		\$ 65,975
GT166	Teacher - Gifted 4th Grade	E	10	200	7.25	TCH10		\$ 65,975
GT167	Teacher - Gifted 5th Grade	E	10	200	7.25	TCH10		\$ 65,975
GT168	Teacher - Gifted 6th Grade	E	10	200	7.25	TCH10		\$ 65,975
GT250	Teacher - Gifted Academic Elective	E	10	200	7.25	TCH10		\$ 65,975
GT231	Teacher - Gifted Art	E	10	200		TCH10		\$ 65,975
GT232	Teacher - Gifted Health and Physical Education	E	10	200	7.25	TCH10		\$ 65,975
GT233	Teacher - Gifted Language Arts	E	10	200		TCH10		\$ 65,975
GT234	Teacher - Gifted Librarian	E	10	200		TCH10		\$ 65,975
GT235	Teacher - Gifted Math	E	10	200		TCH10		\$ 65,975
GT236	Teacher - Gifted Music	E	10	200	7.25	TCH10		\$ 65,975
GT171	Teacher - Gifted Resource	E	10	200	7.25	TCH10		\$ 65,975
GT237	Teacher - Gifted Science	E	10	200		TCH10		\$ 65,975
GT238	Teacher - Gifted Social Science	E	10	200	7.25	TCH10		\$ 65,975
GT239	Teacher - Gifted Spanish	E	10	200	7.25	TCH10		\$ 65,975
GT174	Teacher - Grade 1	E	10	200	7.25	TCH10		\$ 65,975
GT175	Teacher - Grade 2	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
GT176	Teacher - Grade 3	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT177	Teacher - Grade 4	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT178	Teacher - Grade 5	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT179	Teacher - Grade 6	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT180	Teacher - Grade 7	E	10	200		TCH10		\$ 65,975
GT181	Teacher - Grade 8	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
ST851	Teacher - Graduation Facilitator	E	10	200		TCH10		\$ 65,975
GT190	Teacher - Health and Physical Education	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT286	Teacher - Health Occupations	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT249	Teacher - I.B. World History	E	10	200	7.25	TCH10		\$ 65,975
ST816	Teacher - ID Academic	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - ID Functional	E	10	200	7.25	TCH10		\$ 65,975
GT172	Teacher - Kindergarten	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT210	Teacher - Language Arts	E	10	200		TCH10		\$ 65,975
GT213	Teacher - Latin	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Librarian	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Marketing	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT221	Teacher - Math	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT225	Teacher - Math/Algebra	E	10	200		TCH10		\$ 65,975
ST835	Teacher - Multiple Disabilities	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Music	E	10	200		TCH10		\$ 65,975
GT241	Teacher - Physical Science	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT242	Teacher - Physics	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT173	Teacher - Pre-School	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Reading	E	10	200		TCH10		\$ 65,975
	Teacher - Science	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Self Contained Academic	E	10	200		TCH10		\$ 65,975
ST840	Teacher - Self Contained Functional	E	10	200		TCH10		\$ 65,975
	Teacher - Social Science	E	10	200		TCH10		\$ 65,975
	Teacher - Spanish	E	10	200		TCH10		\$ 65,975
ST852	Teacher - Special Ed Instructional Leader	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
ST839	Teacher - Special General Curriculum	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT193	Teacher - Supplemental Reading	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
	Teacher - Technical Education	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT289	Teacher - Title I Math Intervention	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT290	Teacher - Title I Reading Intervention	Е	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
GT300	Teacher - Vocal/Choir	E	10	200	7.25	TCH10	\$ 40,000	\$ 65,975
G4003	Teacher Mentor	Ν	12	249	NA	NA	NA	NA
G1224	Teacher Specialist	E	12	249	7.5	G-217	\$ 47,971	\$ 80,203

Assignment	Assignment	FLSA	Employment	Annual	Daily		Range	Range
Code	Title	Status	Term	Days	Hours	Grade	Minimum	Maximum
G3155	Technical Analyst	E	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G3925	Technology Repair Specialist I	Ν	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G3926	Technology Repair Specialist II	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G3927	Technology Repair Specialist, Senior	Ν	12	249	7.5	H-15	\$ 19.84	\$ 31.56
G3928	Technology Repair Supervisor	Ν	12	249	7.5	H-16	\$ 21.61	\$ 34.40
G2371	Technology Support Manager	Е	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G3920	Technology Support Specialist I	Ν	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G3921	Technology Support Specialist II	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G3922	Technology Support Specialist, Senior	Ν	12	249	7.5	H-15	\$ 19.84	\$ 31.56
G0605	Technology Trainer	Ν	12	249	NA	NA	NA	NA
G2112	Television Services Director	Е	12	249	7.5	G-220	\$ 59,897	\$ 100,090
G4000	Temporary Staff	Ν	12	249	NA	NA	NA	NA
G2394	Testing Services Coordinator	Ν	12	249	7.5	H-13	\$ 16.70	\$ 26.57
G3940	Testing Specialist	Ν	12	249	7.5	H-12	\$ 15.32	\$ 24.37
G1177	Title I Administrative Assistant	Ν	12	249	7.5	H-10	\$ 12.89	\$ 20.52
G1174	Title I Compliance Supervisor	Е	12	249	7.5	G-217	\$ 47,971	\$ 80,203
G1117	Title I Consultant	Ν	12	249	NA	NA	NA	NA
G1115	Title I Coordinator	Е	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G1225	Title I Family Engagement Coordinator	Е	12	249	7.5	G-218	\$ 52,302	\$ 87,434
G1226	Title I Coordinator of Instruction	Е	12	249	7.5	G-218	\$ 52,302	\$ 87,434
S2359	Transcriptionist	Ν	10	180	7.5	H-14	\$ 18.20	\$ 28.96
S1802	Transition Specialist	Е	10	200	7.5	G-016	\$ 35,358	\$ 59,100
G2731	Transportation Assistant	Ν	12	249	7.5	H-09	\$ 11.83	\$ 18.83
G2125	Transportation Coordinator	Е	12	249	7.5	G-216	\$ 44,022	\$ 73,580
G2730	Transportation Dispatcher	Ν	12	249	8	H-09	\$ 11.83	\$ 18.83
G2740	Transportation Shop Attendant	Ν	12	249	8	H-05	\$ 9.14	\$ 14.53
G2721	Transportation Supervisor	Е	12	249	7.5	G-214	\$ 37,071	\$ 61,933
G2722	Transportation Supervisor of Safety, Training, and Recruiting	Е	12	249	7.5	G-214	\$ 37,071	\$ 61,933
G2068	Tutor	Ν	12	249	NA	NA	NA	NA
G2172	Tutor - ESL	Ν	12	249	NA	NA	NA	NA
G0604	Tutor - Title I	Ν	12	249	NA	NA	NA	NA
G2359	Video Broadcast Technician	Ν	12	249	5	H-14	\$ 18.20	\$ 28.96
G2383	Video Graphics Specialist	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2311	Video Production Specialist	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96
G2414	Videographer	Ν	12	249	7.5	H-11	\$ 14.06	\$ 22.37
S1808	Visual Impairment Specialist	Е	10	200	7.5	G-016	\$ 35,358	\$ 59,100
	Webmaster	Ν	11	220	7.5	H-14	\$ 18.20	\$ 28.96
	Writer Producer	Ν	12	249	7.5	H-14	\$ 18.20	\$ 28.96

#### HAMPTON CITY SCHOOLS NON-DISCRIMINATION NOTICE

#### Hampton City Schools Non-Discrimination Notice

Hampton City Schools does not discriminate on the basis of race, color, national origin, sex, disability, age or other protected classes in its programs and activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the non-discrimination policies:

Robbin G. Ruth, Executive Director of Human Resources One Franklin Street, Hampton, VA 23669 757 727-2318

